# DBS BANK LTD. (Incorporated in Singapore. Registration Number: 196800306E) AND ITS SUBSIDIARIES

# FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

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# DBS Bank Ltd. and its Subsidiaries

### **Directors' Statement**

for the financial year ended 31 December 2024

The Directors are pleased to present their statement to the Member, together with the audited consolidated financial statements of DBS Bank Ltd. (the Bank) and its subsidiaries (the Bank Group) and the financial statements of the Bank for the financial year ended 31 December 2024. These have been prepared in accordance with the provisions of the Companies Act 1967 (the Companies Act) and the Singapore Financial Reporting Standards (International).

In the opinion of the Directors:

- (a) the consolidated financial statements of the Bank Group, consisting of the Bank and its subsidiaries, and the financial statements of the Bank, together with the notes thereon, as set out on pages 1 to 82, are drawn up so as to give a true and fair view of (i) the financial position of the Bank Group and Bank, as at 31 December 2024, and (ii) the financial performance and changes in equity of the Bank Group and Bank, and cash flow statement of the Bank Group, for the financial year ended on that date; and
- (b) as at the date of this statement, there are reasonable grounds to believe that the Bank Group and the Bank will be able to pay their debts as and when they fall due.

#### **Board of Directors**

The Directors in office at the date of this statement are:

Mr Peter Seah (Chairman) Mr Olivier Lim (Lead Independent Director) Mr Piyush Gupta (Chief Executive Officer) Dr Bonghan Cho Mr Chng Kai Fong Mr David Ho Hing-Yuen Ms Punita Lal Ms Judy Lee Mr Anthony Lim Mr Tham Sai Choy

Mr Piyush Gupta will retire at the forthcoming annual general meeting (AGM).

Mr Olivier Lim, Dr Bonghan Cho and Mr Tham Sai Choy will retire by rotation in accordance with Article 95 of the Bank's Constitution at the forthcoming AGM and, being eligible, will offer themselves for re-election at the AGM.

# Directors' interests in shares or debentures

Each of the following Directors who held office at the end of the financial year had, according to the register of directors' shareholdings required to be kept under Section 164 of the Companies Act, an interest in shares of the Bank and related corporations as stated below:

	Holdings in which Di have a direct inte	Holdings in which Directors are deemed to have an interest		
	As at 31 Dec 2024	As at 1 Jan 2024	As at 31 Dec 2024	As at 1 Jan 2024
DBS Group Holdings Ltd ("DBSH") ordinary shares				
Mr Peter Seah	379,894	329,218	-	-
Mr Olivier Lim	169,812	150,554	-	-
Mr Piyush Gupta	-	43,864	1,990,053	2,185,721
Dr Bonghan Cho	17,541	13,389	-	-
Mr David Ho Hing-Yuen	2,058	-	-	-
Ms Punita Lal	9,863	6,485	-	-
Ms Judy Lee	8,814	4,453	-	-
Mr Anthony Lim	12,505	8,215	-	-
Mr Tham Sai Choy	120,631	106,168	-	-
Share awards (unvested) granted under the DBSH Share Plan				
Mr Piyush Gupta <sup>(1)</sup>	664,480	748,864	-	-

<sup>(1)</sup> Mr Piyush Gupta's share awards form part of his remuneration. Details of the DBSH Share Plan are set out in Note 37 of the Notes to the Bank Group's 2024 financial statements

There was no change in any of the above-mentioned interests between the end of the financial year and 21 January 2025.

# **DBSH Share Plan**

At the Annual General Meeting of DBSH held on 25 April 2019, the DBSH Share Plan (which was first adopted on 18 September 1999) was extended for another ten years, from 18 September 2019 to 17 September 2029 (both dates inclusive). The DBSH Share Plan is administered by the Compensation and Management Development Committee (CMDC). As at the date of this statement, the members of the CMDC are Mr Anthony Lim (Chairman), Mr Peter Seah, Dr Bonghan Cho, Mr David Ho Hing-Yuen, Ms Punita Lal and Ms Judy Lee.

Under the terms of the DBSH Share Plan:

- (a) Awards over DBSH's ordinary shares may be granted to Bank Group employees who hold such rank as may be determined by the CMDC from time to time. Awards may also be granted to (amongst others) employees of associated companies of DBSH who hold such rank as may be determined by the CMDC from time to time, and non-executive Directors of DBSH;
- (b) Where time-based awards are granted, participants are awarded ordinary shares of DBSH or, at the CMDC's discretion, their equivalent cash value or a combination of both as part of their deferred bonus, at the end of the prescribed vesting periods. Awards are granted under the DBSH Share Plan at the absolute discretion of the CMDC. Dividends on unvested shares do not accrue to employees;

- (c) Awards under the DBSH Share Plan may be granted at any time in the course of a financial year, and may lapse by reason of cessation of employment or misconduct of the participant, except in cases such as retirement, redundancy, ill health, injury, disability, death, bankruptcy of the participant, or by reason of the participant, being a non-executive Director, ceasing to be a Director, or in the event of a take-over, winding up or reconstruction of DBSH;
- (d) Subject to the prevailing legislation and the rules of the Singapore Exchange, DBSH will have the flexibility to deliver ordinary shares of DBSH to participants upon vesting of their awards by way of an issue of new ordinary shares and/ or the transfer of existing ordinary shares (which may include ordinary shares held by DBSH in treasury); and
- (e) The class and/ or number of ordinary shares of DBSH comprised in an award to the extent not yet vested, and/ or which may be granted to participants, are subject to adjustment by reason of any variation in the ordinary share capital of DBSH (whether by way of a capitalisation of profits or reserves or rights issue, reduction, subdivision, consolidation, or distribution) or if DBSH makes a capital distribution or a declaration of a special dividend (whether in cash or *in specie*), upon the written confirmation of the auditor of DBSH that such adjustment (other than in the case of a capitalisation issue) is fair and reasonable.

During the financial year, time-based awards in respect of an aggregate of 7,335,612<sup>1</sup> ordinary shares were granted pursuant to the DBSH Share Plan to selected employees of the Bank Group<sup>2</sup>. In addition, during the financial year, certain non-executive Directors received an aggregate of 37,085 share awards which vested immediately upon grant. These share awards formed part of their directors' fees for acting as Directors of DBSH in 2023.

Directors of the Bank	Share awards granted during the financial year under review	Share awards vested during the financial year under review <sup>(2)</sup>		
Mr Peter Seah	16,141	16,141		
Mr Olivier Lim	3,822	3,822		
Mr Piyush Gupta	222,443 <sup>(3)</sup>	306,827		
Dr Bonghan Cho	2,558	2,558		
Mr David Ho Hing-Yuen	1,871	1,871		
Ms Punita Lal	2,482	2,482		
Ms Judy Lee	3,560	3,560		
Mr Anthony Lim	3,154	3,154		
Mr Tham Sai Choy	3,497	3,497		

Details of the share awards granted under the DBSH Share Plan to Directors of the Bank<sup>(1)</sup> are as follows:

<sup>(1)</sup> The directors' fees for Mr Chng Kai Fong were paid in cash to a government agency, the Directorship & Consultancy

Appointments Council. Accordingly, he had not been granted share awards (2) Treasury shares were transferred to Directors pursuant to the vesting of such share awards

(a) The share awards granted to Mr Piyush Gupta are time-based awards which will vest over a 4-year period. This represents the aggregate of (a) 162,038 share awards which were granted in February 2024 and formed part of his remuneration for 2023; and (b) 60,405 shares arising from adjustments made to all unvested share awards granted under the DBSH Share Plan as of 26 April 2024 for the bonus issue on the basis of one bonus share for every existing 10 ordinary shares grant held

<sup>&</sup>lt;sup>1</sup> These include adjustments made to all unvested share awards granted under the DBSH Share Plan as of 26 April 2024 for the bonus issue on the basis of one bonus share for every existing 10 ordinary shares grant held.

<sup>&</sup>lt;sup>2</sup> With reference to Rule 852(2) of the SGX-ST Listing Manual, none of the participants had received shares, pursuant to the release of awards granted, which in aggregate represent 5% or more of the total number of new shares available under the DBSH Share Plan.

# Arrangements to enable Directors to acquire shares or debentures

Neither at the end of, nor at any time during the financial year, was the Bank a party to any arrangement, the object of which is to enable the Directors to acquire benefits through the acquisition of shares in, or debentures of, the Bank or any other body corporate, save as disclosed in this statement.

# **Independent Auditor**

PricewaterhouseCoopers LLP has expressed its willingness to accept re-appointment as independent external auditor.

On behalf of the Directors

Mr Peter Seah

Fund hote

Mr-Piyush Gupta

7 February 2025 Singapore



# **Report on the Audit of the Financial Statements**

# **Our Opinion**

In our opinion, the accompanying consolidated financial statements of DBS Bank Ltd. (the "Bank") and its subsidiaries (the "Bank Group") and the balance sheet, income statement, statement of comprehensive income and statement of changes in equity of the Bank are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the consolidated financial position of the Bank Group and the financial position of the Bank as at 31 December 2024 and of the consolidated financial performance, the consolidated changes in equity and the consolidated cash flows of the Bank Group, and of the financial performance and changes in equity of the Bank for the financial year ended on that date.

# What we have audited

The financial statements of the Bank Group and the Bank comprise:

- the income statements of the Bank Group and the Bank for the year ended 31 December 2024;
- the statements of comprehensive income of the Bank Group and the Bank for the year ended 31 December 2024;
- the balance sheets of the Bank Group and of the Bank as at 31 December 2024;
- the consolidated statement of changes in equity of the Bank Group for the year then ended;
- the statement of changes in equity of the Bank for the year then ended;
- the consolidated cash flow statement of the Bank Group for the year then ended; and
- the notes to the financial statements, including material accounting policy information.

# **Basis for Opinion**

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Independence

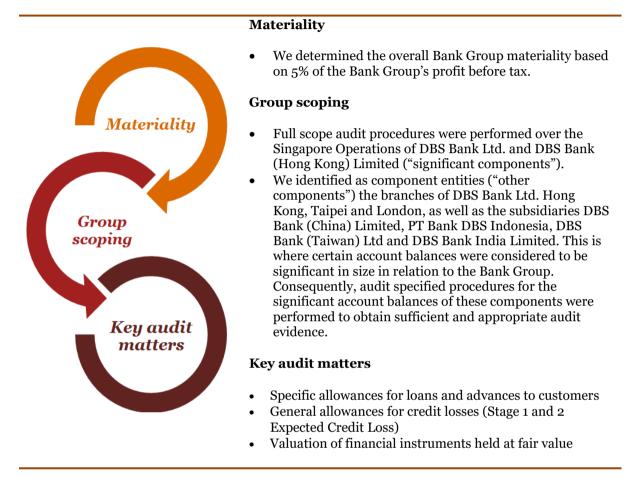
We are independent of the Bank Group in accordance with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code.

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# **Our Audit Approach**

#### Overview



As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the accompanying financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including, among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

# Materiality

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance as to whether the consolidated financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

Based on our professional judgement, we determined certain quantitative thresholds for materiality, including the overall Bank Group materiality for the consolidated financial statements as a whole, as set out in the table below. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements, both individually and on the financial statements as a whole.

How we determined overall Bank Group materiality	5% of the Bank Group's profit before tax
Rationale for benchmark applied	<ul> <li>We chose 'profit before tax' as, in our view, it is the benchmark against which performance of the Bank Group is most commonly measured.</li> <li>We selected 5% based on our professional judgement, noting that it is also within the range of commonly accepted profit-related thresholds.</li> </ul>

In performing our audit, we allocated materiality levels to the significant components and other components of the Bank Group. These are less than the overall Bank Group materiality.

# How we developed the audit scope

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the financial statements as a whole, taking into account the structure of the Bank Group, the accounting processes and controls, and the industry in which the Bank Group operates. The Bank Group's financial reporting process is dependent on its Information Technology ("IT") systems. Our audit scope included testing the operating effectiveness of the controls over the integrity of key financial data processed through the IT systems that are relevant to financial reporting.

In establishing the overall Bank Group audit approach, we determined the extent of audit procedures that were needed to be performed across the Bank Group by us or by other PwC network firms, operating under our instruction, who are familiar with the local laws and regulations in each respective territory, (the "component auditors"). Where the work was performed by component auditors, we determined the level of involvement we needed to have in the procedures to be able to conclude whether sufficient and appropriate audit evidence had been obtained as a basis for our opinion on the financial statements as a whole.

# Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements for the financial year ended 31 December 2024. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

How our audit addressed the key audit matter			
<ul> <li>matter</li> <li>We assessed the design and evaluated the operating effectiveness of key controls over the specific allowances for loans and advances. These controls included:</li> <li>oversight of credit risk by the Group Credit Risk Committee;</li> <li>timely management review of credit risk;</li> <li>watchlist identification and monitoring;</li> <li>timely identification of impairment events;</li> <li>classification of loans and advances in line with</li> </ul>			
<ul> <li>MAS 612; and</li> <li>collateral monitoring and valuation.</li> <li>We determined that we could rely on these controls for the purposes of our audit.</li> </ul>			
We selected samples of loans and advances to IBG customers to assess whether the classification of the loans and advances was in line with MAS 612. Where there was evidence of an impairment loss, we evaluated whether it had been identified in a timely manner. This included, where relevant, how forbearance had been considered.			
<ul> <li>For selected samples of loans and advances where impairment had been identified, our work included:</li> <li>considering the latest developments in relation to the borrower;</li> <li>examining the forecasts of future cash flows prepared by management, including key assumptions in relation to the amount and timing of recoveries;</li> <li>comparing the collateral valuation and other sources of repayment to check the calculation of the impairment against external evidence, where available, including independent valuation reports;</li> <li>challenging management's assumptions; and</li> <li>testing the calculations.</li> </ul>			

For selected samples of performing loans and

advances to IBG customers which had not been identified by management as potentially impaired, we evaluated management's assumptions on their

Key audit matter	How our audit addressed the key audit matter
	classification, using external evidence where available in respect of the relevant borrower.
	Based on procedures performed, we assessed that the aggregate specific allowance for loans and advances is appropriate.
General allowances for credit losses (Stage 1 and 2 Expected Credit Loss) SFRS(I) 9 <i>Financial Instruments</i> ("SFRS(I) 9") requires an ECL impairment model which takes into account forward-looking information to reflect potential future economic events. In estimating ECL over future time periods, significant judgement is required.	<ul> <li>We critically assessed management's assumptions and estimates relating to Stage 1 and Stage 2 ECL for retail and non-retail portfolios as at 31 December 2024. This included assessing refinements in methodologies made during the year, as well as to account for changes in risk outlook.</li> <li>We assessed the design and evaluated the operating effectiveness of key controls, focusing on:</li> <li>involvement of governance committees, in reviewing and approving certain forward-looking macroeconomic assumptions, including post-</li> </ul>
We focused on the Bank Group's measurement of general allowances on non-impaired exposures (\$3,969 million). This covers both 'Stage 1' exposures (where there has not been a significant increase in credit risk), and 'Stage 2' exposures (where a significant increase in credit risk has been observed). The ECL framework implemented by the Bank Group involves significant judgement and	<ul> <li>model adjustments;</li> <li>completeness and accuracy of external and internal data inputs into the ECL calculations; and</li> <li>accuracy and timeliness of allocation of exposures into Stage 1 and Stage 2 based on quantitative and qualitative triggers.</li> <li>We determined that we could rely on these controls for the purposes of our audit.</li> <li>The Bank Group's internal experts continue to</li> </ul>
<ul> <li>assumptions that relate to, amongst others:</li> <li>adjustments to the Bank Group's Basel credit models and parameters;</li> </ul>	perform independent model validation of selected aspects of the Bank Group's ECL methodologies and assumptions each year. We checked their results as part of our work.
<ul> <li>use of forward-looking and macro- economic information;</li> <li>estimates for the expected lifetime of revolving credit facilities;</li> </ul>	We also reviewed the ECL of selected credit portfolios to assess if the methodologies and estimates are appropriate.
<ul> <li>assessment of significant increase in credit risk; and</li> <li>post-model adjustments to account for limitations in the ECL models.</li> </ul>	Through the course of our work, we assessed the rationale and calculation basis of post-model adjustments. We also assessed the reasonableness of certain forward-looking economic inputs, as well as the overall ECL output.
(Refer also to Notes 3 and 11 to the financial statements.)	Overall, we concluded that the Bank Group's ECL on non-impaired exposures is appropriate.
Valuation of financial instruments held at fair value	We assessed the design and tested the operating effectiveness of the controls over the Bank Group's financial instruments valuation processes. These
Financial instruments held by the Bank Group at fair value include derivative assets and liabilities, trading securities,	<ul><li>included the controls over:</li><li>management's testing and approval of new</li></ul>

Key audit matter	How our audit addressed the key audit			
Key audit mattercertain debt instruments and other assets and liabilities designated at fair value.We considered the valuation of Level 2 and Level 3 financial instruments to be a key audit matter given the financial significance to the Bank Group, the nature of the underlying products and the estimation involved to determine fair value.In determining fair value, management also make adjustments to recognise credit risk, funding costs, bid-offer spreads and, in some cases, parameter and model risk limitations. This is broadly consistent with the banking industry, albeit the methodology to calculate some of these adjustments is continuing to evolve.(Refer also to Notes 3 and 39 to the	<ul> <li>matter</li> <li>models and revalidation of existing models;</li> <li>the completeness and accuracy of pricing data inputs into valuation models;</li> <li>monitoring of collateral disputes; and</li> <li>governance mechanisms and monitoring over the valuation processes (including derivative valuation adjustments) by the Group Market and Liquidity Risk Committee and the Group Valuation Committee.</li> <li>We determined that we could rely on the controls for the purposes of our audit.</li> <li>In addition, we:</li> <li>engaged our own specialists to use their models and input sources to determine an independent estimate of fair value for a sample of the Bank Group's Level 2 financial instruments. We compared these to the Bank Group's calculations of fair value to assess individual material valuation differences or systemic bias;</li> <li>assessed the reasonableness of methodologies used and assumptions made for a sample of</li> </ul>			
financial statements.)	<ul> <li>used and assumptions made for a sample of financial instrument valuations with significant unobservable valuation inputs (Level 3 instruments);</li> <li>performed procedures on collateral disputes to identify possible indicators of inappropriate valuations; and</li> <li>performed tests of inputs and assessed the methodology over fair value adjustments, in light of available market data and industry trends.</li> <li>Overall, we considered that the valuation of Level 2 and Level 3 financial instruments was within a reasonable range of outcomes.</li> </ul>			

# **Other Information**

Management is responsible for the other information. The other information comprises the Directors' Statement (but does not include the financial statements and our auditor's report thereon), which we obtained prior to the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# **Responsibilities of Management and Directors for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Bank Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Bank Group's financial reporting process.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bank Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Bank Group as a basis for forming an opinion on the Bank Group financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

# **Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Bank and by those subsidiary corporations incorporated in Singapore of which we are the auditors, have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Yura Mahindroo.

Price waterhouse Coopers LLP

PricewaterhouseCoopers LLP Public Accountants and Chartered Accountants Singapore, 7 February 2025

### DBS Bank Ltd. and its subsidiaries Income Statements For the Year Ended 31 December 2024

		The Group		Bank	
In \$ millions	Note	2024	2023	2024	2023
		~~~~	07.000		00.004
Interest and similar income		30,987	27,888	24,548	22,231
Interest expense	. –	16,562	14,281	14,219	12,350
Net interest income	4 _	14,425	13,607	10,329	9,881
Net fee and commission income	5	4,168	3,366	2,769	2,365
Net trading income	6	3,371	2,856	2,662	2,450
Net income from investment securities	7	163	217	123	174
Other income	8	161	71	1,377	1,068
Non-interest income	_	7,863	6,510	6,931	6,057
Total income		22,288	20,117	17,260	15,938
Employee benefits	9	5,594	5,053	3,484	3,153
Other expenses	10	3,407	3,227	2,154	2,146
Total expenses	_	9,001	8,280	5,638	5,299
Profit before allowances and amortisation		13,287	11,837	11,622	10,639
Amortisation of intangible assets		23	9	-	-
Allowances for credit and other losses	11	622	590	76	379
Profit after allowances and amortisation		12,642	11,238	11,546	10,260
Share of profits or losses of associates and joint ventures		250	214	-	-
Profit before tax	_	12,892	11,452	11,546	10,260
Income tax expense	12	1,590	1,415	1,179	1,057
Net profit	_	11,302	10,037	10,367	9,203
Attributable to: Shareholders		11 201	10.016	10 267	0.202
Non-controlling interests		11,281 21	10,016 21	10,367	9,203
	_	11,302	10,037	- 10,367	9,203
		11,002	10,007	10,007	5,200

# DBS Bank Ltd. and its subsidiaries Statements of Comprehensive Income For the Year Ended 31 December 2024

	The	Group	Bank		
In \$ millions	2024	2023	2024	2023	
Net profit	11,302	10,037	10,367	9,203	
Other comprehensive income:					
Items that may be reclassified subsequently to income statement:					
Translation differences for foreign operations	510	(527)	270	(179)	
Share of other comprehensive income of associates Gains/ (losses) on debt instruments classified at fair value through other comprehensive income	(7)	(1)	-	-	
Net valuation gains taken to equity	388	810	286	652	
Gains transferred to income statement	(76)	(89)	(43)	(66)	
Taxation relating to components of other comprehensive		<i>i</i>		()	
income	25	(55)	37	(34)	
Cash flow hedge movements	000	070	700	775	
Net valuation gains taken to equity (Gains)/ losses transferred to income statement	930 (317)	978 177	706 (220)	775 202	
Taxation relating to components of other comprehensive	(317)	177	(229)	202	
income	1	(76)	26	(46)	
Items that will not be reclassified to income statement: Gains/ (losses) on equity instruments classified at fair value through other comprehensive income (net of tax)	109	(181)	66	(180)	
Fair value change from own credit risk on financial liabilities	105	(101)	00	(100)	
designated at fair value (net of tax)	(12)	(108)	(13)	(108)	
Defined benefit plans remeasurement losses (net of tax)	(1)	(8)	(1)	(3)	
Other comprehensive income, net of tax	1,550	920	1,105	1,013	
Total comprehensive income	12,852	10,957	11,472	10,216	
Attributable to:					
Shareholders	12,834	10,960	11,472	10,216	
Non-controlling interests	18	(3)	-	-	
	12,852	10,957	11,472	10,216	

# DBS Bank Ltd. and its subsidiaries Balance Sheets as at 31 December 2024

		The	e Group	E	Bank
In \$ millions	Note	2024	2023	2024	2023
Assets					
Cash and balances with central banks	14	58,646	50,213	50,804	42,488
Government securities and treasury bills	15	81,539	70,565	53,381	48,083
Due from banks		80,388	67,236	72,557	61,237
Derivative assets	35	27,965	22,786	24,316	21,446
Bank and corporate securities	16	105,053	81,735	93,091	71,402
Loans and advances to customers	17	430,594	416,163	329,205	321,902
Other assets	19	29,754	17,966	24,707	12,163
Investment in subsidiaries	21	-	-	15,898	15,594
Due from subsidiaries	21	-	-	30,768	29,309
Due from holding company		1,488	1,474	1,486	1,474
Associates and joint ventures	22	3,073	2,487	1,930	1,484
Properties and other fixed assets	25	3,873	3,689	1,982	1,978
Goodwill and intangible assets	26	6,372	6,313	334	334
Total assets		828,745	740,627	700,459	628,894
Liabilities					
Due to banks		64,175	46,704	57,411	41,357
Deposits and balances from customers	27	561,730	535,103	420,613	401,460
Derivative liabilities	35	26,690	23,474	23,487	21,728
Other liabilities	28	36,589	22,337	29,181	15,711
Other debt securities	29	64,472	43,387	62,367	40,992
Due to holding company		4,815	6,039	3,766	5,037
Due to subsidiaries		-	-	43,257	47,621
Total liabilities		758,471	677,044	640,082	573,906
Net assets		70,274	63,583	60,377	54,988
		10,214	00,000	00,011	04,000
Equity					
Share capital	30	24,452	24,452	24,452	24,452
Other equity instruments	31	2,396	2,396	2,396	2,396
Other reserves	32	(2,754)	(4,425)	(1,393)	(2,610)
Revenue reserves	32	45,117	40,054	34,922	30,750
Shareholders' funds		69,211	62,477	60,377	54,988
				00,011	04,000
Non-controlling interests	33	1,063	1,106	-	-
Total equity		70,274	63,583	60,377	54,988

# DBS Bank Ltd. and its subsidiaries Consolidated Statement of Changes in Equity For the Year Ended 31 December 2024

The Group		Attributable t	o shareholde	rs of the Bar	nk		
In \$ millions	Share capital	Other equity instruments	Other reserves	Revenue reserves	Shareholders' funds	Non- controlling interests	Total equity
2024							
Balance at 1 January	24,452	2,396	(4,425)	40,054	62,477	1,106	63,583
Issue of perpetual capital securities	-	-	-	-	-	95	95
Dividends paid to holding company <sup>(a)</sup>	-	-	-	(6,083)	(6,083)	-	(6,083)
Dividends paid to non-controlling interests	-	-	-	-	-	(21)	(21)
Change in non-controlling interests	-	-	-	-	-	(152)	(152)
Other movements	-	-	-	(17)	(17)	17	-
Net profit	-	-	-	11,281	11,281	21	11,302
Other comprehensive income	-	-	1,671	(118)	1,553	(3)	1,550
Balance at 31 December	24,452	2,396	(2,754)	45,117	69,211	1,063	70,274
2023							
Balance at 1 January	24,452	2,396	(5,662)	35,355	56,541	1,119	57,660
Dividends paid to holding company <sup>(a)</sup>	-	-	-	(5,013)	(5,013)	-	(5,013)
Dividends paid to non-controlling interests	-	-	-	-	- -	(19)	(19)
Disposal of controlling interest in a subsidiary	-	-	-	-	-	(2)	(2)
Other movements	-	-	(61)	50	(11)	11	-
Net profit	-	-	-	10,016	10,016	21	10,037
Other comprehensive income	-	-	1,298	(354)	944	(24)	920
Balance at 31 December	24,452	2,396	(4,425)	40,054	62,477	1,106	63,583

(a) Includes distributions paid on capital securities classified as equity (2024: \$84 million; 2023: \$84 million)

# DBS Bank Ltd. and its subsidiaries Statement of Changes in Equity For the Year Ended 31 December 2024

Bank In \$ millions	Share capital	Other equity instruments	Other reserves	Revenue reserves	Total equity
2024					
Balance at 1 January	24,452	2,396	(2,610)	30,750	54,988
Dividends paid to holding company <sup>(a)</sup>	-	-	-	(6,083)	(6,083)
Net profit	-	-	-	10,367	10,367
Other comprehensive income	-	-	1,217	(112)	1,105
Balance at 31 December	24,452	2,396	(1,393)	34,922	60,377
2023					
Balance at 1 January	24,452	2,396	(3,980)	26,917	49,785
Dividends paid to holding company <sup>(a)</sup>	-	-	-	(5,013)	(5,013)
Net profit	-	-	-	9,203	9,203
Other comprehensive income	-	-	1,370	(357)	1,013
Balance at 31 December	24,452	2,396	(2,610)	30,750	54,988

(a) Includes distributions paid on capital securities classified as equity (2024: \$84 million; 2023: \$84 million)

#### DBS Bank Ltd. and its subsidiaries Consolidated Cash Flow Statement For the Year Ended 31 December 2024

	The	Group
In \$ millions	2024	2023
Cash flows from operating activities		
Profit before tax	12,892	11,452
Adjustments for non-cash and other items:		
Allowances for credit and other losses	622	590
Amortisation of intangible assets	23	9
Depreciation of properties and other fixed assets	806	737
Share of profits or losses of associates and joint ventures	(250)	(214)
Net gain on disposal of controlling interest in a subsidiary Net gain on disposal, net of write-off of properties and other fixed assets	- (85)	(18) 19
Net income from investment securities	(163)	(217)
Interest expense on lease liabilities	23	19
Profit before changes in operating assets and liabilities	13,868	12,377
Increase/ (Decrease) in: Due to banks	15,898	8,804
Deposits and balances from customers	23,075	(6)
Derivative and other liabilities	19,021	(19,148)
Other debt securities and borrowings	20,799	(135)
Due to holding company	(1,252)	(2,740)
(Increase)/ Decrease in:		
Restricted balances with central banks	(997)	(223)
Government securities and treasury bills	(10,000)	(6,180)
Due from banks	(12,028)	(7,996)
Bank and corporate securities	(22,017)	(6,926)
Loans and advances to customers Derivative and other assets	(13,582) (16,344)	2,156 22,580
Income taxes paid	(1,430)	(1,311)
Net cash generated from operating activities (1)	15,011	1,252
Cash flows from investing activities		
Dividends from associates and joint ventures	122	81
Capital contribution to associates and joint ventures	(517)	(124)
Return of capital from associates and joint ventures	86	-
Proceeds from disposal of properties and other fixed assets Purchase of properties and other fixed assets	134	2 (718)
Proceeds from divestment of subsidiary	(916) -	49
Net cash proceeds from acquisition of Citi Taiwan Consumer Banking Business	-	1,437
Purchase of additional stake in a subsidiary from non-controlling interest	(152)	-
Net cash (used in)/ generated from investing activities (2)	(1,243)	727
Cash flows from financing activities		
Issue of perpetual capital securities issued by a subsidiary	95	-
Dividends paid to holding company <sup>(a)</sup>	(6,083)	(5,013)
Dividends paid to non-controlling interests	(21)	(19)
Repayment of lease liabilities	(265)	(243)
Net cash used in financing activities (3)	(6,274)	(5,275)
Exchange translation adjustments (4)	(17)	(805)
Net change in cash and cash equivalents (1)+(2)+(3)+(4)	7,477	(4,101)
Cash and cash equivalents at 1 January	39,875	43,976
Cash and cash equivalents at 31 December (Note 14)	47,352	39,875

(a) Includes distributions paid on capital securities classified as equity

These Notes are integral to the financial statements.

The consolidated financial statements for the year ended 31 December 2024 were authorised for issue by the Directors on 7 February 2025.

# 1. Domicile and Activities

DBS Bank Ltd. (the Bank) is incorporated and domiciled in the Republic of Singapore and has its registered office at 12 Marina Boulevard, Marina Bay Financial Centre Tower Three, Singapore 018982. It is a wholly-owned subsidiary of DBS Group Holdings Ltd (DBSH).

The Bank is principally engaged in a range of commercial banking and financial services, principally in Asia.

The financial statements relate to the Bank and its subsidiaries (the Group) and the Group's interests in associates and joint ventures.

# 2. Summary of Material Accounting Policies

# 2.1 Basis of preparation

# Compliance with Singapore Financial Reporting Standards (International) (SFRS(I))

The financial statements of the Bank and the consolidated financial statements of the Group are prepared in accordance with Singapore Financial Reporting Standards (International) (SFRS(I)).

The financial statements are presented in Singapore dollars and rounded to the nearest million, unless otherwise stated.

# 2.2 Significant estimates and judgement

The preparation of financial statements requires management to exercise judgement, use estimates and make assumptions in the application of policies and in reporting the amounts in the financial statements. Although these estimates are based on management's best knowledge of current events and actions, actual results may differ from these estimates. Critical accounting estimates and assumptions used that are significant to the financial statements, and areas involving a higher degree of judgement and complexity, are disclosed in Note 3.

#### 2.3 New or amended SFRS(I) effective for 2024 year-end

The amendments to SFRS(I) that were effective from 1 January 2024 did not have a significant impact on the Group's financial statements.

#### 2.4 New SFRS(I) and Interpretations effective for future periods

The new accounting standards and amendments to accounting standards effective for future periods do not have a significant impact on the Group's financial statements, except for SFRS(I) 18 *Presentation and Disclosure in Financial Statements* and Amendments to SFRS(I) 9 and SFRS(I) 7: *Amendments to the Classification and Measurement of Financial Instruments*, where impact of adoption is being assessed.

# SFRS(I) 18 Presentation and Disclosure in Financial Statements

In October 2024, the Accounting Standards Committee (ASC) issued SFRS(I) 18, which replaces SFRS(I) 1-1 *Presentation of Financial Statements* and applies for the financial year beginning on 1 January 2027. SFRS(I) 18 carries forward many requirements from SFRS(I) 1-1 unchanged but introduces newly defined subtotals to be presented in the Consolidated Income Statement, disclosure of management-defined performance measures and requirements for grouping of information.

#### Amendments to SFRS(I) 9 and SFRS(I) 7: Amendments to the Classification and Measurement of Financial Instruments

In October 2024, the ASC issued Amendments to SFRS(I) 9 and SFRS(I) 7 which is effective for the financial year beginning on 1 January 2026. The amendments mainly include guidance on derecognition of financial liabilities using an electronic payment system and assessing contractual cash flow characteristics of financial assets with environmental, social and corporate governance and similar features.

# A) General Accounting Policies

A summary of the Group's material accounting policies is described further below starting with those relating to the entire financial statements followed by those relating to the income statement, the balance sheet and other specific topics. This does not reflect the relative importance of these policies to the Group.

# 2.5 Group Accounting

# Subsidiaries

Subsidiaries are entities (including structured entities) over which the Group has control. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Subsidiaries are consolidated from the date control is transferred to the Group to the date control ceases.

The acquisition method is used to account for business combinations. Please refer to Note 2.13 for the Group's accounting policy on goodwill.

All intra-group transactions and balances are eliminated on consolidation.

#### **Associates and Joint Ventures**

Associates are entities over which the Group has significant influence but no control, where the Group generally holds a shareholding of between and including 20% and 50% of the voting rights.

Joint ventures are entities which the Group has joint control and rights to the net assets of the entity.

Investments in associates and joint ventures are initially recognised at cost. In addition, when the Group's share of the fair value of the identifiable net assets of the investment exceeds the cost of acquisition paid by the Group, the excess is recognised in profit and loss as part of the share of profit from associates and joint ventures.

Investments in associates and joint ventures are accounted for using the equity method. Under the equity method of accounting, these investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of post-acquisition profits or losses and the Group's share of other comprehensive income. Dividends received or receivable from the associates and joint ventures are recognised as a reduction of the carrying amount of the investments.

#### 2.6 Foreign currency treatment

#### Functional and presentation currency

Items in the financial statements are measured using the functional currency of each entity in the Group, this being the currency of the primary economic environment in which the entity operates. The Group's financial statements are presented in Singapore dollars, which is the functional currency of the Bank.

#### Foreign currency transactions and balances

Transactions in foreign currencies are measured using the exchange rates at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency of the entity undertaking the transaction at the exchange rates at the balance sheet date. Foreign exchange differences arising from this translation are generally recognised in the income statement within "Net trading income". However, they are recognised in Other Comprehensive Income (OCI) if the monetary liabilities are designated as hedging instruments in fair value hedges of equity instruments classified at fair value through OCI or net investment hedges.

Non-monetary assets and liabilities measured at cost in a foreign currency are translated using the exchange rates at the date of the transaction.

Non-monetary assets and liabilities measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined, which is generally the balance sheet date.

Unrealised foreign exchange differences arising from nonmonetary financial assets and liabilities classified as fair value through profit or loss (FVPL) are recognised in the income statement as trading income. Non-monetary financial assets that are classified at fair value through other comprehensive income (FVOCI) relates mainly to FVOCI equities. Foreign exchange differences on FVOCI equities are recognised in other comprehensive income. Please refer to Note 2.9 for more information on the accounting treatment of FVOCI equities.

#### Foreign operations

The results and financial position of subsidiaries, associates, joint ventures and branches or units whose functional currency is not Singapore dollars ("foreign operations") are translated into Singapore dollars in the following manner:

- Assets and liabilities are translated at the exchange rates at the balance sheet date;
- Income and expenses in the income statement are translated at exchange rates prevailing at each month-end, approximating the exchange rates at the dates of the transactions; and
- All resulting exchange differences are recognised in other comprehensive income and accumulated under foreign currency translation reserves in equity. When a foreign operation is fully disposed of, or when it is liquidated, such exchange differences are recognised in the income statement as part of the gain or loss.

For acquisitions prior to 1 January 2005, the foreign exchange rates at the respective dates of acquisition were used. Goodwill and fair value adjustments arising on the acquisition of a foreign operation on or after 1 January 2005 are treated as assets and liabilities of the foreign operation and translated at the closing rate. Please refer to Note 26 for an overview of goodwill recorded.

# 2.7 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to management.

In preparing the segment information, amounts for each business segment are shown after the allocation of certain centralised costs, funding income and the application of transfer pricing, where appropriate. Transactions between segments are recorded within the segment as if they are third party transactions and are eliminated on consolidation.

Please refer to Note 47 for further details on business and geographical segment reporting.

# B) Income Statement

#### 2.8 Income recognition

Interest and similar income and interest expense Interest is accrued on all interest-bearing financial assets and financial liabilities, regardless of their classification and measurement, except for limited transactions measured at FVPL where the economics are better reflected in "Net trading income".

Interest income and interest expense are recognised on a time-proportionate basis using the effective interest method. The calculation includes significant fees and transaction costs that are integral to the effective interest rate, as well as premiums or discounts.

Net interest income also includes the interest element of derivative instruments that are (i) designated in hedge accounting relationships (Note 2.19) or (ii) used in funding or other hedging arrangements where this treatment would reduce an accounting mismatch.

Income from perpetual securities which have stated coupon rates is also presented in interest income for better alignment with its associated funding cost, which is captured in interest expense.

#### Fee and commission income

The Group earns fee and commission income from a diverse range of products and services provided to its customers. Fee and commission income are recognised when the Group has satisfied its performance obligation in providing the promised products and services to the customer, and are recognised based on contractual rates agreed with customers, net of expected waivers based on historical experience, and net of expenses directly related to it. The Group generally satisfies its performance obligation and recognises the fee and commission income on the following basis:

- Transaction-based fee and commission income is recognised on the completion of the transaction. Such fees include underwriting fees, brokerage fees, bancassurance sales commission and variable service fees, and fees related to the completion of corporate finance transactions.
- For a service that is provided over a period of time, fee and commission income is generally recognised on equal proportion basis over the period during which the related service is provided or credit risk is undertaken. This basis of recognition most appropriately reflects the nature and pattern of provision of these services to the customers over time. Fees for these services can be billed to customers in advance or periodically over time. Such fees include the income from issuance of financial guarantees and bancassurance fixed service fees.

The Group does not provide any significant credit terms to customers for the above products and services.

Directly related expenses typically include brokerage fees paid, card-related expenses and sales commissions, but do not include expenses for services delivered over a period (such as service contracts) and other expenses that are not specifically related to fee and commission income transactions.

#### **Dividend income**

Dividend income is recognised when the right to receive payment is established. Dividend income arising from financial assets classified as FVPL is recognised in "Net trading income", while those arising from FVOCI financial assets is recognised in "Net income from investment securities".

#### Allowances for credit and other losses

Please refer to Note 2.11 for the accounting policy on impairment of financial assets.

#### C) Balance Sheet

#### 2.9 Financial assets

#### Initial recognition

Purchases and sales of all financial assets are recognised on the date that the Group enters into the contractual arrangements with counterparties. When the Group acts as a trustee or in a fiduciary capacity for assets it does not directly control or benefit from, the assets and the corresponding income belonging to a customer are excluded from the financial statements.

Financial assets are initially recognised at fair value, which is generally the transaction price.

#### **Classification and subsequent measurement**

SFRS(I) 9 categorises debt-like financial assets based on the business model within which the assets are managed, and whether the assets constitute a "basic lending arrangement" where their contractual cash flows represent solely payments of principal and interest (SPPI). Interest is defined as consideration for the time value of money, credit risk, other basic lending risks and may include a profit margin.

The classification of the financial assets and the associated accounting treatment are as follows:

- Debt instruments are measured at **amortised cost** when they are in a "hold to collect" (HTC) business model and have contractual cash flows that are SPPI in nature. The objective of a HTC business model is to collect contractual principal and interest cash flows. Sales are incidental to the objective and expected to be either insignificant or infrequent. These assets consist primarily of loans in the "Consumer Banking/ Wealth Management" and "Institutional Banking" segments as well as debt securities from the "Others" segment.
- Debt instruments are measured at fair value through other comprehensive income (FVOCI) when they are in a "hold to collect & sell" (HTC & S) business model and have cash flows that are SPPI in nature. Both the collection of contractual cash flows and sales are integral to achieving the objective of the HTC & S business model. Assets measured at FVOCI comprise mainly of debt securities from "Markets Trading" and the "Others" segment.

Unrealised gains or losses on FVOCI debt instruments are recorded in other comprehensive income and accumulated in FVOCI revaluation reserves. When they are sold, the accumulated fair value adjustments in FVOCI revaluation reserves are reclassified to the income statement as "Net income from investment securities".

- Debt instruments are measured at fair value through profit or loss (FVPL) when:
  - i) the assets are not SPPI in nature;
  - ii) the assets are not part of a "HTC" or "HTC & S" business model; or
  - the assets are designated at FVPL to eliminate or significantly reduce the measurement or recognition inconsistencies that would otherwise arise from measuring assets or liabilities on different bases.

Assets measured at FVPL are mainly recorded in the "Markets Trading" segment. Realised and unrealised gains or losses on FVPL financial assets are taken to the income statement in the period they arise.

- Subsequent changes in fair value of non-trading equity instruments can be taken through profit or loss or comprehensive income, as elected. The Group generally elects its non-trading equity instruments to be classified as FVOCI. Other than dividend income, gains and losses on FVOCI equity instruments are recorded in other comprehensive income and accumulated in FVOCI revaluation reserves, and not reclassified to profit or loss upon derecognition.
- Derivatives (including derivatives embedded in financial liabilities but separated for accounting purposes) are classified as held for trading unless they are designated in hedge accounting relationships (Note 2.19). Derivatives are classified as assets when the fair value is positive and as liabilities when the fair value is negative. Changes in the fair value of derivatives other than those designated as hedging instruments in cash flow hedges or net investment hedges are included in "Net trading income". Also refer to Note 2.8 on the accounting for the interest element of certain derivative instruments.

# Reclassification

Reclassification of financial assets are prohibited unless the Group changes its business model for managing financial assets. In practice, this is expected to be infrequent.

# Determination of fair value

The fair value of financial assets is the price that would be received if the asset is sold in an orderly transaction between market participants at the measurement date. Fair value is generally estimated by using prices in active markets or by using valuation techniques that use observable market parameters as inputs. Where applicable, a valuation reserve or pricing adjustment is applied to arrive at the fair value. Significant judgement is required in estimating fair value. Refer to Note 39 for further details.

# Offsetting

Financial assets and liabilities are presented net when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle them on a net basis, or realise the asset and settle the liability simultaneously.

### Derecognition

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or when they have been transferred together with substantially all the risks and rewards of ownership.

The Group enters into certain transactions where it transfers financial assets recognised on its balance sheet but retains either all or a portion of the risks and rewards of the transferred financial assets. In such cases, the transferred financial assets are not derecognised from the balance sheet. Such transactions include repurchase agreements described in Note 2.12. They also include transactions where control over the financial asset is retained, for example, by a simultaneous transaction (such as options) with the same counterparty to which the asset is transferred. These are mainly transacted in the "Markets Trading" segment. In such cases, the Group continues to recognise the asset to the extent of its continuing involvement which is the extent to which it is exposed to changes in the value of the transferred asset.

Please refer to Note 18 for disclosures on transferred financial assets.

#### 2.10 Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand and nonrestricted balances with central banks which are readily convertible into cash.

# 2.11 Impairment of financial assets at amortised cost and FVOCI

# **Expected Credit Losses (ECL)**

ECL are recognised for all financial assets held at amortised cost, debt instruments measured at FVOCI, guarantees and undrawn credit commitments. It represents the present value of expected cash shortfalls over the residual term of a financial asset, guarantee or undrawn commitment.

At initial recognition, allowance is required for ECL resulting from possible default events that may occur within the next 12 months ("12-month ECL"). In the event of a significant increase in credit risk, allowance is required for ECL resulting from possible default events over the expected life of the instrument ("lifetime ECL"). The ECL recognised follows the three-stage model: financial instruments where 12-month ECL is recognised are considered Stage 1; financial instruments which experience a significant increase in credit risk (SICR) are in Stage 2; and financial instruments with objective evidence of default or are credit-impaired are in Stage 3.

• **Stage 1** - Financial instruments are classified as Stage 1 at initial recognition and will remain under Stage 1 unless they experience a SICR or become credit-impaired. 12-month ECL is recognised for these instruments.

• **Stage 2** - Financial instruments which experience a SICR subsequent to initial recognition, but are not yet credit-impaired, will migrate from Stage 1 to Stage 2. Lifetime ECL is recognised for these instruments.

**SICR:** SICR is assessed by comparing the risk of default at reporting date to the risk of default at origination using a range of qualitative and quantitative factors.

For wholesale exposures, a financial instrument is deemed to have experienced a significant increase in credit risk when:

- the observed change in its probability of default (PD), as observed by downgrades in the Group's internal credit risk rating for this instrument between origination and reporting dates, is more than pre-specified thresholds; or
- it is placed on certain internal credit watchlists categories for closer scrutiny of developing credit issues.

For retail exposures, days past due is used, supplemented with a PD-based criterion. In any event, all retail and wholesale exposures that are more than 30 days past due are presumed to have experienced a significant increase in credit risk, unless assessed otherwise, and are classified as Stage 2.

Instruments in Stage 2 that no longer exhibit a significant increase in credit risk will be transferred back to Stage 1.

 Stage 3 - Financial instruments that become creditimpaired with evidence of default, i.e. nonperforming assets, are transferred to Stage 3.
 Please refer to Note 41 for the definition of nonperforming assets.

Lifetime ECL is recognised for these assets. ECL for Stage 3 assets are also known as specific allowances.

A Stage 3 exposure that is restructured can be upgraded to Stage 2 if there are reasonable grounds to conclude that the obligor is able to service future principal and interest payments in accordance with the restructured terms. Stage 3 financial assets are written-off, in whole or in part, when the Group has exhausted all practical recovery efforts and has concluded that there is no reasonable expectation of future recoveries.

# Measurement of ECL

ECL are unbiased and probability-weighted estimates of credit losses determined by evaluating a range of possible outcomes, considering past events, current conditions and assessments of future economic conditions at the reporting date. The ECL associated with a financial instrument is typically a product of its probability of default (PD), loss given default (LGD) and exposure at default (EAD) discounted using the original effective interest rate to the reporting date.

Component	Description
PD	Point-in-time (based on current
	conditions, adjusted to take into
	account estimates of future
	conditions that will impact PD)
	estimate of the likelihood of default.
LGD	Estimate of the loss arising on
	default. It is based on the difference
	between the contractual cash flows
	due and those that the Group would
	expect to receive, including
	recoveries from collaterals.
EAD	Estimate of the expected credit
	exposure at time of default, taking
	into account repayments of
	principal and interest as well as
	expected drawdowns on undrawn
	credit commitments and potential
	pay-outs on guarantees issued.

The 12-month ECL is calculated by multiplying the 12month PD, LGD and EAD. Lifetime ECL is calculated by multiplying the lifetime PD, LGD and EAD. The 12-month and lifetime PDs represent the probability of default occurring over the next 12 months and the remaining maturity of the instrument respectively.

In most instances, expected remaining maturity is the same as the remaining contractual life which represents the maximum contractual period over which the Group is exposed to the credit risk of the borrower. However, for some revolving products (e.g. credit cards), the expected remaining maturity may exceed the contractual maturity. In such instances, behavioural expected remaining life will be used.

# ECL Modelling - Point-in-Time and Forward-Looking Adjustments

The Group leverages the models and parameters implemented under the Basel II Internal Ratings-Based (IRB) framework where possible, with appropriate modifications to meet SFRS(I) 9 requirements.

Other relevant historical information, loss experience or proxies will be utilised for portfolios without appropriate Basel models and parameters, with a view to maximise the use of available information that is reliable and supportable.

For the wholesale portfolios, credit cycle indices (CCIs) have been developed for the key industries and geographies. CCIs are summary measures that depict broad-based, sector-wide changes in credit risk, which are constructed by comparing the median expected default frequency of firms within each segment against a long-run average. Expected default frequency is in turn a marketbased point-in-time default risk measure driven by the market value of firms' assets, asset volatility and leverage. CCIs are then used as inputs to convert the generally more through-the-cycle PDs derived from Basel models/ parameters into the point-in-time equivalents by adding the unaccounted portion of cyclical variations, as well as to incorporate forward-looking information. LGDs are determined using historical loss data, which are adjusted for both the latest and forecasted recovery experience.

The Group relies on a Monte Carlo simulation approach to consider over 100 probability-weighted forward-looking scenarios in estimating ECL. This involves simulations of many alternative CCI scenarios to arrive at an unbiased ECL estimate that are meant to cover all possible good and bad scenarios based on known estimates.

For material unsecured retail and Wealth Management portfolios under the Advanced Internal Ratings-Based Approach (Advanced IRBA), the Group has rolled out SFRS(I) 9 adjusted PD, LGD and EAD-based approaches starting from 2023. For other retail portfolios, historical loss experience is used in conjunction with the forecast loss rates which take into account relevant macroeconomic variables, such as property prices and unemployment rates.

# Expert credit judgement and post model adjustments

The measurement of ECL requires the application of expert credit judgement and post model adjustments. These include:

- assignment of credit risk ratings and determination of whether exposures should be placed on credit watchlists;
- assessment of whether a significant increase in credit risk has occurred;
- selecting and calibrating the ECL models such as CCIs;
- determining the expected remaining maturity of revolving products (e.g. overdrafts and credit cards);
- determination of the forecast loss rates; and
- application of thematic overlays based on emerging risk themes where potential risks may not be fully captured in the underlying modelled ECL. Such topdown additional modelled ECL was quantified by means of applying conditional probabilities on more severe scenarios materialising from emerging risk themes.

The Group has the following thematic overlays as at 31 December 2024.

In addition to the base scenarios generated by the model, the Group has incorporated stress scenarios and assigned probabilities to the scenarios, in line with management's judgement of the likelihood of each scenario. The stress scenarios factor in heightened geopolitical and macro-economic risk, stress in the Mainland China and Hong Kong commercial real estate sector as well as potential vulnerabilities in the US and EU corporates.

There is also a thematic overlay to address pricing pressures and risks of asset stranding that the conventional energy sector could face as a result of a transition to a low-carbon economy. Probabilities were assigned to the scenarios in-line with management's judgement of the likelihood of each scenario.

# Governance framework

The measurement of ECL is subject to a robust governance framework as described below.

• The Group ECL Review Committee (Review Committee) is the overarching committee for ECL related matters and comprises senior management and representatives from functions across the Group. Significant changes to ECL models and methodologies and the application of thematic overlays are subject to the oversight and approval of the Review Committee.

- The Review Committee is supported by the Group ECL Operating Committee (Operating Committee) which comprises cross functional representatives and subject matter experts. The Operating Committee recommends changes to ECL models, methodologies and thematic overlays to the Review Committee; provides oversight over system design, infrastructure and development; and establishes principles and significant policies pertaining to ECL. Group Credit Risk Models Committee oversees ECL models and credit risk models used by the Group.
- Location ECL committees are established for key overseas subsidiaries to govern and manage location-specific ECL reporting.
- ECL models are subject to independent validation by the Risk Management Group (RMG) Model Validation team, as well as independent reviews by internal and external auditors. The validation and assurance processes cover the review of the underlying ECL methodology including its logic and conceptual soundness.

#### Minimum Regulatory Loss Allowance

Singapore banks are required to maintain the Minimum Regulatory Loss Allowances (MRLA) of at least 1% of the gross carrying amount of selected credit exposures net of collaterals per MAS Notice 612. For periods when Stage 1 and 2 ECL fall below MRLA, the shortfall is appropriated from retained earnings in the shareholders' funds into a non-distributable Regulatory Loss Allowance Reserve (RLAR) account.

# 2.12 Repurchase agreements

**Repurchase agreements (Repos)** are arrangements where the Group sold the securities but are subject to a commitment to repurchase or redeem the securities at a pre-determined price. The securities are retained on the balance sheet as the Group retains substantially all the risk and rewards of ownership and these securities are disclosed within "Financial assets pledged or transferred" (Note 18). The consideration received is recorded as financial liabilities in either "Due to banks" or "Deposits and balances from customers". Short-dated repos transacted as part of "Markets Trading" activities are measured at FVPL.

Reverse repurchase agreements (Reverse repos) are arrangements where the Group purchased the securities but are subject to a commitment to resell or return the securities at a pre-determined price. The risk and rewards of ownership of the securities are not acquired by the Group and are reflected as collateral received and recorded off-balance sheet. The consideration paid is recorded as financial assets as "Cash and balances with central banks", "Due from banks" or "Loans and advances to customers". Short-dated reverse repos transacted as part of "Markets Trading" activities are measured at FVPL.

### 2.13 Goodwill and intangible assets arising from business combinations

#### Goodwill

Goodwill arising from business combinations generally represents the excess of the acquisition cost over the fair value of identifiable assets acquired and liabilities and contingent liabilities assumed on the acquisition date. Goodwill is stated at cost less impairment losses and is tested at least annually for impairment.

At the acquisition date, any goodwill acquired is allocated to each of the cash-generating units (CGU) or group of CGUs expected to benefit from the combination's synergies.

An impairment loss is recognised on goodwill when the carrying amount of a CGU, or group of CGUs, including the goodwill, exceeds the applicable recoverable amount. The recoverable amount of a CGU or CGU group is the higher of the CGU's or CGU group's fair value less cost to sell and its value-in-use. An impairment loss on goodwill is recognised in the income statement and cannot be reversed in subsequent periods.

#### Other intangible assets

Intangible assets acquired in a business combination are recognised at fair value at the acquisition date and they relate mainly to customer relationships and core customer deposits. They have a finite useful life and are subsequently measured at cost less accumulated amortisation and impairment losses. Intangible assets are amortised using the straight-line method over their estimated useful lives of 10 years.

# 2.14 Properties and other fixed assets

#### Owned properties and other fixed assets

Properties (including investment properties) and other fixed assets are stated at cost less accumulated depreciation and impairment losses.

Depreciation is calculated using the straight-line method to write down the costs of the assets to their residual values over the estimated useful lives of the assets. The useful life refers to the period which the Group expects to use or hold the asset.

The residual value of an asset is its estimated selling price (after deducting related costs), assuming that it is already at the age and in the condition expected at the end of its useful life. No depreciation is recognised when the residual value is higher than the carrying amount.

Freehold and leasehold land with unexpired lease terms of more than 100 years are not depreciated. The depreciation periods of the other assets are as follows:

Leasehold land with unexpired lease terms below 100 years	The shorter of the remaining lease term or useful life
Buildings	The shorter of 50 years, the remaining lease term or useful life
Computer software	3 to 5 years

Computer 3 to 10 years hardware, office equipment, furniture and fittings Leasehold Up to 20 years

improvements

An asset is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

#### Leased properties and other fixed assets

Lease liabilities are initially measured at the present value of lease payments to be made over the lease term at the lease commencement date. The measurement of the associated right-of-use assets generally approximates the lease liability.

Lease liabilities are subsequently measured at amortised cost using the effective interest method. The right-of-use assets are depreciated over the lease term on a straightline basis.

Extension options and termination options are included in the assessment of the lease term if the options are reasonably certain to be exercised or not exercised accordingly. If the Group changes its initial assessment, adjustments are made to the carrying amounts of the lease liabilities and right-of-use assets prospectively. The recognition exceptions for short-term leases and leases of low-value assets are applied. Please refer to Note 25 for the details of owned and leased properties and other fixed assets.

#### 2.15 Financial liabilities

# Initial recognition, classification and subsequent measurement

Financial liabilities are initially recognised at fair value. The Group generally classifies and measures its financial liabilities in accordance with the purpose for which the financial liabilities are incurred and managed. Accordingly:

Financial liabilities are classified as financial liabilities at fair value through profit or loss if they are incurred for the purpose of repurchasing in the near term ("held for trading") or on initial recognition part of a portfolio where there is a recent pattern of short-term profit taking. Held for trading liabilities include short positions in securities for the purpose of ongoing market-making or trading. Financial liabilities at fair value through profit or loss can also be designated by management on initial recognition ("designated at fair value through profit or loss") if doing so eliminates or significantly reduces measurement or recognition inconsistencies that would otherwise arise, or if the financial liability contains an embedded derivative that would otherwise need to be separately recorded, or if a group of financial liabilities or financial assets and financial liabilities is managed and its performance is evaluated on a fair value basis. Financial liabilities in

this classification are usually within the "Markets Trading" segment.

Realised or unrealised gains or losses on financial liabilities held for trading and financial liabilities designated under the fair value option, except interest expense, are taken to "Net trading income" in the income statement in the period they arise.

The changes to the fair value of financial liabilities designated at fair value through profit or loss that are attributable to the Group's own credit risk are taken to revenue reserves through other comprehensive income. These amounts are not transferred to the income statement even when realised.

- Derivative liabilities are treated consistently with derivative assets. Please refer to Note 2.9 for the accounting policy on derivatives.
- Other financial liabilities are carried at **amortised cost** using the effective interest method. These comprise predominantly the Group's "Deposits and balances from customers", "Due to banks" and "Other debt securities".

Please refer to Note 13 for further details on the types of financial liabilities classified and measured as above.

#### Determination of fair value

The fair value of financial liabilities is the price that would be paid to transfer the liability in an orderly transaction between market participants at the measurement date.

Please refer to Note 39 for further fair value disclosures.

#### Derecognition

A financial liability is derecognised from the balance sheet when the obligation specified in the contract is discharged, cancelled or expired.

# 2.16 Loan commitments, letters of credit and financial guarantees

#### Loan commitments

Loan commitments are not recognised on the balance sheet and are disclosed in Note 34. Upon a loan drawdown, the amount of the loan is generally recognised as "Loans and advances to customers" on the Group's balance sheet.

#### Letters of credit

Letters of credit are recorded off-balance sheet as contingent liabilities upon issuance, and the corresponding payables to the beneficiaries and receivables from the applicants are recognised on the balance sheet upon acceptance of the underlying documents.

#### **Financial guarantees**

Financial guarantees are initially recognised in the financial statements at fair value on the date the guarantees are given.

Financial guarantees are subsequently measured at the higher of:

the amount of the ECL (Note 2.11); and

• the unamortised portion of the fees that were received on initial recognition.

Please refer to Note 2.8 for the principles for recognising the fees.

Off-balance sheet credit exposures are managed for credit risk in the same manner as financial assets.

Please refer to Note 2.11 on the Group's accounting policies on allowances for credit losses.

### 2.17 Provisions

Provisions are liabilities of uncertain timing or amounts and are recognised when:

- the Group has a present legal or constructive obligation as a result of past events;
- it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and
- a reliable estimate of the amount of the obligation can be made.

The amount recognised as a provision is the best estimate of the expenditure required to settle the present obligation at the balance sheet date.

# 2.18 Share capital and other instruments classified as equity

Ordinary shares, preference shares and other instruments which do not result in the Group having a contractual obligation to deliver cash or another financial asset, or to exchange financial assets or financial liabilities with the holder under conditions that are potentially unfavourable to the Group, are classified as equity. Distributions arising from such instruments are recognised in equity as there is no contractual obligation to pay distributions on these instruments. Incremental external costs directly attributable to the issuance of such instruments are accounted for as a deduction from equity.

For ordinary and preference shares, interim dividends are recorded during the financial year in which they are declared payable. Final dividends are recorded during the financial year in which the dividends are approved by the shareholders at the Annual General Meeting.

### **D) Other Specific Topics**

### 2.19 Hedge accounting

As part of the overall risk management of the Group, derivatives and other instruments are used to manage exposures to interest rate and foreign currency risks, including exposures arising from forecast transactions. Where all relevant criteria are met, the Group can elect to apply hedge accounting to reduce the accounting mismatch between hedging instrument and the hedged item.

To qualify for hedge accounting, at the inception of each hedging relationship, the Group designates and documents the relationship between the hedging instrument and the hedged item; the risk management objective for undertaking the hedge transaction; and the methods used to assess the effectiveness of the hedge. At inception and on an on-going basis, the Group also assesses and measures the effectiveness of the hedging relationship

The Group designates certain derivatives as hedging instruments in respect of foreign currency risk and interest rate risk in fair value hedges, cash flow hedges, or hedges of net investments in foreign operations as described below.

#### • Fair value hedge

For a qualifying fair value hedge, the changes in the fair value of the hedging instruments are recorded in the income statement, together with any changes in the fair value of the hedged item attributable to the hedged risk. If the hedge no longer meets the criteria for hedge accounting, the adjustment on the hedged item is amortised using the effective interest method to the income statement over its remaining maturity.

However, where the hedged item is an equity instrument classified as FVOCI, changes in the fair value of the hedging instrument and the hedged item are both recorded in other comprehensive income and accumulated in FVOCI revaluation reserves. The amounts recorded in FVOCI revaluation reserves are not subsequently reclassified to the income statement.

#### Cash flow hedge

For qualifying cash flow hedges, the effective portion of changes in the fair value of hedging instruments is recognised in other comprehensive income and accumulated under the cash flow hedge reserves in equity. This amount is reclassified to the income statement in the periods when the hedged forecast cash flows affect the income statement. The ineffective portion of the gain or loss is recognised immediately in the income statement under "Net trading income".

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in the cash flow hedge reserves remains until the forecast transaction is recognised in the income statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss in the cash flow hedge reserves is immediately reclassified from equity to the income statement.

#### • Net investment hedge

Hedges of net investments in the Group's foreign operations are accounted for in a manner similar to cash flow hedges, except that the effective portion of changes in fair value of hedging instruments is recognised in other comprehensive income and accumulated under the foreign currency translation reserves in equity. On disposal of the foreign operations, the cumulative gain or loss in the foreign currency translation reserves is reclassified to the income statement as part of the gain or loss on disposal.

When designating the hedging instrument, the Group may elect to exclude the valuation components of currency basis spreads and forward points from the hedge relationship on a hedge-by-hedge basis.

The forward points and currency basis spreads which are excluded and recorded in other comprehensive income are:

- reclassified to the income statement when the forecast transaction occurs; or
- amortised to the income statement over the hedging tenor for time-period hedges.

The Group has elected to apply the SFRS(I) 9 hedge accounting rules in full.

Please refer to Note 36 for further details relating to hedge accounting, including fair value, cash flow and net investment hedges.

# 2.20 Employee benefits

Employee benefits, which include base pay, cash bonuses, share-based compensation, contribution to defined contribution plans such as the Central Provident Fund and other staff-related allowances, are recognised in the income statement when incurred.

For defined contribution plans, contributions are made to publicly or privately administered funds on a mandatory, contractual or voluntary basis. Once the contributions have been paid, the Group has no further payment obligations.

Employee entitlement to annual leave is recognised when they accrue to employees. A provision is made for the estimated liability for annual unutilised leave as a result of services rendered by employees up to the balance sheet date.

#### 2.21 Share-based compensation

Employee benefits also include share-based compensation, namely the DBSH Share Plan and the DBSH Employee Share Purchase Plan (the Plans). The details of the Plans are described in Note 37.

Equity instruments granted and ultimately vested under the Plans are recognised in the income statement based on the fair value of the equity instrument at the date of grant. The expense is amortised over the vesting period of each award.

### 2.22 Current and deferred taxes

Current income tax for current and prior periods is recognised as the amount expected to be paid or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. The Group considers uncertain tax positions generally at the level of the total tax liability to each tax authority for each period. The liability is determined based on the total amount of current tax expected to be paid, taking into account all tax uncertainties, using either an expected value approach or a single best estimate of the most likely outcome.

Tax assets and liabilities of the same type (current or deferred) are offset when a legal right of offset exists and settlement in this manner is intended. This applies generally when they arise from the same tax reporting group and relate to the same tax authority.

Deferred income tax is provided on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that, at the time of the transaction, affects neither accounting nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted by the balance sheet date.

The amount of deferred tax assets recognised takes into account the likelihood the amount that can be used to offset payable taxes on future profits.

Deferred tax related to fair value re-measurement of FVOCI investments is recognised in other comprehensive income and accumulated in the FVOCI revaluation reserves.

# 3. Critical Accounting Estimates

The Group's accounting policies and use of estimates are integral to the reported amounts in the financial statements. Certain accounting estimates require management's judgement in determining the appropriate methodology for valuation of assets and liabilities. Procedures are in place to ensure that methodologies are reviewed and revised as appropriate. The Group believes its estimates for determining the valuation of its assets and liabilities are appropriate.

The following is a brief description of the Group's critical accounting estimates that involve management's valuation judgement.

# 3.1 Impairment of financial assets

It is the Group's policy to recognise, through charges against profit, allowances in respect of estimated and inherent credit losses in its portfolio as described in Note 2.11.

ECLs are unbiased and probability-weighted estimates of credit losses determined by evaluating a range of possible outcomes, considering past events, current conditions and assessments of future economic conditions at the reporting date. This will necessarily involve the use of judgement.

Please refer to Note 41 for a further description of the Group's credit risk management framework, policies and procedures.

# 3.2 Fair value of financial instruments

The majority of the Group's financial instruments reported at fair value are based on quoted and observable market prices or on internally developed models that are based on independently sourced or verified market parameters.

The fair value of financial instruments without an observable market price in an active market may be determined using valuation models. The choice of model requires significant judgement for complex products especially those in the "Markets Trading" segment.

Policies and procedures have been established to facilitate the exercise of judgement in determining the risk characteristics of various financial instruments, discount rates, estimates of future cash flows and other factors used in the valuation process.

Please refer to Note 39 for further details on fair valuation and fair value hierarchy of the Group's financial instruments measured at fair value.

#### 3.3 Goodwill impairment

The Group performs an impairment review to ensure that the carrying amount of a CGU to which goodwill is allocated does not exceed the recoverable amount of the CGU. Note 26 provides details of goodwill at the reporting date.

The recoverable amount represents the present value of the estimated future cash flows expected to arise from continuing operations. Therefore, in arriving at the recoverable amount, management exercises judgement in estimating the future cash flows, growth rate and discount rate.

#### 3.4 Income taxes

The Group has exposure to income taxes in several jurisdictions. The Group recognises liabilities for expected tax issues based on reasonable estimate of whether additional tax will be due. Where uncertainty exists around the Group's tax position, appropriate provisions are provided based on the technical assessment of the cases. Where the final tax outcome of these positions is different from the provision provided, the differences will impact the income tax and deferred tax balances in the period in which the final tax is determined. Note 20 provides details of the Group's deferred tax assets/ liabilities.

#### 4. Net Interest Income

	The	The Group		
In \$ millions	2024	2023	2024	2023
Cash and balances with central banks and Due from banks	3,578	3,016	3,461	2,873
Customer non-trade loans	18,177	17,320	14,104	13,555
Trade assets	2,473	2,459	1,904	1,964
Securities and others <sup>(a)</sup>	6,759	5,093	5,079	3,839
Total interest and similar income	30,987	27,888	24,548	22,231
Deposits and balances from customers	12,548	10,941	9,494	8,563
Other borrowings	4,014	3,340	4,725	3,787
Total interest expense	16,562	14,281	14,219	12,350
Net interest income	14,425	13,607	10,329	9,881
Comprising:				
Interest and similar income from financial assets at FVPL <sup>(a)</sup>	1,561	1,040	1,344	873
Interest and similar income from financial assets at FVOCI <sup>(a)</sup>	2,373	1,794	1,699	1,311
Interest income from financial assets at amortised cost	27,053	25,054	21,505	20,047
Interest expense from financial liabilities at FVPL	(971)	(588)	(865)	(462)
Interest expense from financial liabilities not at FVPL <sup>(b)</sup>	(15,591)	(13,693)	(13,354)	(11,888
Total	14,425	13,607	10,329	9,881

(a) With effect from 2024, income from perpetual securities were reclassified from non-interest income to net interest income to better align the income from these securities with its associated funding costs. The reclassification was applied prospectively. For 2024, \$213 million was reclassified for both the Group and Bank. The comparative amounts for 2023 were presented in net trading income (\$204 million for both the Group and Bank) and net income from investment securities (\$33 million for both the Group and Bank)

(b) Includes interest expense of \$23 million (2023: \$19 million) and \$5 million (2023: \$4 million) on lease liabilities for the Group and Bank respectively

#### 5. Net Fee and Commission Income

In \$ millions	The	Bank		
	2024	2023	2024	2023
Investment banking	101	125	85	96
Transaction services <sup>(a)</sup>	918	896	652	663
Loan-related	644	554	494	419
Cards <sup>(b)</sup>	1,240	1,052	765	736
Wealth management	2,183	1,504	1,342	944
Fee and commission income	5,086	4,131	3,338	2,858
Less: fee and commission expense	918	765	569	493
Net fee and commission income <sup>(c)(d)</sup>	4,168	3,366	2,769	2,365

(a) Includes trade & remittances, guarantees and deposit-related fees

(b) Card fees are net of interchange fees paid

(c) 2023 includes one-time accounting harmonisation impact from the integration of Citigroup Inc's consumer banking business in Taiwan (Citi Taiwan) of \$18 million for the Group

(d) Includes net fee and commission income of \$190 million (2023: \$170 million) and \$171 million (2023: \$149 million) for the Group and Bank respectively, which was derived from the provision of trust and other fiduciary services during the year. Net fee and commission income earned from financial assets or liabilities not at fair value through profit or loss was \$1,280 million (2023: \$1,100 million) and \$919 million (2023: \$851 million) during the year for the Group and Bank respectively

#### **Net Trading Income** 6.

	The	Bank		
In \$ millions	2024	2023	2024	2023
Net trading income <sup>(a)(b)</sup>	3,595	4,117	2,907	3,728
Net loss from financial assets designated at fair value	(6)	(6)	(6)	(4)
Net loss from financial liabilities designated at fair value	(218)	(1,255)	(239)	(1,274)
Total	3,371	2,856	2,662	2,450

(a)

Includes income from assets that are mandatorily classified at FVPL Includes dividend income of \$131 million (2023: \$328 million) for the Group and \$131 million (2023: \$327 million) for the Bank. With effect from 2024, income from perpetual securities were presented in net interest income (b)

#### Net Income from Investment Securities 7.

In \$ millions	The	Bank		
	2024	2023	2024	2023
Debt securities				
- FVOCI	76	89	43	66
- Amortised cost	(14)	(21)	(17)	(34)
Equity securities at FVOCI <sup>(a)</sup>	101	149	97	142
Total	163	217	123	174

Refers to dividend income. With effect from 2024, income from perpetual securities were presented in net interest income (a)

#### 8. **Other Income**

	The	В	Bank	
In \$ millions	2024	2023	2024	2023
Net gain on disposal of properties and other fixed assets	116	2	308	1
Others <sup>(a)(b)</sup>	45	69	1,069	1,067
Total	161	71	1,377	1,068

Includes net gains and losses from sale of loans carried at amortised cost and rental income from operating leases for both the Group and Bank (a) (b) Includes dividend income from subsidiaries of \$934 million (2023: \$948 million) and associates of \$101 million (2023: \$59 million) for the Bank

#### **Employee Benefits** 9.

In \$ millions	The	The Group		
	2024	2023	2024	2023
Salaries and bonuses	4,589	4,141	2,967	2,709
Contributions to defined contribution plans	271	241	180	157
Share-based expenses <sup>(a)</sup>	172	175	126	130
Others	562	496	211	157
Total <sup>(b)</sup>	5,594	5,053	3,484	3,153

(a) Excludes share-based expenses of \$4 million (2023: \$2 million) for the Group and \$3 million (2023: \$1 million) for the Bank relating to sales incentive plan which are reflected under other expenses

2023 includes the consolidation of Citi Taiwan with effect from 12 August 2023 as well as one-time Citi Taiwan integration expenses. Adjusting for these items in both periods, expenses grew 9% for the Group and 11% for the Bank (b)

#### **Other Expenses** 10.

In \$ millions	The	Bank		
	2024	2023	2024	2023
Computerisation expenses <sup>(a)</sup>	1,335	1,293	1,157	1,135
Occupancy expenses <sup>(b)</sup>	453	432	212	208
Revenue-related expenses	535	442	266	241
Others <sup>(c)</sup>	1,084	1,060	519	562
Total <sup>(d)</sup>	3,407	3,227	2,154	2,146

(a) Includes hire, depreciation and maintenance costs of computer hardware and software
(b) Includes depreciation of leased office and branch premises of \$219 million (2023: \$205 million) for the Group, and \$88 million (2023: \$87 million) for the Bank and amounts incurred in the maintenance of buildings

 (c) Includes office administration expenses (e.g. printing, stationery, telecommunications, etc.), and legal and professional fees
 (d) 2023 includes the consolidation of Citi Taiwan with effect from 12 August 2023, one-time Citi Taiwan integration expenses as well as the Corporate Social Responsibility (CSR) commitment of \$100 million. Adjusting for these items in both periods, expenses grew 5% for the Group and 2% for the Bank

In \$ millions	The (	Bank		
	2024	2023	2024	2023
Depreciation expenses				
- owned properties and other fixed assets	562	512	422	377
- leased properties and other fixed assets	244	225	102	98
Hire and maintenance costs of fixed assets, including building-related expenses	466	476	351	359
Audit fees <sup>(a)</sup> payable to external auditors <sup>(b)</sup> : - Auditors of the Bank	r	F	-	-
	5	5	5	5
- Associated firms of auditors of the Bank Non-audit fees payable to external auditors <sup>(b)</sup> :	6	6	1	1
- Auditors of the Bank	#	#	#	#
- Associated firms of auditors of the Bank	1	1	#	#

(a) Includes audit related assurance fees

(b) PricewaterhouseCoopers network firms

#### Allowances for Credit and Other Losses 11.

In \$ millions	The	Bank		
	2024	2023	2024	2023
Specific allowances <sup>(a)</sup>				
Loans and advances to customers	562	466	120	215
Investment securities (amortised cost)	(36)	26	(39)	16
Off-balance sheet credit exposures	3	3	(1)	5
Others <sup>(b)</sup>	30	17	10	6
General allowances <sup>(c)</sup>	63	78	(14)	137
Total	622	590	76	379

(a) Includes Stage 3 ECL

Includes allowances for non-credit exposures (2024: write-back of \$1 million; 2023: write-back of \$1 million) for the Group and (2024: write-back of \$3 (b) million; 2023: nil) for the Bank (c) Refers to Stage 1 and 2 ECL

The following tables outline the changes in ECL under SFRS(I) 9 in 2024 and 2023 which are attributable to the following factors:

- Transfers between stages.
- Net portfolio changes, which are determined on an obligor basis i.e. originations with new obligors net of derecognitions of former obligors.
- Remeasurements, which include the impact of changes in model inputs or assumptions, partial repayments, additional drawdowns on existing facilities and changes in ECL following a transfer between stages.

	The Group			
	General allowances		Specific allowances	Tota
In ¢ milliono		npaired)	(Impaired) Stage 3	
In \$ millions	Stage 1	Stage 2	Stage 3	
2024				
Balance at 1 January	2,747	1,149	2,580	6,476
Changes in allowances recognised in opening balance				
that were transferred to/ (from)	19	(110)	91	
-Stage 1	(27)	27	-	
-Stage 2	65	(65)	-	
-Stage 3	(19)	(72)	91	
Net portfolio changes	111	(25)	-	8
Remeasurements	(28)	96	469	53
Net write-offs <sup>(a)</sup>	-	-	(639)	(639
Exchange and other movements	4	6	44	54
Balance at 31 December	2,853	1,116	2,545	6,51
Charge/ (Write-back) in the income statement	102	(39)	560	623
2023				
Balance at 1 January	2,574	1,162	2,506	6,242
Changes in allowances recognised in opening balance		()		
that were transferred to/ (from)	85	(173)	88	
-Stage 1	(31)	31	-	
-Stage 2	128	(128)	-	
-Stage 3	(12)	(76)	88	
Net portfolio changes	85	(29)	-	5
Remeasurements	(83)	193	425	53
Net write-offs <sup>(a)</sup>	-	-	(510)	(510
Acquisition of Citi Taiwan	93	1	95	18
Exchange and other movements	(7)	(5)	(24)	(36
Balance at 31 December	2,747	1,149	2,580	6,47
Charge/ (Write-back) in the income statement	87	(9)	513	59

(a) Write-offs net of recoveries

	General allowances (Non-impaired)		Bank Specific allowances (Impaired)	Total
In \$ millions	Stage 1	Stage 2	Stage 3	
2024				
Balance at 1 January	2,313	958	1,833	5,104
Changes in allowances recognised in opening balance		(70)	40	
that were transferred to/ (from)	21	(70)	49	-
-Stage 1	(17)	17	-	-
-Stage 2	49	(49)	-	-
-Stage 3	(11)	(38)	49	-
Net portfolio changes	48	(12)	-	36
Remeasurements	52	(53)	44	43
Net write-offs <sup>(a)</sup>	-	-	(158)	(158)
Exchange and other movements	(1)	(1)	23	21
Balance at 31 December	2,433	822	1,791	5,046
Charge/ (Write-back) in the income statement	121	(135)	93	79
2023				
Balance at 1 January	2,191	945	1,844	4,980
Changes in allowances recognised in opening balance		( , , , = )		
that were transferred to/ (from)	62	(117)	55	-
-Stage 1	(27)	27	-	-
-Stage 2	98	(98)	-	-
-Stage 3	(9)	(46)	55	-
Net portfolio changes	41	(7)	-	34
Remeasurements	20	138	187	345
Net write-offs <sup>(a)</sup>	-	-	(219)	(219)
Exchange and other movements	(1)	(1)	(34)	(36)
Balance at 31 December	2,313	958	1,833	5,104
Charge/ (Write-back) in the income statement	123	14	242	379

(a) Write-offs net of recoveries

The following table provides additional information on the financial instruments that are subject to ECL as at 31 December 2024 and 2023. FVPL assets and FVOCI equity instruments are not subject to ECL and therefore not reflected in the tables.

				The C	Group			
		Gross carry	ving value <sup>(d)</sup>		•	ECL ba	lances	
In \$ millions	Stage 1	Stage 2	Stage 3	Total	Stage 1	Stage 2	Stage 3	Total
2024								
Assets								
Loans and advances to								
customers <sup>(a)</sup>								
- Retail	130,054	1,786	991	132,831	819	136	304	1,259
- Wholesale and others	285,915	14,123	3,789	303,827	1,806	936	2,089	4,831
Investment securities								
- Government securities and								
treasury bills <sup>(b)</sup>	63,691	-	-	63,691	10	-	-	10
<ul> <li>Bank and corporate debt</li> </ul>								
securities <sup>(b)</sup>	68,860	425	29	69,314	35	6	28	69
Others <sup>(c)</sup>	123,285	25	67	123,377	20	#	65	85
Liabilities	r							
ECL on guarantees and other					400	20	50	200
off-balance sheet exposures	-	-	-	-	163	38	59	260
Total ECL					2,853	1,116	2,545	6,514
						,	,	,
2023 Accesto								
Assets					<b></b>			
Loans and advances to customers <sup>(a)</sup>								
	100.000	4.047	005	404 770	7.47	400	050	4 4 0 7
- Retail	129,860	1,047	865	131,772	747	122	258	1,127
- Wholesale and others	268,820	17,719	3,832	290,371	1,806	967	2,089	4,862
Investment securities								
- Government securities and	54.000			54.000				0
treasury bills <sup>(b)</sup>	54,292	-	-	54,292	8	-	-	8
- Bank and corporate debt	57.050	222	407	50.000	20	6	102	4.44
securities <sup>(b)</sup>	57,653	332	107	58,092	32	6	103	141
Others <sup>(c)</sup>	104,344	69	68	104,481	25	3	67	95
Liabilities								
ECL on guarantees and other								
off-balance sheet exposures		-	_	_	129	51	63	243
	L				120	0.		2.0
Total ECL					2,747	1,149	2,580	6,476

# Amount under \$500,000

(a) Stage 2 Loans and advances to customers includes special mention loans of \$3,692 million (2023: \$2,443 million) (See Note 41.2)

(b) Includes loss allowances of \$34 million (2023: \$32 million) for debt securities that are classified as FVOCI: \$6 million (2023: \$4 million) for Government

securities and treasury bills and \$28 million (2023: \$28 million) for Bank and corporate debt securities. (See Notes 15 and 16) (c) Comprise of amounts in "Cash and balances with central banks", "Due from banks", "Due from holding company" and "Other assets" that are subject to ECL

(d) Balances exclude off-balance sheet exposures

	Bank Gross carrying value <sup>(d)</sup> ECL balances							
n \$ millions	Stage 1	Stage 2	Stage 3	Total	Stage 1	ECL ba Stage 2	Stage 3	Tota
2024	Stage 1	Stage 2	Stage 5	Total	Stage 1	Stage 2	Stage J	1014
Assets								
Loans and advances to								
customers <sup>(a)</sup>								
- Retail	98,382	960	399	99,741	570	77	94	741
- Wholesale and others	221,702	9,735	2,749	234,186	1,700	708	1,573	3,981
Investment securities	, -	-,	, -	- ,	,		,	-,
- Government securities and								
treasury bills <sup>(b)</sup>	39,705	-	-	39,705	2	-	-	:
- Bank and corporate debt								
securities <sup>(b)</sup>	60,239	425	17	60,681	32	6	16	54
Others <sup>(c)</sup>	135,472	20	58	135,550	14	#	59	73
Liabilities								
ECL on guarantees and other	<b>[</b>				<b></b>			
off-balance sheet exposures	_	-		_	115	31	49	19
on balance sheet exposures	_	_	_		115	51		100
Total ECL					2,433	822	1,791	5,046
2023								
Assets								
Loans and advances to								
customers <sup>(a)</sup>								
- Retail	98,278	475	257	99,010	483	61	66	610
- Wholesale and others	210,340	14,346	2,907	227,593	1,671	843	1,577	4,09
Investment securities								
- Government securities and								
treasury bills <sup>(b)</sup>	36,254	-	-	36,254	2	-	-	2
<ul> <li>Bank and corporate debt</li> </ul>								
securities <sup>(b)</sup>	50,028	320	74	50,422	29	6	74	109
Others <sup>(c)</sup>	115,422	10	58	115,490	22	1	58	8
Liabilities								
ECL on guarantees and other				]				
off-balance sheet exposures	-	-	-	_	106	47	58	21′
	L				100			- 1
Total ECL					2,313	958	1,833	5,104

# Amount under \$500,000

# Amount under \$500,000
(a) Stage 2 Loans and advances to customers includes special mention loans of \$1,439 million (2023: \$1,552 million)
(b) Includes loss allowances of \$27 million (2023: \$28 million) for debt securities that are classified as FVOCI. \$1 million (2023: \$1 million) for Government securities and treasury bills and \$26 million (2023: \$27 million) for Bank and corporate debt securities. (See Notes 15 and 16)
(c) Comprise of amounts in "Cash and balances with central banks", "Due from banks", "Due from holding company", "Due from subsidiaries" and "Other assets" that are subject to ECL
(d) Balances exclude off-balance sheet exposures

The table below shows the Group's portfolio mix of the Loans and advances to customers – Wholesale and others presented in the gross carrying value table above by internal counterparty risk rating (CRR) and probability of default (PD) range:

	Th	ne Group	
In \$ millions 2024	PD range (based on Basel 12-month PDs) <sup>(a)</sup>	Stage 1 exposures	Stage 2 exposures
Loans and advances to customers – Wholesale and others		285,915	14,123
Of which (in percentage terms):			
CRR 1 – 6B	0.01% - 0.99%	91%	40%
CRR 7A – 7B	1.26% - 2.30%	6%	17%
CRR 8A – 9	2.57% - 28.83%	2%	43%
Others (not rated)	NA	1%	#
Total		100%	100%
2023			
Loans and advances to customers – Wholesale and others		268,820	17,719
Of which (in percentage terms):			
CRR 1 – 6B	0.01% - 0.99%	90%	45%
CRR 7A – 7B	1.26% - 2.30%	6%	20%
CRR 8A – 9	2.57% - 28.83%	2%	34%
Others (not rated)	NA	2%	1%
Total		100%	100%

# Represents < 1%

(a) Basel 12-month PDs are transformed to Point-in-Time and forward-looking PDs. Stage 2 ECLs are also measured on lifetime basis

# Sensitivity of ECL

The Group assessed ECL sensitivity for the wholesale and retail portfolios to changes in the allocation of exposures between Stages 1 and 2. ECL is estimated to reduce by \$628 million (2023: \$663 million) should all the exposures in Stage 2 return to Stage 1 and were assigned a lower 12-month ECL instead of lifetime ECL. The impact also reflects the higher PDs ascribed to Stage 2 exposures in addition to the recognition of lifetime instead of 12-month ECL.

As ECL estimation relies on multiple variables, no single analysis can fully demonstrate the sensitivity of the ECL to changes in macroeconomic variables.

# 12. Income Tax Expense

	The	Group	Bank	
In \$ millions	2024	2023	2024	2023
Current tax expense				
- Current year	1,638	1.516	1,267	1,169
- Prior years' provision	(51)	(136)	(45)	(127)
Deferred tax expense		( )	( - )	( )
- Origination/ (Reversal) of temporary differences	1	24	(31)	16
- Prior years' provision	2	11	(12)	(1)
Total	1,590	1,415	1,179	1,057

The deferred tax expense/ (credit) in the income statement comprises the following temporary differences:

	The (	The Group		
In \$ millions	2024	2023	2024	2023
Allowances for credit and other losses	(18)	27	(14)	-
Tax depreciation	(1)	(21)	(2)	(19)
Goodwill	35	12	-	-
Other temporary differences	(13)	17	(27)	34
Deferred tax expense charged/ (credit) to income statement	3	35	(43)	15

The tax on the Group's profit before tax differs from the theoretical amount computed using the Singapore basic tax rate due to:

	The	Group	Bank	
In \$ millions	2024	2023	2024	2023
Profit before tax	12,892	11,452	11,546	10,260
Tax calculated at a tax rate of 17% (2023: 17%)	2,192	1,947	1,963	1,744
Effect of different tax rates in other countries	62	66	35	41
Net income not subject to tax	(131)	(85)	(284)	(220)
Net income taxed at concessionary rate	(579)	(524)	(579)	(524)
Expenses not deductible for tax	18	36	14	31
Others	28	(25)	30	(15)
Income tax expense charged to income statement	1,590	1,415	1,179	1,057

Deferred income tax relating to FVOCI financial assets and cash flow hedges of \$35 million was credited (2023: \$135 million debited) and own credit risk of \$7 million was credited (2023: \$5 million credited) directly to equity for the Group.

Deferred income tax relating to FVOCI financial assets and cash flow hedges of \$71 million was credited (2023: \$84 million debited) and own credit risk of \$7 million was credited (2023: \$5 million credited) directly to equity for the Bank.

Please refer to Note 20 for further information on deferred tax assets/ liabilities and International Tax Reform - Pillar Two Model Rules (GloBE).

#### **Classification of Financial Instruments** 13.

	Mondotorily	EVDI	Americad	The Group	FVOCI	Undring	
In \$ millions	Mandatorily at FVPL <sup>(c)</sup>	FVPL designated	Amortised cost	FVOCI- Debt	FVOCI- Equity	Hedging derivatives <sup>(d)</sup>	Tota
2024							
Assets							
Cash and balances with central banks	1,450	-	55,039	2,157	-	-	58,64
Government securities and treasury bills	17,852	-	24,392	39,295	-	-	81,53
Due from banks	39,849	-	34,876	5,663	-	-	80,38
Derivative assets	25,553	-	-	-	-	2,412	27,96
Bank and corporate securities	34,048	-	47,525	21,748	1,732	-	105,05
Loans and advances to customers	26	-	430,568	-	· -	-	430,59
Other financial assets	2,605	-	26,309	-	-	-	28,91
Due from holding company	-	-	1,488	-	-	-	1,48
Total financial assets	121,383	-	620,197	68,863	1,732	2,412	814,58
Other asset items outside the scope of SFRS(I) 9 <sup>(a)</sup>	,		,		,	,	14,15
Total assets							828,74
Liabilities							
Due to banks	30,399	4,082	29,694	-	-	-	64,17
Deposits and balances from customers	1,270	9,477	550,983	-	-	-	561,73
Derivative liabilities	25,959	-	-	-	-	731	26,69
Other financial liabilities	3,575	-	31,611	-	-	-	35,18
Other debt securities	-	19,911	44,561	-	-	-	64,47
Due to holding company	-	-	4,815	-	-	-	4,81
Total financial liabilities	61,203	33,470	661,664	-	-	731	757,06
Other liability items outside the scope of SFRS(I) 9 <sup>(b)</sup>							1,40
Total liabilities							758,47
2023							
Assets							
Cash and balances with central banks	-	-	47,635	2,578	-	-	50,21
Government securities and treasury bills	16,277	-	24,456	29,832	-	-	70,56
Due from banks	28,946	-	35,816	2,474	-	-	67,23
Derivative assets	21,710	-	-	-	-	1,076	22,78
Bank and corporate securities	21,837	-	36,324	21,655	1,919	-	81,73
Loans and advances to customers	9	-	416,154	-	-	-	416,16
Other financial assets	368	-	16,836	-	-	-	17,20
Due from holding company	-	-	1,474	-	-	-	1,47
Total financial assets	89,147	-	578,695	56,539	1,919	1,076	727,37
Other asset items outside the scope of SFRS(I) 9 <sup>(a)</sup>							13,25
							740,62
Total assets							
Liabilities	40 505		20.400				10 70
Liabilities Due to banks	16,535	-	30,169	-	-	-	46,70
<b>Liabilities</b> Due to banks Deposits and balances from customers	1,140	- 8,023	30,169 525,940	-	-	-	535,10
Liabilities Due to banks Deposits and balances from customers Derivative liabilities	1,140 22,119	8,023 -	525,940 -	- - -	-	- - 1,355	535,10 23,47
Liabilities Due to banks Deposits and balances from customers Derivative liabilities Other financial liabilities	1,140 22,119 3,052	8,023 - -	525,940 - 18,085	-	- - -	-	535,10 23,47 21,13
Liabilities Due to banks Deposits and balances from customers Derivative liabilities Other financial liabilities Other debt securities	1,140 22,119	8,023 -	525,940 18,085 27,507	- - - -			535,10 23,47 21,13 43,38
Liabilities Due to banks Deposits and balances from customers Derivative liabilities Other financial liabilities Other debt securities Due to holding company	1,140 22,119 3,052 90	8,023 - - 15,790 -	525,940 18,085 27,507 6,039	- - - -	- - - -	-	535,10 23,47 21,13 43,38 6,03
Liabilities Due to banks Deposits and balances from customers Derivative liabilities Other financial liabilities Other debt securities	1,140 22,119 3,052	8,023 - -	525,940 18,085 27,507		- - - - - -	-	535,10 23,47 21,13 43,38

(a) Includes associates and joint ventures, goodwill and intangible assets, properties and other fixed assets, and deferred tax assets
(b) Includes current tax liabilities and deferred tax liabilities
(c) Includes assets and liabilities that are held for trading and debt-type financial assets that are not SPPI in nature

(d) Relates to derivatives that are designated for hedge accounting

In \$ millions	Mandatorily at FVPL <sup>(c)</sup>	FVPL designated	Amortised cost	Bank FVOCI- Debt	FVOCI- Equity	Hedging derivatives <sup>(d)</sup>	Tota
2024	ut i ti L	ucolgnatou		DODI	Equity	donrairoo	1014
Assets							
Cash and balances with central banks	1,450	-	49,013	341	-	-	50,804
Government securities and treasury bills	13,677	-	17,813	21,891	-	-	53,381
Due from banks	37,215	-	30,901	4,441	-	-	72,557
Derivative assets	22,446	-		-	-	1,870	24,316
Bank and corporate securities	30,828	-	43,914	16,739	1,610	-	93,091
Loans and advances to customers	-	-	329,205	-	-	-	329,205
Other financial assets	2,605	-	21,805	-	-	-	24,410
Due from subsidiaries	1,414	-	29,354				30,768
Due from holding companies	-	-	1,486	-	-	-	1,480
Total financial assets	109,635	-	523,491	43,412	1,610	1,870	680,018
Other asset items outside the scope of SFRS(I) 9 <sup>(a)</sup>	,		020,101		.,0.0	.,	20,441
Total assets							700,459
Liabilities							
Due to banks	27,061	4,082	26,268	-	-	-	57,411
Deposits and balances from customers	1,270	4,002 7,727	411,616	-	_	-	420,613
Derivative liabilities	23,077	-	-	-	-	410	23,487
Other financial liabilities	3,048	-	25,012	_		-	28,060
Other debt securities	3,040	19,911	42,456			_	62,367
Due to holding company	_		3,766		_	_	3,760
Due to subsidiaries	_	-	43,257	_	-	-	43,257
Total financial liabilities	54,456	31,720	552,375			410	638,96 <sup>-</sup>
Other liability items outside the scope of SFRS(I) 9 <sup>(b)</sup>	54,450	31,720	332,373	-	-	410	
Total liabilities							1,121 640,082
2023 Assets							
Cash and balances with central banks	-	-	42,126	362	-	-	42,488
Government securities and treasury bills	11,830	-	18,719	17,534	-	-	48,083
Due from banks	28,039	-	30,724	2,474	-	-	61,23
Derivative assets	20,669	-	-	-	-	777	21,446
Bank and corporate securities	19,223	-	33,857	16,483	1,839	-	71,402
Loans and advances to customers	-	-	321,902	-	-	-	321,902
Other financial assets	368	-	11,627	-	-	-	11,995
Due from subsidiaries	574	-	28,735	-	-	-	29,309
Due from holding companies	-	-	1,474	-	-	-	1,474
Total financial assets	80,703	-	489,164	36,853	1,839	777	609,336
Other asset items outside the scope of SFRS(I) 9 <sup>(a)</sup>							19,558
Total assets							628,894
Liabilities							
Due to banks	13,806	-	27,551	-	-	-	41,357
Deposits and balances from customers	1,140	6,107	394,213	-	-	-	401,460
Derivative liabilities	20,842	-	-	-	-	886	21,728
Other financial liabilities	2,719	-	11,973	-	-	-	14,692
Other debt securities	90	15,790	25,112	-	-	-	40,992
Due to holding company	-	-	5,037	-	-	-	5,03
Due to subsidiaries	-	-	47,621	-	-	-	47,62
Total financial liabilities	38,597	21,897	511,507	-	-	886	572,88
Other liability items outside the scope of SFRS(I) 9 <sup>(b)</sup>							1,01

(a) Includes investments in subsidiaries, associates and joint ventures, goodwill and intangible assets, properties and other fixed assets, and deferred tax assets

(b) Includes current tax liabilities and deferred tax liabilities
 (c) Includes assets and liabilities that are held for trading and debt-type financial assets that are not SPPI in nature
 (d) Relates to derivatives that are designated for hedge accounting

Financial assets and liabilities are presented net when there is a legally enforceable right to offset the recognised amounts, and there is intention to settle them on a net basis or to realise the asset and settle the liability simultaneously.

## Financial assets and liabilities offset on the balance sheet

In late 2023, the Bank obtained direct clearing membership with a central counterparty clearing house. As the Bank has a legally enforceable right to set off directly cleared assets and liabilities under all circumstances (including default/insolvency of the Bank and the clearing house) and intends to settle net cashflows including variation margins with the clearing house, \$17,668 million (2023: \$15,897 million) of derivative assets of the Group and Bank were offset against \$16,734 million (2023: \$15,526 million) of derivative liabilities and \$934 million (2023: \$371 million) of cash collateral recorded in other assets/ liabilities.

# Financial assets and liabilities subject to netting agreements but not offset on the balance sheet

The Group enters into master netting arrangements with counterparties where it is appropriate and feasible to do so to mitigate counterparty risk. The credit risk associated with favourable contracts is reduced by a master netting arrangement to the extent that if an event of default occurs, all amounts with the counterparty are settled on a net basis. Master netting arrangements do not result in an offset of financial assets and liabilities on the balance sheet, as the legal right to offset the transactions is conditional upon default.

These agreements include derivative master agreements (including the International Swaps and Derivatives Association (ISDA) Master Agreement), global master repurchase agreements and global securities lending agreements. The collaterals received and pledged under these agreements are generally conducted under terms that are in accordance with normal market practice. The agreements may allow rehypothecation of collateral received and there may be ongoing margin requirements to mitigate counterparty risk.

The disclosures set out in the tables below pertain to financial assets and liabilities that are not offset in the Group's and Bank's balance sheets but are subject to master netting arrangements or similar agreements that cover similar financial instruments. The disclosures enable the understanding of both the gross and net amounts, as well as provide additional information on how such credit risk is mitigated.

			The Group			
			•	Related amo		
	Commission of	Net cubicatio		offset on bala	nce sheet Financial	
	Carrying amounts on	Not subject to enforceable			collateral	
	balance	netting	Net	Financial	received/	Net
In \$ millions	sheet	agreement	amounts	instruments	pledged	amounts
2024						
Financial Assets						
Derivative assets	27,965	7,541	20,424	13,631 <sup>(a)</sup>	3,828	2,965
Reverse repurchase agreements	46,953 <sup>(b)</sup>	-	46,953	5,463	41,440	50
Securities borrowings	149 <sup>(c)</sup>	-	149	-	140	9
Total	75,067	7,541	67,526	19,094	45,408	3,024
Financial Liabilities						
Derivative liabilities	26 600	0.072	47 647	42 624(8)	2 647	4 260
	26,690	9,073	17,617	13,631 <sup>(a)</sup> 5,463	2,617 27,364	1,369 28
Repurchase agreements	32,855 <sup>(d)</sup>	-	32,855	5,405		20
Securities lendings	6 <sup>(e)</sup>	-	6	-	6	
Short sale of securities	3,575 <sup>(f)</sup>	3,244	331	-	331	-
Total	63,126	12,317	50,809	19,094	30,318	1,397
2023						
Financial Assets						
Derivative assets	22,786	5,781 <sup>(a)</sup>	17,005	12,694 <sup>(a)</sup>	1,416	2,895
Reverse repurchase agreements	40,365 <sup>(b)</sup>	-	40,365	3,602	36,762	1
Securities borrowings	1,195 <sup>(c)</sup>	-	1,195	-	1,117	78
Total	64,346	5,781	58,565	16,296	39,295	2,974
Financial Liabilities						
Derivative liabilities	22 474	6,675 <sup>(a)</sup>	16 700	12,694 <sup>(a)</sup>	2 0 2 5	2 000
	23,474 19.973 <sup>(d)</sup>	0,070,0	16,799 19,973	3,602	2,025 16,365	2,080 6
Repurchase agreements Short sale of securities	3.052 <sup>(f)</sup>	-	302	3,002	302	6
	- )	2,750		-		-
Total	46,499	9,425	37,074	16,296	18,692	2,086

(a) Related amounts under "Financial instruments" are prepared on the same basis as netting arrangements recognised for computation of Capital Adequacy Ratio (CAR) (unaudited). Accordingly, the amounts shown under "Not subject to enforceable netting agreement" are those where either no netting agreements exist or where the netting agreements have not been recognised for computation of CAR

(b) Reverse repurchase agreements are presented under separate line items on the balance sheet, namely "Cash and balances with central banks", "Due from banks" and "Loans and advances to customers" Cash collateral pledged under securities borrowings are presented under "Other assets" on the balance sheet

(c)

(d) Repurchase agreements are presented under separate line items on the balance sheet, namely "Due to banks" and "Deposits and balances from customers"

Cash collateral received under securities lendings are presented under "Other liabilities" on the balance sheet (e)

Short sale of securities are presented under "Other liabilities" on the balance sheet (f)

			Bank			
				Related amo offset on bala		
1	Carrying amounts on balance	Not subject to enforceable netting	Net	Financial	Financial collateral received/	Net
In \$ millions 2024	sheet	agreement	amounts	instruments	pledged	amounts
Financial Assets						
Derivatives	24,316	2,289	22,027	14,703 <sup>(a)</sup>	3,759	3,565
Reverse repurchase agreements	46.752 <sup>(b)</sup>	2,209	46,752	5,778	40,925	3,565
Securities borrowings	40,752(°) 149(c)	-	40,752	5,776	40,925	49
Total	71,217	2,289	68,928	- 20,481	44.824	3,623
Total	71,217	2,209	00,920	20,401	44,024	3,023
Financial Liabilities						
Derivatives	23,487	4,790	18,697	14,703 <sup>(a)</sup>	2,561	1,433
Repurchase agreements	37,427 <sup>(d)</sup>	-	37,427	5,778	31,618	31
Securities lendings	6 <sup>(e)</sup>	-	6	-	6	-
Total	60,920	4,790	56,130	20,481	34,185	1,464
2023						
Financial Assets						
Derivatives	21,446	2.738 <sup>(a)</sup>	18,708	13,412 <sup>(a)</sup>	1,416	3.880
Reverse repurchase agreements	39.962 <sup>(b)</sup>	_,	39,962	4,063	35,898	-,
Securities borrowings	1,195 <sup>(c)</sup>	-	1,195	-	1,117	78
Total	62,603	2,738	59,865	17,475	38,431	3,959
Financial Liabilities						
Derivatives	21.728	4,211 <sup>(a)</sup>	17,517	13,412 <sup>(a)</sup>	2,075	2,030
Repurchase agreements	26,494 <sup>(d)</sup>		26,494	4,063	22,425	2,000
Total	48,222	4,211	44,011	17,475	24,500	2,036

Related amounts under "Financial instruments" are prepared on the same basis as netting arrangements recognised for computation of Capital Adequacy Ratio (CAR) (unaudited). Accordingly, the amounts shown under "Not subject to enforceable netting agreement" are those where either no netting agreements exist or where the netting agreements have not been recognised for computation of CAR Reverse repurchase agreements are presented under separate line items on the balance sheet, namely "Cash and balances with central banks", "Due (a)

(b) from banks", "Loans and advances to customers" and "Due from subsidiaries" Cash collateral pledged under securities borrowings are presented under "Other assets" on the balance sheet

(c)

Repurchase agreements are presented under separate line items on the balance sheet, namely "Due to banks", "Deposits and balances from (d) customers" and "Due to subsidiaries"

Cash collateral received under securities lendings are presented under "Other liabilities" on the balance sheet (e)

#### **Cash and Balances with Central Banks** 14.

	The	Bank		
In \$ millions	2024	2023	2024	2023
Cash on hand	2,240	2,427	1,864	2,113
Non-restricted balances with central banks <sup>(a)</sup>	45,112	37,448	40,991	32,943
Cash and cash equivalents	47,352	39,875	42,855	35,056
Restricted balances with central banks <sup>(b)</sup>	11,294	10,338	7,949	7,432
Total <sup>(c)</sup>	58,646	50,213	50,804	42,488

(a) 2024 includes collateralised lendings to central banks

(b) Mandatory balances with central banks

(c) Balances are net of ECL

# 15. Government Securities and Treasury Bills

	The	Group	E	Bank	
In \$ millions	2024	2023	2024	2023	
Singapore government securities and treasury bills (Gross)	10,691	15,069	10,691	15,069	
Other government securities and treasury bills (Gross)	70,852	55,500	42,691	33,015	
Less: ECL <sup>(a)</sup>	4	4	1	1	
Total	81,539	70,565	53,381	48,083	

(a) ECL for FVOCI securities amounting to \$6 million (2023: \$4 million) for the Group and \$1 million (2023: \$1 million) for the Bank are not shown in the table, as these securities are recorded at fair value

# 16. Bank and Corporate Securities

	The	Group	В	ank
In \$ millions	2024	2023	2024	2023
Bank and corporate debt securities (Gross)	84,908	69,448	73,062	59,222
Less: ECL <sup>(a)</sup>	41	113	28	82
Bank and corporate debt securities	84,867	69,335	73,034	59,140
Equity securities	20,186	12,400	20,057	12,262
Total	105,053	81,735	93,091	71,402

(a) ECL for FVOCI securities amounting to \$28 million (2023: \$28 million) for the Group and \$26 million (2023: \$27 million) for the Bank are not shown in the table, as these securities are recorded at fair value

# 17. Loans and Advances to Customers

	The	The Group		Bank	
In \$ millions	2024	2023	2024	2023	
Gross	436,684	422,152	333,927	326,603	
Less: Specific allowances <sup>(a)</sup>	2,393	2,347	1,667	1,643	
General allowances <sup>(a)</sup>	3,697	3,642	3,055	3,058	
Net total	430,594	416,163	329,205	321,902	
Analysed by product					
Long-term loans	203,446	197,081	149,954	146,923	
Short-term facilities	102,651	98,893	83,411	80,402	
Housing loans	85,746	86,925	68,091	69,001	
Trade loans	44,841	39,253	32,471	30,277	
Gross loans	436,684	422,152	333,927	326,603	
Analysed by currency					
Singapore dollar	166,474	163,933	166,418	163,877	
Hong Kong dollar	45,403	46,923	15,292	15,723	
US dollar	109,112	101,344	92,709	88,359	
Chinese yuan	21,696	21,368	4,810	5,256	
Others	93,999	88,584	54,698	53,388	
Gross loans	436,684	422,152	333,927	326,603	

(a) Balances refer to ECL under SFRS(I) 9 (Specific allowances: Stage 3 ECL; General allowances: Stage 1 and Stage 2 ECL)

Please refer to Note 41.4 for a breakdown of loans and advances to customers by geography and by industry.

# 18. Financial Assets Pledged or Transferred

The Group pledges or transfers financial assets to third parties in the ordinary course of business. Transferred assets continue to be recognised in the Group's financial statements when the Group retains substantially all their risks and rewards.

The financial assets pledged as collateral are mainly for repurchase, securities lending and collateral swap agreements, derivative transactions under credit support agreements and in connection with the Group's covered bond program and secured note issuances.

# Repurchase, securities lending and collateral swap agreement

Securities transferred under repurchase, securities lending and collateral swap arrangements are generally conducted under terms in line with normal market practice. The counterparty is typically allowed to sell or re-pledge the securities but has an obligation to return them at maturity. If the securities decrease in value, the Group may, in certain circumstances, be required to place additional collateral.

For repurchase agreements, the securities pledged or transferred continue to be recorded on the balance sheet while cash received in exchange is recorded as a financial liability. The Group also pledges assets to secure its short position in securities and to facilitate settlement operations. The fair value of the associated liabilities approximates their carrying amount of \$14,348 million (2023: \$9,321 million) for the Group which are recorded under "Due to banks", "Deposits and balances from customers" and "Other liabilities" on the balance sheet and \$15,977 million (2023: \$7,745 million) for the Bank, which are recorded under "Due to banks", "Deposits and balances from customers", "Due to subsidiaries" and "Other liabilities" on the balance sheet and \$15,977 million (2023: \$7,745 million) for the Bank, which are recorded under "Due to banks", "Deposits and balances from customers", "Due to subsidiaries" and "Other liabilities" on the balance sheet and \$15,977 million (2023: \$7,745 million) for the Bank, which are recorded under "Due to banks", "Deposits and balances from customers", "Due to subsidiaries" and "Other liabilities" on the balance sheet from customers", "Due to subsidiaries" and "Other liabilities" on the balance sheet.

For securities lending and collateral swap transactions, the securities lent continue to be recorded on the balance sheet. As the Group mainly receives other financial assets in exchange, the associated liabilities are not recorded on the balance sheet.

## Derivatives

In addition, the Group pledges securities for derivative transactions under credit support agreements. These assets continue to be recorded on the balance sheet. As the related derivative assets and liabilities are managed on a portfolio basis, there is no direct relationship between the securities pledged and the associated liabilities. As such, the associated liabilities are not disclosed.

## Covered bonds and secured notes

Pursuant to the Bank's Global Covered Bond Programme, selected pools of residential mortgages originated by the Bank have been assigned to a bankruptcy-remote structured entity, Bayfront Covered Bonds Pte Ltd (see Notes 21.2 and 29.4). These residential mortgages continue to be recognised on the Bank's balance sheet as the Bank remains exposed to the risks and rewards associated with them.

Pursuant to secured notes issued by the Bank, selected loan assets have been assigned as security (see Note 29.4). The Group remains the legal and beneficial owner of the loan assets and the loan assets continue to be recognised on the Group's and the Bank's balance sheets.

As at 31 December 2024, the carrying value of the covered bonds and secured notes in issue was \$16,773 million (2023: \$13,166 million), while the carrying value of assets assigned was \$25,734 million (2023: \$25,560 million) for the Group and the Bank. The difference in values is attributable to an intended over-collateralisation required to maintain the credit ratings of the covered bonds in issue, and additional assets assigned to facilitate future issuances.

The table below presents the assets pledged as collateral under the aforementioned transactions.

In \$ millions	The	The Group		Bank	
	2024	2023	2024	2023	
Singapore government securities and treasury bills	1,480	2,147	1,480	2,147	
Other government securities and treasury bills	8,396	6,179	8,385	4,789	
Bank and corporate debt securities	3,400	3,767	4,219	3,051	
Equity securities	3,928	1,135	3,928	1,115	
Certificates of deposit	654	507	227	64	
Cash collateral pledged (Note 19)	4,272	5,208	3,910	4,895	
Loans and advances to customers <sup>(a)</sup>	25,734	25,560	25,734	25,560	
Total	47,864	44,503	47,883	41,621	

(a) Refers to the loans pledged under covered bond program and secured notes issuances and reflect the intended over-collateralisation

There were no derecognised assets that were subject to the Group's partial continuing involvement as at 31 December 2024 and 31 December 2023.

# 19. Other Assets

In \$ millions	The	The Group		Bank	
	2024	2023	2024	2023	
Accrued interest receivable	3,187	3,104	2,514	2,446	
Deposits and prepayments	1,105	1,203	397	346	
Receivables from securities business	303	559	-	-	
Sundry debtors and others <sup>(a)</sup>	20,047	7,130	17,589	4,308	
Cash collateral pledged <sup>(b)</sup>	4,272	5,208	3,910	4,895	
Deferred tax assets (Note 20)	840	762	297	168	
Total <sup>(c)</sup>	29,754	17,966	24,707	12,163	

(a) Includes receivables arising from unsettled trades

(b) Mainly relates to cash collateral pledged in respect of derivative portfolios

(c) Balances are net of ECL

# 20. Deferred Tax Assets/ Liabilities

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred income taxes relate to the same tax authority. The deferred tax assets and liabilities are determined after appropriate offsetting, as shown in "Other assets" (Note 19) and "Other liabilities" (Note 28) respectively.

Deferred tax assets and liabilities comprise the following temporary differences:

	The	Group	Ba	ank
In \$ millions	2024	2023	2024	2023
Deferred income tax assets				
Allowances for credit and other losses	318	347	48	40
FVOCI financial assets	123	84	106	60
Cash flow hedges	105	103	63	37
Own credit risk	9	2	9	2
Other temporary differences	396	489	145	101
Sub-total	951	1,025	371	240
Amounts offset against deferred tax liabilities	(111)	(263)	(74)	(72)
Total	840	762	297	168
Deferred income tax liabilities				
Allowances for credit and other losses	24	73	-	5
Tax depreciation	90	91	47	49
Goodwill	47	12	-	-
FVOCI financial assets	8	3	2	2
Other temporary differences	97	192	85	68
Sub-total	266	371	134	124
Amounts offset against deferred tax assets	(111)	(263)	(74)	(72)
Total	155	108	60	52
Net deferred tax assets	685	654	237	116

The Group has not recognised deferred tax assets on tax losses and other temporary differences of approximately \$157 million as at 31 December 2024 (2023: \$104 million) as the accounting recognition criteria (i.e. future taxable profits) is not met. However, such items can be offset against future taxable income, subject to meeting the relevant tax conditions. These arise from a few subsidiaries of the Group. The tax losses have no expiry date except for an amount of \$54 million (2023: \$18 million) which will expire between the years 2026 and 2037 (2023: years 2026 and 2037).

In addition, no deferred tax asset is recognised on depreciation of commercial buildings in Singapore as there is no capital allowance availed on commercial buildings in Singapore. The accumulated accounting depreciation on commercial buildings was \$81 million.

# 20.1 International Tax Reform - BEPS 2.0 Pillar Two GloBE Rules

The Group is within the scope of the OECD Pillar Two model rules. Pillar Two legislation was enacted in Singapore, the jurisdiction in which DBS Group Holdings Ltd is incorporated, and will come into effect from 1 January 2025. The Group applies the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes. Under the legislation, the Group is liable to pay a top-up tax for the difference between the GloBE effective tax rate (ETR) for each jurisdiction and the 15% minimum rate. The Group has ETRs that exceed 15% in all jurisdictions in which it operates except for Singapore, Macau, Malaysia and United Arab Emirates (UAE).

Based on the management's assessment, the application of Pillar Two legislation is expected to increase the Singapore jurisdiction's ETR by approximately 4.5 to 5 percentage points, once effective in 2025. Although the jurisdiction ETR is below 15%, the Group's exposure to paying Pillar Two income taxes might not be for the full difference in tax rates. This is due to the impact of specific adjustments in the Pillar Two legislation which give rise to different tax rates compared to those calculated in accordance with SFRS(I) 1-12. For example, the reported tax expenses do not include deferred tax in respect of accumulated tax depreciation on properties in Singapore as there is no capital allowance availed on commercial buildings in Singapore. However, under the GloBE model rules, accounting depreciation is treated as GloBE expenses.

The impact of Pillar Two for Macau, Malaysia and UAE is expected to be immaterial.

Australia, Japan, South Korea, United Kingdom and Vietnam have implemented Pillar Two in 2024. As the ETRs of the DBS entities operating in these jurisdictions are above 15%, there is no Pillar Two impact.

In addition, based on the current assessment, there is no material impact from exposure to Pillar Two legislation on the going concern of the Group, or on any asset impairment.

# 21. Subsidiaries and Consolidated Structured Entities

	B	lank
In \$ millions	2024	2023
Investment in subsidiaries <sup>(a)</sup>		
Ordinary shares	15,898	15,594
Due from subsidiaries		
Other receivables	30,768	29,309
Total	46,666	44,903

to the hedged risks

#### 21.1 Main operating subsidiaries

The main operating subsidiaries within the Group are listed below.

		The Gr	oup
		Effective shareh	olding %
Name of subsidiary	Incorporated in	2024	2023
Commercial Banking			
DBS Bank (Hong Kong) Limited*	Hong Kong	100	100
DBS Bank (China) Limited*	China	100	100
DBS Bank (Taiwan) Limited*	Taiwan	100	100
PT Bank DBS Indonesia*	Indonesia	99	99
DBS Bank India Limited**	India	100	100
Other Financial Services			
DBS Vickers Securities Holdings Pte Ltd	Singapore	100	100
DBS Digital Exchange Pte Ltd <sup>(a)</sup>	Singapore	92	92
DBS Securities (China) Co., Ltd.* <sup>(b)</sup>	China	91	51

\* Audited by PricewaterhouseCoopers network firms outside Singapore

\*\* Audited by other auditor

(a) Subsidiary held by DBS Finnovation Pte Ltd, an investment holding company under DBS Bank Ltd.

(b) Please refer to Note 24.2 for the acquisition of additional 40% stake in DBS Securities (China) Co., Ltd. in December 2024

The Group's main subsidiaries are regulated banks and non-bank financial institutions. Statutory, contractual or regulatory requirements as well as protective rights of non-controlling interests may restrict the ability of the Bank to access and transfer assets freely to or from other entities within the Group and to settle liabilities of the Group. Since the Group did not have any material non-controlling interests as at the balance sheet dates, any protective rights associated with these did not give rise to significant restrictions in 2023 and 2024.

Please refer to Note 33 for information on non-controlling interests.

## 21.2 Consolidated Structured Entity

The structured entity consolidated by the Group is listed below.

Name of entity	Purpose of consolidated structured entity	Incorporated in
Bayfront Covered Bonds Pte Ltd	Covered bond guarantor	Singapore

Bayfront Covered Bonds Pte Ltd is a bankruptcy-remote structured entity established in conjunction with the Bank's USD 20 billion Global Covered Bond Programme (see Note 29.4). As part of the contractual structures that are integral to this programme, the Bank provides funding and hedging facilities to it.

#### 22. **Associates and Joint Ventures**

In \$ millions	The	Group
	2024	2023
Unquoted equity securities	2,610	2,157
Share of post-acquisition reserves	463	330
Total	3,073	2,487

	Ba	ınk
In \$ millions	2024	2023
Unquoted equity securities	1,930	1,484

As of 31 December 2024 and 2023, no associate and joint venture was individually material to the Group and Bank.

As a non-controlling shareholder, the Group's and Bank's ability to receive dividends is subject to agreement with other shareholders. The associates and joint ventures may also be subject to statutory, contractual or regulatory requirements restricting dividend payments or to repay loans or advances made.

Aggregate information about the Group's share of investments in associate and joint ventures that were not individually material is as follows:

In \$ millions	The	Group
	2024	2023
Profit for the financial year	250	214
Other comprehensive income	(7)	(1)
Total comprehensive income	243	213

The Group's share of off-balance sheet items of the associates and joint ventures at 31 December are as follows:

In \$ millions	The C	Group
	2024	2023
Off-balance sheet		
Share of contingent liabilities and commitments	6,185	4,067

# 22.1 Main associates

The main associates of the Group are listed below.

		The G	roup
		Effective share	eholding %
Name of associate	Incorporated in	2024	2023
Unquoted			
Central Boulevard Development Pte Ltd*	Singapore	33.3	33.3
Shenzhen Rural Commercial Bank Corporation Limited* (a)(b)	China	16.7	13.0

Audited by other auditors

(a)

The Group is able to exercise significant influence over the financial and operating policy decision through board representation The Group has increased its stake in Shenzhen Rural Commercial Bank Corporation Limited from 13% to 16.69% in January 2024. Please refer to Note (b) 24.3 for more details

# 23. Unconsolidated Structured Entities

"Unconsolidated structured entities" are structured entities, as defined by SFRS(I) 12, that are not controlled by the Group. In the normal course of business, the Group enters into transactions with these structured entities to facilitate customer transactions and for specific investment opportunities. As is the case with other types of counterparties, the carrying amount from transactions with unconsolidated structured entities have been included in the Group's financial statements and are subject to the Group's risk management practices.

The table below represents the Group's and Bank's maximum exposure to loss arising from third party securitisation structures. On-balance sheet assets and liabilities are represented by the carrying amount, and do not reflect risk mitigating measures such as netting arrangements, collateral or other credit enhancements.

In \$ millions	The	Group	Bank	
	2024	2023	2024	2023
Derivative assets	-	84	-	84
Corporate securities	5,656	5,204	4,957	4,548
Loans and advances to customers	2	-	2	-
Other assets	8	7	6	5
Total assets	5,666	5,295	4,965	4,637
Commitments	793	617	793	617
Maximum exposure to loss	6,459	5,912	5,758	5,254
Derivative liabilities	377	154	377	154
Total liabilities	377	154	377	154

SFRS(I) 12 also requires additional disclosures where the Group acts as a sponsor to unconsolidated structured entities. The Group is deemed a sponsor of a structured entity if the Group is the primary party involved in the design and establishment of the structured entity and

- has an on-going involvement with the structured entity (provided that the involvement is not solely administrative in nature) or
- the Group's name appears in the structured entity's name

There are some investment vehicles sponsored by the Group. These vehicles are funded by external investors. Further information on such vehicles are in the table below.

	The Group a	nd Bank
In \$ millions	2024	2023
Total assets of the sponsored structured entities	1,114	613
Fee income earned from the sponsored structured entities	9	6

# 24. Acquisitions

#### 24.1 Consumer banking business of Citigroup Inc in Taiwan ("Citi Taiwan")

In August 2023, the Group completed the acquisition of the consumer banking business of Citigroup Inc in Taiwan ("Citi Taiwan") via a transfer of assets and liabilities. With the acquisition of Citi Taiwan, DBS Taiwan has become Taiwan's largest foreign bank by assets and will have clear market leadership in loans, deposits, cards and investments among foreign players in the market. The acquisition is in line with the Group's strategy to scale up its investment and accelerates its expansion in Taiwan.

The goodwill arising from the acquisition was finalised in August 2024. The recognised goodwill was \$852 million as at 31 December 2024 (2023: \$763 million), being the difference between the cash consideration of \$916 million and fair value of assets of \$12.4 billion acquired and liabilities assumed of \$12.3 billion. The increase in goodwill reflects the updates to the fair values of the liabilities assumed as of the acquisition date and foreign exchange translation difference.

## 24.2 DBS Securities (China) Co., Ltd.

In July 2024, the Bank entered into an Intent Agreement with two selling shareholders and secured an additional 40% stake. The total consideration was \$152 million (CNY 823 million). The transaction was completed in December 2024, bringing the Group's total shareholding to 91%.

#### 24.3 Shenzhen Rural Commercial Bank Corporation Limited ("SRCB")

The Group increased its stake in SRCB from 13% to 16.69% for a total consideration of \$376 million in January 2024.

In December 2024, the Group obtained the requisite regulatory approvals to further increase its stake in SRCB from 16.69% to 19.4% for a total consideration of \$296 million (CNY 1.6 billion). The transaction was completed in January 2025.

# 25. Properties and Other Fixed Assets

	The Group		Bank	
In \$ millions	2024	2023	2024	2023
Owned properties and other fixed assets				
Investment properties	277	37	8	29
Owner-occupied properties	557	576	17	50
Software <sup>(a)</sup>	1,359	1,310	1,144	1,095
Other fixed assets	455	430	248	229
Sub-total	2,648	2,353	1,417	1,403
Right-of-use assets				
Properties	1,140	1,249	514	517
Other fixed assets	85	87	51	58
Sub-total	1,225	1,336	565	575
Total	3,873	3,689	1,982	1,978

(a) During the year, the additions to software were \$444 million (2023: \$478 million) for the Group and \$378 million (2023: \$399 million) for the Bank; disposals/ write-offs were \$33 million (2023: \$19 million) for the Group and \$20 million (2023: \$14 million) for the Bank; and depreciation expenses were \$364 million (2023: \$330 million) for the Group and \$309 million (2023: \$268 million) for the Bank

# 26. Goodwill and Intangible Assets

The carrying amounts of the Group's and Bank's goodwill and intangible assets arising from business acquisitions are as follows:

	The	Group	Bank	
In \$ millions	2024	2023	2024	2023
Goodwill				
DBS Bank (Hong Kong) Limited	4,631	4,631	-	-
DBS Taiwan consumer banking business <sup>(a)</sup>	852	763	-	-
Others	688	687	334	334
Total goodwill	6,171	6,081	334	334
Intangible assets				
Customer relationships and core deposits at costs <sup>(b)</sup>	233	241	-	-
Accumulated amortisation	(32)	(9)	-	-
Customer relationships and core deposits, at net book value	201	232	-	-
Total goodwill and intengible accests	6 272	6 212	224	224

Total goodwill and intangible assets6,3726,313334334(a) The goodwill arising from acquisition of Citi Taiwan was finalised in August 2024. The recognised goodwill was \$852 million (TWD 20.5 billion) as at 31

December 2024 (31 December 2023: \$763 million (TWD 17.8 billion)). Refer to Note 24.1 for further details

(b) Intangible assets from acquisition of Citi Taiwan

Goodwill is reviewed on an annual basis or when indicators of impairment exist.

The more material goodwill at the Group relates to DBS Bank (Hong Kong) Limited's franchise and DBS Taiwan consumer banking business. The recoverable value of the franchise is determined based on a value-in-use calculation. The CGU's five-year projected free cash flows, after taking into account the maintenance of capital adequacy requirements at target levels, are discounted by its cost of capital to derive its present value. To derive the value beyond the fifth year, a long-term growth rate is imputed to the fifth-year cash flow and then discounted by the cost of capital to derive the terminal value. The long-term growth rate used does not exceed the historical long-term growth rate of the market the CGU operates in. The recoverable value is the sum of the present value of the five-year cash flows and the terminal value.

A terminal growth rate of 3.5% (2023: 3.5%) and discount rate of 9.0% (2023: 9.0%) were assumed in the value-in-use calculation for DBS Bank (Hong Kong) Limited's franchise.

A terminal growth rate of 2.3% and discount rate of 9.7% were assumed in the value-in-use calculation for DBS Taiwan consumer banking business.

The process of evaluating goodwill impairment involves management judgement and prudent estimates of various factors including future cash flows as well as the cost of capital and long-term growth rates. The results can be highly sensitive to the assumptions used. Key assumptions used to determine the recoverable amounts of the CGU, including growth rate and discount rate, are tested for sensitivity by applying a reasonably possible change to those assumptions. The reasonably possible changes in key assumptions did not result in an impairment of goodwill as at 31 December 2024.

# 27. Deposits and Balances from Customers

	The	Group	Bank	
In \$ millions	2024	2023	2024	2023
Analysed by currency				
Singapore dollar	204,704	191,925	204,298	191,537
US dollar	223,732	209,689	172,517	163,670
Hong Kong dollar	33,464	32,852	4,407	4,836
Chinese yuan	19,840	25,040	1,907	5,219
Others	79,990	75,597	37,484	36,198
Total	561,730	535,103	420,613	401,460
Analysed by product				
Savings accounts	183,165	176,625	143,514	138,516
Current accounts	107,901	109,367	88,667	88,720
Fixed deposits	266,303	244,779	186,546	172,254
Other deposits	4,361	4,332	1,886	1,970
Total	561,730	535,103	420,613	401,460

## 28. Other Liabilities

	The	The Group		Bank	
In \$ millions	2024	2023	2024	2023	
Cash collateral received <sup>(a)</sup>	4,421	2,491	3,546	2,165	
Accrued interest payable	2,051	2,047	1,462	1,491	
Provision for loss in respect of off-balance sheet credit exposures	260	243	195	211	
Payable in respect of securities business	234	385	-	-	
Sundry creditors and others <sup>(b)(c)</sup>	23,295	11,451	19,167	7,446	
Lease liabilities <sup>(d)</sup>	1,350	1,468	642	660	
Current tax liabilities	1,248	1,092	1,061	967	
Short sale of securities	3,575	3,052	3,048	2,719	
Deferred tax liabilities (Note 20)	155	108	60	52	
Total	36,589	22,337	29,181	15,711	

(a) Mainly relates to cash collateral received in respect of derivative portfolios

(b) Includes income received in advance of \$672 million (2023: \$768 million) and \$435 million (2023: \$497 million) for the Group and Bank respectively arising from a 15-year regional distribution agreement entered with Manulife Financial Asia Limited, to be amortised on a straight-line basis. The regional distribution agreement was extended for one more year to 2031 via a contract addendum in 2021. \$96 million (2023: \$96 million) and \$62 million (2023: \$62 million) of the Manulife income received in advance was recognised as fee income during the year for the Group and Bank respectively
 (c) Includes payables arising from unsettled trades

(d) Total lease payments made during the year amounted to \$265 million (2023: \$243 million) and \$112 million (2023: \$111 million) for the Group and Bank respectively

# 29. Other Debt Securities

		The Group		Bank	
In \$ millions	Note	2024	2023	2024	2023
Negotiable certificates of deposit	29.1	5,616	6,037	4,222	4,351
Senior medium term notes	29.2	6,486	4,849	5,775	4,140
Commercial papers	29.3	15,686	3,545	15,686	3,545
Covered bonds and other secured notes <sup>(a)</sup>	29.4	16,773	13,166	16,773	13,166
Other debt securities	29.5	19,911	15,790	19,911	15,790
Total		64,472	43,387	62,367	40,992
Due within 1 year		42,442	24,899	41,048	23,213
Due after 1 year (b)		22,030	18,488	21,319	17,779
Total		64,472	43,387	62,367	40,992

(a) Collaterals are in the form of residential mortgages and corporate loans

(b) Includes instruments in perpetuity

**29.1** Negotiable certificates of deposit issued and outstanding as at 31 December are as follows:

In \$ millions	·	The Group		B	ank
Currency	Interest Rate and Interest Frequency	2024	2023	2024	2023
Issued by th	e Bank and other subsidiaries				
AUD	Zero-coupon, payable on maturity	2,381	2,608	2,381	2,608
CNY	Zero-coupon, payable on maturity	626	1,075	-	-
EUR	Zero-coupon, payable on maturity	739	73	739	73
GBP	Zero-coupon, payable on maturity	1,102	1,331	1,102	1,331
INR	Zero-coupon, payable on maturity	353	611	-	-
TWD	1.858%, payable on maturity	415	-	-	-
USD	Zero-coupon, payable on maturity	-	339	-	339
Total		5,616	6,037	4,222	4,351

The outstanding negotiable certificates of deposit as at 31 December 2024 were issued between 2 February 2024 and 31 December 2024 (2023: 13 March 2023 and 28 December 2023) and mature between 7 January 2025 and 1 August 2025 (2023: 2 January 2024 and 26 December 2024).

In \$ millions	n \$ millions		Group	Bank	
Currency	Interest Rate and Interest Frequency	2024	2023	2024	2023
Issued by the	e Bank and other subsidiaries				
AUD	Floating rate note, payable quarterly	2,950	2,520	2,950	2,520
AUD	4.678% to 4.7%, payable semi-annually	634	361	634	361
CNY	3.25% to 4.7%, payable annually	711	709	-	-
EUR	Floating rate note, payable quarterly	708	-	708	-
GBP	Floating rate note, payable quarterly	709	-	709	-
HKD	5.4%, payable quarterly	-	208	-	208
HKD	Floating rate note, payable quarterly	-	228	-	228
HKD	1.125% to 5.41%, payable semi-annually	92	567	92	567
USD	1.492%, payable semi-annually	271	256	271	256
USD	4.65%, payable annually	411	-	411	-
Total		6,486	4,849	5,775	4,140

29.2 Senior medium term notes issued and outstanding as at 31 December are as follows:

The outstanding senior medium term notes as at 31 December 2024 were issued between 24 March 2021 and 5 December 2024 (2023: 24 March 2021 and 5 June 2023) and mature between 17 March 2025 and 26 July 2029 (2023: 19 January 2024 and 15 March 2027).

**29.3** The commercial papers were issued by the Bank under its USD 5 billion Euro Commercial Paper Programme and USD 20 billion US Commercial Paper Programme. These are mainly zero-coupon papers. The outstanding notes as at 31 December 2024 were issued between 8 August 2024 and 31 December 2024 (2023: 28 July 2023 and 27 November 2023) and mature between 2 January 2025 and 27 May 2025 (2023: 3 January 2024 and 30 May 2024).

**29.4** The covered bonds were issued by the Bank under its USD 20 billion Global Covered Bond Programme. A covered bond is a senior obligation of the Bank backed by a cover pool comprising assets that have been ring-fenced via contractual structures in a bankruptcy-remote structured entity, Bayfront Covered Bonds Pte Ltd. Bayfront Covered Bonds Pte Ltd provides an unconditional and irrevocable guarantee, which is secured by the cover pool, to the covered bond holders. Please refer to Note 18 for further details on the covered bonds.

The outstanding covered bonds of \$15,221 million as at 31 December 2024 (2023: \$12,127 million) were issued between 26 October 2021 and 1 October 2024 (2023: 23 January 2017 and 17 November 2023) and mature between 13 October 2025 and 31 March 2028 (2023: 23 January 2024 and 16 August 2027).

The Bank also issued secured notes. These notes are senior obligations of the Bank backed by a pool of assets. The outstanding notes of \$1,552 million as at 31 December 2024 (2023: \$1,039 million) were issued between 20 January 2023 and 30 September 2024 (2023: 20 January 2023 and 28 March 2023) and mature between 17 January 2025 and 30 September 2026 (2023: 17 January 2025). Please refer to Note 18 for further details on the secured notes.

**29.5** Other debt securities issued and outstanding as at 31 December are as follows:

In \$ millions	The	В	Bank	
	2024	2023	2024	2023
Issued by the Bank				
Equity linked notes	4,578	3,035	4,578	3,035
Credit linked notes	4,685	4,342	4,685	4,342
Interest linked notes	7,798	7,976	7,798	7,976
Others	2,850	437	2,850	437
Total	19,911	15,790	19,911	15,790

The outstanding securities (excluding perpetual securities) as at 31 December 2024 were issued between 12 March 2013 and 31 December 2024 (2023: 12 March 2013 and 31 December 2023) and mature between 2 January 2025 and 22 February 2062 (2023: 2 January 2024 and 22 February 2062).

# 30. Share Capital

	The Group and Bank				
	Shares	Shares (millions)		In \$ millions	
	2024	2023	2024	2023	
Ordinary shares	2,626	2,626	24,452	24,452	
Issued share capital at 31 December			24,452	24,452	

# 31. Other Equity Instruments

The following perpetual capital securities issued by the Bank are classified as other equity instruments. These instruments are subordinated to all liabilities of the Bank and senior only to ordinary shareholders of the Bank.

These instruments include contractual provisions for them to be written-off if and when the Monetary Authority of Singapore (MAS) notifies the Bank that a write-off of the instruments, or a public sector injection of capital (or equivalent support), is necessary, without which the Group or the DBSH Group (DBSH and its subsidiaries) would become non-viable, as determined by the MAS. These instruments qualify as Additional Tier 1 (AT1) capital under the "Notice on Risk Based Capital Adequacy Requirements for Banks Incorporated in Singapore" (MAS Notice 637).

		Issue	Distribution	The Group	and Bank
In \$ millions	Note	Date	Payment	2024	2023
Issued by the Bank					
SGD 1,000m 3.98% Non-Cumulative, Non- Convertible Perpetual Capital Securities First Callable in 2025	31.1	12 Sep 2018	Mar/ Sep	1,000	1,000
USD 1,000m 3.30% Non-Cumulative, Non- Convertible Perpetual Capital Securities First Callable in 2025	31.2	27 Feb 2020	Feb/ Aug	1,396	1,396
Total				2,396	2,396

**31.1** Distributions are payable at 3.98% per annum up to 12 September 2025. Thereafter, the distribution rate resets every 7 years to the then-prevailing seven-year Singapore Dollar Swap Offer Rate (or such other substitute rate generally accepted by market participants at that time) plus 1.65% per annum. Distributions are paid semi-annually on 12 March and 12 September each year, unless cancelled by the Bank. The capital securities are redeemable on 12 September 2025 or on any distribution payment date thereafter.

**31.2** Distributions are payable at 3.30% per annum up to 27 February 2025. Thereafter, the distribution rate resets every 5 years to the then-prevailing five-year US Dollar Treasury Rate plus 1.915% per annum. Distributions are paid semi-annually on 27 February and 27 August each year, unless cancelled by the Bank. The capital securities will be redeemed on 27 February 2025.

## 32. Other Reserves and Revenue Reserves

## 32.1 Other reserves

In \$ millions	The	The Group		
	2024	2023	2024	2023
FVOCI revaluation reserves (debt)	(684)	(1,021)	(583)	(863)
FVOCI revaluation reserves (equity)	(65)	(281)	(164)	(328)
Cash flow hedge reserves	(743)	(1,348)	(476)	(979)
Foreign currency translation reserves	(1,263)	(1,776)	(170)	(440)
Other reserves	1	1	-	-
Total	(2,754)	(4,425)	(1,393)	(2,610)

Movements in other reserves for the Group during the year are as follows:

			The Gro	oup		
In \$ millions	FVOCI revaluation reserves (debt)	FVOCI revaluation reserves (equity)	Cash flow hedge reserves	Foreign currency translation reserves	Other reserves	Total
2024		· · · · ·				
Balance at 1 January	(1,021)	(281)	(1,348)	(1,776)	1	(4,425)
Net exchange translation	(1,021)	(201)	(1,540)	(1,770)		(4,423)
adjustments	-	-	-	513	-	513
Share of associates' reserves	-	2	(9)	-	-	(7)
Share of associates' transfer to revenue reserves upon disposal of FVOCI equities	_	(2)	(3)			(7)
FVOCI financial assets and cash flow hedge movements:		(-)				(-)
<ul> <li>net valuation gains taken to equity</li> </ul>	388	100	930	-	-	1,418
<ul> <li>gains transferred to income statement</li> </ul>	(76)	_	(317)	_	_	(393)
- taxation relating to components of other	(76)	-	(317)	-	-	(393)
comprehensive income	25	9	1	-	-	35
Losses transferred to revenue						
reserves upon disposal of						
FVOCI equities	-	107	-	-	-	107
Balance at 31 December	(684)	(65)	(743)	(1,263)	1	(2,754)
2023						
Balance at 1 January	(1,686)	(344)	(2,422)	(1,273)	63	(5,662)
Net exchange translation				(500)		(500)
adjustments	-	-	-	(503)	-	(503)
Share of associates' reserves Share of associates' transfer to revenue reserves upon disposal of FVOCI	(1)	6	(5)	-	(1)	(1)
equities FVOCI financial assets and cash flow hedge movements:	-	(11)	-	-	-	(11)
- net valuation gains taken to equity - (gains)/ losses transferred	810	(177)	978	-	-	1,611
to income statement taxation relating to	(89)	-	177	-	-	88
components of other comprehensive income osses transferred to revenue reserves upon disposal of	(55)	(4)	(76)	-	-	(135)
FVOCI equities	-	249	-	-	-	249
Other movements	-	-	-	-	(61)	(61)
Balance at 31 December	(1,021)	(281)	(1,348)	(1,776)	(0.)	(4,425)

Movements in other reserves for the Bank during the year are as follows:

			Bank		
In \$ millions	FVOCI revaluation reserves (debt)	FVOCI revaluation reserves (equity)	Cash flow hedge reserves	Foreign currency translation reserves	Total
2024					
Balance at 1 January	(863)	(328)	(979)	(440)	(2,610)
Net exchange translation adjustments FVOCI financial assets and cash flow hedge movements:	· · · ·	· -	-	270	270
<ul> <li>net valuation gains taken to equity</li> </ul>	286	58	706	-	1,050
<ul> <li>gains transferred to income statement</li> <li>taxation relating to components of other</li> </ul>	(43)	-	(229)	-	(272)
comprehensive income	37	8	26	-	71
Losses transferred to revenue reserves					
upon disposal of FVOCI equities	-	98	-	-	98
Balance at 31 December	(583)	(164)	(476)	(170)	(1,393)
2023					
Balance at 1 January	(1,415)	(394)	(1,910)	(261)	(3,980)
Net exchange translation adjustments FVOCI financial assets and cash flow hedge movements: - net valuation gains/ (losses) taken to		- -	(, , , , , , , , , , , , , , , , , , ,	(179)	(179)
equity - (gains)/ losses transferred to income	652	(176)	775	-	1,251
statement - taxation relating to components of other	(66)	-	202	-	136
comprehensive income Losses transferred to revenue reserves	(34)	(4)	(46)	-	(84)
upon disposal of FVOCI equities	-	246		-	246
Balance at 31 December	(863)	(328)	(979)	(440)	(2,610)

# 32.2 Revenue reserves

	The	The Group		ank
In \$ millions	2024	2023	2024	2023
Balance at 1 January	40,054	35,355	30,750	26,917
Net profit attributable to shareholders	11,281	10,016	10,367	9,203
Other comprehensive income attributable to shareholders - Fair value change from own credit risk on financial liabilities designated at fair value (net of tax)	(12)	(108)	(13)	(108)
<ul> <li>Defined benefit plans remeasurements (net of tax)</li> <li>Losses transferred from FVOCI revaluation reserves upon disposal of</li> </ul>	(1)	(8)	(1)	(3)
FVOCI equities Share of associates' transfer from FVOCI revaluation reserves upon disposal	(107)	(249)	(98)	(246)
of FVOCI equities	2	11	-	-
Other movements	(17)	50	-	-
Sub-total	51,200	45,067	41,005	35,763
Less: Dividends paid to holding company	6,083	5,013	6,083	5,013
Balance at 31 December	45,117	40,054	34,922	30,750

As at 31 December 2024, revenue reserves include statutory reserves of \$672 million (2023: \$633 million) for the Group and \$10 million (2023: \$7 million) for the Bank, maintained in accordance with the applicable laws and regulations. There were no regulatory loss allowance reserves as at 31 December 2024 and 31 December 2023 for both the Group and Bank.

# 33. Non-controlling Interests

The following instruments issued by subsidiaries of the Group are classified as non-controlling interests. These instruments have a deeply subordinated claim on the issuing entity's assets in the event of a liquidation.

				The	Group
In \$ millions	Note	Issue Date	Distribution Payment	2024	2023
Issued by Heedum Pte. Ltd. SGD 344m 1.6% Perpetual Subordinated Loan		12 Nov 2015	Nov	344	344
Issued by DBS Bank (Taiwan) Limited TWD 8,000m 2.279% Non-Cumulative and Perpetual Preferred Shares	33.1	20 Jan 2015		332	344
Issued by DBS Bank (Hong Kong) Limited HKD 1,400m 2.86% Perpetual Securities		13 Jan 2022	Jan	245	236
Issued by DBS Bank India Limited USD 70m, 3-month Daily compounded SOFR + 1.65% Non-Cumulative, Non-Convertible Perpetual Securities		30 Dec 2024	Mar/ Jun/ Sep/ Dec	95	-
Non-controlling interests in Subsidiaries	33.2			47	182
Total				1,063	1,106

**33.1** The preferred shares have an annual dividend rate of 4.0% from 20 January 2015 to (but excluding) 20 January 2020, and 2.279% from 20 January 2020 to (but excluding) 20 January 2025. The preferred shares were refinanced on 20 January 2025 with an annual dividend rate of 4.062% up to 20 January 2030. Thereafter, the dividend rate resets every 5 years to the then-prevailing five-year Interest Rate Swap Rate plus 2.142% per annum.

**33.2** The reduction in non-controlling interests in subsidiaries was mainly due to the acquisition of additional stake in DBS Securities (China) Co. Ltd. The Group has increased its stake in DBS Securities (China) Co. Ltd from 51% to 91% in December 2024. Refer to Notes 21 and 24.2 for more details.

#### **Contingent Liabilities and Commitments** 34.

The Group issues guarantees, performance bonds and indemnities in the ordinary course of business. The majority of these facilities are offset by corresponding obligations of its customers.

Guarantees and performance bonds are generally written by the Group to support the performance of a customer to third parties. As the Group will only be required to meet these obligations in the event of the customer's default, the cash requirements of these instruments are expected to be considerably below their contractual nominal amount.

	The	e Group	Bank		
In \$ millions	2024	2023	2024	2023	
Guarantees on account of customers	25,621	23,048	24,375	21,842	
Letters of credit and other obligations on account of customers	12,310	15,571	10,258	13,782	
Undrawn credit commitments <sup>(a)</sup>	437,797	423,842	340,053	326,160	
Forward starting transactions	1,598	712	3,205	1,825	
Undisbursed and underwriting commitments in securities	320	373	320	373	
Sub-total	477,646	463,546	378,211	363,982	
Capital commitments	73	56	47	24	
Total	477,719	463,602	378,258	364,006	
Analysed by industry (excluding capital commitments)					
Manufacturing	73,360	67,496	53,595	50,561	
Building and construction	30,266	33,145	23,836	25,456	
Housing loans	8,365	8,790	6,997	7,506	
General commerce	73,424	77,432	60,246	63,458	
Transportation, storage and communications	22,514	19,676	18,199	15,162	
Financial institutions, investment and holding companies	62,805	60,215	59,410	56,941	
Professionals and private individuals (excluding housing loans)	164,680	160,148	121,758	112,863	
Others	42,232	36,644	34,170	32,035	
Total	477,646	463,546	378,211	363,982	
Analysed by geography <sup>(b)</sup> (excluding capital commitments)					
Singapore	176,365	172,193	176,275	172,162	
Hong Kong	71.254	66.452	36,484	33.660	
Rest of Greater China	78,118	81,040	29,443	30,263	
South and Southeast Asia	40,861	39,324	31,376	29,534	
Rest of the World	111,048	104,537	104,633	98,363	
Total	477,646	463,546	378,211	363,982	

Includes commitments that are unconditionally cancellable at any time by the Group of \$362,303 million (2023: \$348,868 million) and by the Bank of (a) \$273,071 million (2023: \$257,880 million) Based on the location of incorporation of the counterparty or borrower

(b)

# 35. Financial Derivatives

## 35.1 Trading derivatives

Most of the Group's derivatives relate to sales and trading activities. Sales activities include the structuring and marketing of derivatives to customers to enable them to take, transfer, modify or reduce current or expected risks. Trading activities are entered into principally for dealer's margin or for the purpose of generating a profit from short-term fluctuations in price.

Trading includes mainly market-making and warehousing to facilitate customer orders. Market-making involves quoting bid and offer prices to other market participants with the intention of generating revenues based on spread and volume. Warehousing involves holding on to positions in order to liquidate in an orderly fashion with timing of unwinding determined by market conditions and traders' views of markets as they evolve.

# 35.2 Hedging derivatives

Apart from derivatives which are designated in hedge accounting relationships (Note 36), all other derivatives including those used for risk management purposes are treated in the same way as trading derivatives.

The following table summarises the contractual or underlying principal amounts of derivative financial instruments held or issued for trading and hedging purposes outstanding at balance sheet date. They do not represent amounts at risk.

Derivative financial instruments are revalued on a gross position basis and the unrealised gains or losses are reflected as derivative assets or derivative liabilities. Derivative assets and liabilities arising from different transactions are only offset if the transactions are done with the same counterparty, a legal right of offset exists, and the parties intend to settle the cash flows on a net basis. Refer to Note 13 for details on offsetting between derivative assets and liabilities.

	The Group						
		2024		-	2023		
In \$ millions	Underlying notional	Assets	Liabilities	Underlying notional	Assets	Liabilitie	
Interest rate derivatives							
Forward rate agreements	6,407	197	148	3,177	132	63	
Interest rate swaps	2,150,594	5,282	7,347	1,824,802	7,601	9,443	
Interest rate futures	11,414	8	8	8,234	7	14	
Interest rate options	48,826	1,247	1,041	45,721	1,144	1,026	
Sub-total	2,217,241	6,734	8,544	1,881,934	8,884	10,546	
Foreign exchange (FX) derivatives							
FX contracts	685,287	8,590	7,108	597,317	4,651	5,434	
Currency swaps	305,541	9,708	8,126	263,046	7,140	5,513	
Currency options	135,126	813	964	104,910	454	561	
Sub-total	1,125,954	19,111	16,198	965,273	12,245	11,508	
Equity derivative contracts	50,665	1,461	1,385	28,321	1,207	855	
Credit derivative contracts	34,673	511	296	26,996	338	417	
Commodity derivative contracts	9,968	148	267	7,595	112	148	
Gross total derivatives	3,438,501	27,965	26,690	2,910,119	22,786	23,474	
Impact of netting arrangements recognised for computation of Capital Adequacy Ratio (CAR)							
(unaudited)		(13,631)	(13,631)		(12,694)	(12,694)	
		14,334	13,059		10,092	10,780	
Of which: derivatives with holding company	1,527	68	20	1,654	86	16	

	The Group					
		2024		•	2023	
	Underlying			Underlying		
In \$ millions	notional	Assets	Liabilities	notional	Assets	Liabilities
Included in the above are derivatives held for:						
Fair value hedges						
Interest rate swaps	28,563	48	30	18.716	53	148
Currency swaps	1,146	80	-	403	30	-
Sub-total	29,709	128	30	19,119	83	148
Cash flow hedges				•		
Forward rate agreements	65	#	5	102	#	2
Interest rate swaps	60,135	29	238	51,753	50	352
FX contracts	42,090	773	61	25,938	111	367
Currency swaps	19,629	1,374	305	18,746	755	332
Sub-total	121,919	2,176	609	96,539	916	1,053
Net investment hedges						
FX contracts	11,974	106	92	11,828	66	154
Currency swaps	140	2	-	789	11	-
Sub-total	12,114	108	92	12,617	77	154
Total derivatives held for hedging	163,742	2,412	731	128,275	1,076	1,355

		2024			2023	
	Underlying			Underlying		
In \$ millions	notional	Assets	Liabilities	notional	Assets	Liabilities
Interest rate derivatives						
Forward rate agreements	3,028	205	119	2,167	132	60
Interest rate swaps	1,753,061	3,948	5,754	1,515,365	6,965	8,503
Interest rate futures	9,967	7	7	7,948	7	13
Interest rate options	48,695	1,247	1,041	45,407	1,144	1,026
Sub-total	1,814,751	5,407	6,921	1,570,887	8,248	9,602
Foreign exchange (FX) derivatives	, ,	,	,		,	1
FX contracts	565,955	6,903	5,881	521,787	4,419	4,989
Currency swaps	295,239	9,164	7,949	255,720	6,749	5,290
Currency options	114,342	702	797	88,233	385	430
Sub-total	975,536	16,769	14,627	865,740	11,553	10,709
Equity derivative contracts	50,700	1,460	1,385	28,253	1,206	854
Credit derivative contracts	35,734	533	295	26,836	328	415
Commodity derivative contracts	9,654	147	259	7,566	111	148
Gross total derivatives	2,886,375	24,316	23,487	2,499,282	21,446	21,728
Impact of netting arrangements recognised for			·			
computation of Capital Adequacy Ratio (CAR)						
(unaudited)		(14,703)	(14,703)		(13,412)	(13,412)
		9,613	8,784		8,034	8,316
Of which: derivatives with subsidiaries and holding						
company	144,701	2,167	1,372	122,100	1,836	775
Included in the above are derivatives held for:						
Fair value hedges						
Interest rate swaps	26,001	34	19	17,413	41	141
FX contracts	6,400	34	5	5,998	56	113
Currency swaps	1,146	80	- 5	403	30	113
Sub-total	33.547	149	24	23,814	127	254
Cash flow hedges	55,547	145	24	23,014	127	234
Forward rate agreements	65	#	5	102	#	2
Interest rate swaps	54.827	29	25	46.592	50 50	34
FX contracts	32,379	572	59	18,851	48	258
Currency swaps	17,797	1,049	297	16,992	551	304
Sub-total	105,068	1,650	386	82,537	649	598
Net investment hedges	105,000	1,050	500	02,007	043	530
FX contracts	1,681	71	#	2,837	1	34
Sub-total	1,681	71	#	2,837	1	34
Total derivatives held for hedging	140.296	1.870	410	109,188	777	886
# Amount under \$500.000	140,290	1,070	410	109,100	111	000

# Amount under \$500,000

# 36. Hedge Accounting

The Group enters into hedging transactions to manage exposures to interest rate and foreign currency risks. Hedge accounting is applied to minimise volatility in earnings arising from changes in interest rate and foreign exchange rates.

Please refer to Note 42 for more information on market risk and the Group's risk management practices and Note 2.19 for the Group's accounting policy for hedge accounting.

## 36.1 Fair value hedge

In accordance with the risk management strategy in place, the Group enters into interest rate swaps to mitigate the risk of changes in interest rates on the fair value of the following:

- issued fixed rate debt;
- fixed rate bonds;
- fixed rate loans;
- account receivable purchase;
- bond repos; and
- deposits and borrowings.

In such instances, the Group hedges the benchmark interest rate risk component which is an observable and reliably measurable component of interest rate risk. Specifically, the Group has designated fair value hedge relationships, for specified hedged items, to hedge against movements in the benchmark interest rate. This effectively results in the recognition of interest expense (for fixed rate liabilities), or interest income (for fixed rate assets) at floating rates. The Group also uses cross currency swaps when there is a need to hedge both interest rate and foreign exchange risks.

For risks not covered by hedge accounting, the Group manages these in accordance with its risk management strategy.

The Group assesses prospective hedge effectiveness by comparing the changes in fair value of the hedged item resulting from movements in the benchmark interest rate with the changes in fair value of the interest rate swaps used to hedge the exposure. The Group determines the hedge ratio by comparing the notional of the derivative with the principal of the debt issued or the bond asset purchased, or the loan granted.

The Group has identified the following possible sources of ineffectiveness:

- the use of derivatives as a protection against interest rate and currency risks creates an exposure to the derivative counterparty's credit risk which is not offset by the hedged item. This risk is minimised by entering into derivatives with high credit quality counterparties;
- the use of different discounting curves when measuring the fair value of the hedged items and hedging
  instruments. For derivatives, the discounting curve used depends on the extent of collateralisation and the type of
  collateral used;
- difference in tenor of hedged items and hedging instruments;
- difference in the timing of settlement of hedging instruments and hedged items;
- fixing risk or difference in fixing rate of hedging instruments and implied forward rate on hedged items; and
- difference in hedged rate between hedged item and hedging instrument

The Group also uses foreign currency denominated borrowings/ deposits to fund its investments in non-SGD denominated FVOCI equity instruments. To reduce the accounting mismatch on the borrowings/ deposits and FVOCI equity instruments because of foreign exchange rate movements, the Group designates the borrowings/ deposits as the hedging instruments in fair value hedges of the FVOCI equity instruments. The hedge ratio is determined by comparing the principal of the borrowings/ deposits with the investment costs of the FVOCI equity instruments. A potential source of ineffectiveness is a decrease in the fair value of the equity instruments below their investment costs.

The following table sets out the maturity profile of the hedging instruments used in fair value hedges. The amounts shown in the table reflect the notional amounts of derivatives and the carrying amounts of borrowings and deposits. Please refer to Note 35 for the carrying values of the derivatives.

			The C	Group	
In \$ millions	Type of risk hedged	Less than 1 year	1 to 5 years	More than 5 years	Total
2024					
Derivatives (notional)					
Interest rate swaps	Interest rate	13,052	13,129	2,382	28,563
Currency swaps	Interest rate & Foreign exchange	248	898	-	1,146
Total derivatives		13,300	14,027	2,382	29,709
Non-derivative instruments (e.g. borrowings, deposits)	Foreign exchange	867		-	867
Total non-derivative instruments	T ofeigh exchange	867	-	-	867
2023					
Derivatives (notional)					
Interest rate swaps	Interest rate	5,653	10,463	2,600	18,716
Currency swaps	Interest rate & Foreign exchange	-	403	-	403
Total derivatives		5,653	10,866	2,600	19,119
Non-derivative instruments					
(e.g. borrowings, deposits) Total non-derivative instruments	Foreign exchange	<u>1,479</u> 1,479	-	-	<u>1,479</u> 1,479
			Ва	ink	
In \$ millions	Type of risk hedged	Less than 1 vear	1 to 5	More than 5	Total
In \$ millions 2024	Type of risk hedged			More	Total
2024	Type of risk hedged	than 1	1 to 5	More than 5	Total
2024 Derivatives (notional)	Type of risk hedged	than 1	1 to 5	More than 5	
2024 Derivatives (notional) Interest rate swaps		than 1 year	1 to 5 years	More than 5 years	26,001
2024 Derivatives (notional) Interest rate swaps FX contracts	Interest rate	than 1 year 12,714	1 to 5 years 10,905	More than 5 years	26,001 6,400
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps	Interest rate Foreign exchange	than 1 year 12,714 6,272	1 to 5 years 10,905 128	More than 5 years	26,001 6,400 1,146
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives	Interest rate Foreign exchange	than 1 year 12,714 6,272 248	1 to 5 years 10,905 128 898	More than 5 years 2,382 - -	26,001 6,400 1,146
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives	Interest rate Foreign exchange	than 1 year 12,714 6,272 248	1 to 5 years 10,905 128 898	More than 5 years 2,382 - -	Total 26,001 6,400 1,146 33,547 867
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments	Interest rate Foreign exchange Interest rate & Foreign exchange	than 1 year 12,714 6,272 248 19,234	1 to 5 years 10,905 128 898	More than 5 years 2,382 - -	26,001 6,400 1,146 33,547
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments (e.g. borrowings, deposits)	Interest rate Foreign exchange Interest rate & Foreign exchange	than 1 year 12,714 6,272 248 19,234 867	1 to 5 years 10,905 128 898	More than 5 years 2,382 - -	26,001 6,400 1,146 33,547 867
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments (e.g. borrowings, deposits) Total non-derivative instruments 2023	Interest rate Foreign exchange Interest rate & Foreign exchange	than 1 year 12,714 6,272 248 19,234 867	1 to 5 years 10,905 128 898	More than 5 years 2,382 - -	26,001 6,400 1,146 33,547 867
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments (e.g. borrowings, deposits) Total non-derivative instruments 2023 Derivatives (notional)	Interest rate Foreign exchange Interest rate & Foreign exchange	than 1 year 12,714 6,272 248 19,234 867	1 to 5 years 10,905 128 898	More than 5 years 2,382 - 2,382 - 2,382 - -	26,001 6,400 1,146 33,547 867
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments (e.g. borrowings, deposits) Total non-derivative instruments 2023 Derivatives (notional) Interest rate swaps	Interest rate Foreign exchange Interest rate & Foreign exchange Foreign exchange	than 1 year 12,714 6,272 248 19,234 867 867 5,625	1 to 5 years 10,905 128 898 11,931 - -	More than 5 years 2,382 - -	26,001 6,400 1,146 33,547 867 867 17,413
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments (e.g. borrowings, deposits) Total non-derivative instruments 2023 Derivatives (notional) Interest rate swaps FX contracts	Interest rate Foreign exchange Interest rate & Foreign exchange Foreign exchange	than 1 year 12,714 6,272 248 19,234 867 867	1 to 5 years 10,905 128 898 11,931 - - - 9,260 -	More than 5 years 2,382 - 2,382 - 2,382 - -	26,001 6,400 1,146 33,547 867 867 17,413 5,998
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments (e.g. borrowings, deposits) Total non-derivative instruments	Interest rate Foreign exchange Interest rate & Foreign exchange Foreign exchange	than 1 year 12,714 6,272 248 19,234 867 867 5,625	1 to 5 years 10,905 128 898 11,931 - -	More than 5 years 2,382 - 2,382 - - - - 2,528 2,528 -	26,001 6,400 1,146 33,547 867 867 17,413 5,998 403
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments (e.g. borrowings, deposits) Total non-derivative instruments 2023 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives	Interest rate Foreign exchange Interest rate & Foreign exchange Foreign exchange	than 1 year 12,714 6,272 248 19,234 867 867 5,625 5,998 -	1 to 5 years 10,905 128 898 11,931 - - - - 9,260 - 403	More than 5 years 2,382 - 2,382 - - - 2,382 - - - 2,528 - - -	26,001 6,400 1,146 33,547 867 867 17,413 5,998 403
2024 Derivatives (notional) Interest rate swaps FX contracts Currency swaps Total derivatives Non-derivative instruments (e.g. borrowings, deposits) Total non-derivative instruments 2023 Derivatives (notional) Interest rate swaps FX contracts Currency swaps	Interest rate Foreign exchange Interest rate & Foreign exchange Foreign exchange	than 1 year 12,714 6,272 248 19,234 867 867 5,625 5,998 -	1 to 5 years 10,905 128 898 11,931 - - - - 9,260 - 403	More than 5 years 2,382 - 2,382 - - - 2,382 - - - 2,528 - - -	26,001 6,400 1,146 33,547 867 867

The table below provides information on hedged items relating to fair value hedges.

	The C	Group	Ba	nk
In \$ millions	Carrying amounts (including hedge adjustments)	Fair value hedge adjustments included in carrying amounts	Carrying amounts (including hedge adjustments)	Fair value hedge adjustments included in carrying amounts
2024				
Assets				
Loans and advances to customers	1,506	9	1,506	9
Due from banks	236	#	236	#
Government securities and treasury bills <sup>(a)</sup>	1,910	(10)	106	-
Bank and corporate securities <sup>(a)</sup>	6,686	(7)	6,169	(7)
Associates	-	-	1,493	(24)
Subsidiaries	-	-	4,906	(211)
Liabilities				
Due to banks	1,365	(2)	1,365	(2)
Deposits and balances from customers	6,569	2	6,569	2
Other debt securities	10,815	(147)	10,564	(147)
Due to holding company	1,024	4	1,024	4
2023				
Assets				
Loans and advances to customers	852	(5)	822	(5)
Due from banks	687	#	687	#
Government securities and treasury bills <sup>(a)</sup>	1,379	(13)	88	-
Bank and corporate securities <sup>(a)</sup>	5,960	(9)	5,960	(9)
Associates	-	-	1,054	(28)
Subsidiaries	-	-	4,944	(126)
Liabilities				
Due to banks	727	3	727	3
Deposits and balances from customers	55	#	55	#
Other debt securities	8,489	(261)	8,489	(261)
Due to holding company	1,887	(24)	1,887	(24)

# Amount under \$500,000

(a) The carrying amounts of debt and equity instruments at fair value through other comprehensive income do not include fair value hedge adjustments as the hedged assets are measured at fair value. The accounting for the hedge relationship results in a transfer from other comprehensive income to the income statement for debt instruments

At the Group, for the year ended 31 December 2024, the net gains on hedging instruments used to calculate hedge effectiveness was \$262 million (2023: net gains of \$121 million). The net losses on hedged items attributable to the hedged risk amounted to \$263 million (2023: net losses of \$127 million).

At the Bank, for the year ended 31 December 2024, the net gains on hedging instruments used to calculate hedge effectiveness was \$352 million (2023: net gains of \$197 million). The net losses on hedged items attributable to the hedged risk amounted to \$354 million (2023: net losses of \$202 million).

# 36.2 Cash flow hedge

The Group is predominantly exposed to variability in future cash flows due to interest rate movements and foreign currency fluctuations from the following:

- assets subject to repricing, reinvestment or refinancing risk;
- forecasted interest earnings denominated in foreign currency;
- issued floating or fixed rate foreign currency debts; and
- floating or fixed rate foreign currency bonds.

In accordance with the Group risk management strategy, the Group enters into interest rate swaps, foreign currency forwards and swaps as well as cross currency swaps to protect against the variability of cash flows due to changes in interest rates and/ or foreign currency exchange rates.

In such instances, cash flow hedge relationships are designated. These are applied to specified hedged items or on portfolio basis, for example:

- For cash flows from assets subject to repricing or reinvestment risk, a portfolio cash flow hedge relationship is designated using interest rate swaps. A dynamic process is applied for this hedge as the portfolio composition can change e.g. due to maturities and new originations. The portfolio cash flow hedge relationship effectively extends the duration of the assets, such that the interest cash flows are transformed from a floating rate basis to a fixed rate basis.
- Foreign currency forwards and swaps are used to hedge against variability in future cash flows arising from USDdenominated interest income, and to hedge against foreign exchange movements arising from a portfolio of foreign currency denominated assets and liabilities.
- Cross currency swaps are used to mitigate the risk of fluctuation of coupon and principal cash flows due to changes in foreign currency exchange rates of issued foreign currency debt and foreign currency bonds.
- Bond forwards are used to reduce exposures to foreign currency bonds.

For risks not covered by hedge accounting, the Group manages these in accordance with its risk management strategy.

The Group assesses hedge effectiveness by comparing the changes in fair value of a hypothetical derivative reflecting the terms of the hedged item due to movements in the hedged risk with the changes in fair value of the derivatives used to hedge the exposure.

The Group determines the hedge ratio by comparing the notional of the derivatives with the assets subject to repricing/ reinvestment/ refinancing risk or amount of forecast earnings denominated in foreign currency or the principal of the debt securities issued or purchased foreign currency bonds.

The Group has identified the following possible sources of ineffectiveness in its cash flow hedge relationships:

- the use of derivatives as a protection against currency and interest rate risk creates an exposure to the derivative counterparty's credit risk which is not offset by the hedged item. This risk is minimised by entering into derivatives with high credit quality counterparties;
- difference in tenor of hedged items and hedging instruments;
- difference in timing of settlement of the hedging instruments and hedged items; and
- designation of off-market hedging instruments.

The following table sets out the maturity profile of the hedging instruments used in cash flow hedges. The amounts shown in the table reflect the notional amounts of derivatives. Please refer to Note 35 for the carrying values of the derivatives.

	The Group					
In \$ millions	Type of risk hedged	Less than	1 to 5	More than	Total	
2024	Type of fisk nedged	1 year	years	5 years	TOLA	
Derivatives (notional)						
Forward rate agreements	Interest rate	_	_	65	65	
Interest rate swaps	Interest rate	- 13,268	- 46,867	-	60,135	
FX contracts	Foreign exchange	41,156	40,007 934		42,090	
Currency swaps	Interest rate & Foreign exchange	7,295	7,816	4,518	19,629	
Total	interest fate & Foreign exchange	61,719	55,617	4,583	121,919	
		,			,	
2023						
Derivatives (notional)						
Forward rate agreements	Interest rate	20	-	82	102	
Interest rate swaps	Interest rate	9,108	42,645	-	51,753	
FX contracts	Foreign exchange	25,752	186	-	25,938	
Currency swaps	Interest rate & Foreign exchange	4,605	9,262	4,879	18,746	
Total		39,485	52,093	4,961	96,539	
		Bank				
In \$ millions	Type of risk hedged	Less than 1 year	1 to 5 years	More than 5 years	Total	
2024	. ) po el nen nou gou		J Cui C	e jeu.e		
Derivatives (notional)						
Forward rate agreements	Interest rate	_	_	65	65	
Interest rate swaps	Interest rate	13,215	41,612	-	•••	
•	Interest rate	13,215 31,777	41,612 602	-	54,827	
Interest rate swaps				- - 4,010	54,827 32,379	
Interest rate swaps FX contracts	Interest rate Foreign exchange	31,777	602	-	54,827 32,379 17,797	
Interest rate swaps FX contracts Currency swaps Total	Interest rate Foreign exchange	31,777 6,049	602 7,738	- - 4,010	•••	
Interest rate swaps FX contracts Currency swaps	Interest rate Foreign exchange	31,777 6,049	602 7,738	- - 4,010	54,827 32,379 17,797	
Interest rate swaps FX contracts Currency swaps Total 2023	Interest rate Foreign exchange	31,777 6,049	602 7,738	- - 4,010	54,827 32,379 17,797	
Interest rate swaps FX contracts Currency swaps Total 2023 Derivatives (notional)	Interest rate Foreign exchange Interest rate & Foreign exchange	31,777 6,049 51,041	602 7,738	4,010 4,075	54,827 32,379 17,797 105,068	
Interest rate swaps FX contracts Currency swaps Total 2023 Derivatives (notional) Forward rate agreements	Interest rate Foreign exchange Interest rate & Foreign exchange	31,777 6,049 51,041 20	602 7,738 49,952	4,010 4,075	54,827 32,379 17,797 105,068 102 46,592	
Interest rate swaps FX contracts Currency swaps Total 2023 Derivatives (notional) Forward rate agreements Interest rate swaps	Interest rate Foreign exchange Interest rate & Foreign exchange	31,777 6,049 51,041 20 9,057	602 7,738 49,952	4,010 4,075	54,827 32,379 17,797 105,068	

The hedge ineffectiveness arising from these hedges was insignificant.

Please refer to Note 32 for information on the cash flow hedge reserves.

## 36.3 Net investment hedges

The Group manages currency risk of its net investment in foreign operations (or structural foreign exchange risk) using foreign currency borrowings, foreign currency forwards and swaps, as well as cross currency swaps.

Structural foreign exchange exposures are managed with the primary aim of ensuring that consolidated capital ratios are largely protected from the effect of fluctuations in foreign exchange rates against SGD.

Under the Group's hedging strategy, the carrying amount of these investments could be fully hedged, partially hedged or not hedged at all. The Group regularly reviews its hedging strategy, taking into account the long-term outlook of currency fundamentals and the impact of fluctuations in foreign exchange rates on capital adequacy ratios.

The tables below analyse the structural currency exposures by functional currency.

#### The Group

In \$ millions	Net investments in foreign operations <sup>(a)</sup>	Financial instruments which hedge the net investments	Structural currency exposures before natural offset from AT1 equity instruments	AT1 equity instruments <sup>(c)</sup>	Remaining unhedged structural currency exposures
2024					
Hong Kong dollar	9,211	2,499	6,712	-	6,712
US dollar <sup>(b)</sup>	11,570	-	11,570	1,360	10,210
Chinese yuan	5,048	4,524	524	-	524
Taiwan dollar	3,835	3,626	209	-	209
Others	6,584	1,465	5,119	-	5,119
Total	36,248	12,114	24,134	1,360	22,774
2023					
Hong Kong dollar	9,397	3,504	5,893	-	5,893
US dollar <sup>(b)</sup>	10,117	-	10,117	1,318	8,799
Chinese yuan	4,329	3,950	379	-	379
Taiwan dollar	3,880	3,677	203	-	203
Others	6,350	1,486	4,864	-	4,864
Total	34,073	12,617	21,456	1,318	20,138

Refers to net tangible assets of entities (e.g. subsidiaries, associates, joint ventures and overseas branches) or units with non-SGD functional currency Includes the Global Financial Markets trading business in Singapore ("Markets Trading Singapore") Represents foreign currency denominated AT1 equity instruments. These are accounted for at historical cost and do not qualify for hedge accounting (a)

(b)

(c)

In \$ millions	Net investments in foreign operations <sup>(d)</sup>	Financial instruments which hedge the net investments	Structural currency exposures before natural offset from AT1 equity instruments	AT1 equity instruments <sup>(f)</sup>	Remaining unhedged structural currency exposures
2024					
Hong Kong dollar	575	-	575	-	575
US dollar <sup>(e)</sup>	11,195	-	11,195	1,360	9,835
Taiwan dollar	240	216	24	-	24
Others	2,993	1,465	1,528	-	1,528
Total	15,003	1,681	13,322	1,360	11,962
2023					
Hong Kong dollar	1,613	1,072	541	-	541
US dollar <sup>(e)</sup>	9,868	-	9,868	1,318	8,550
Taiwan dollar	331	279	52	-	52
Others	3,035	1,486	1,549	-	1,549
Total	14,847	2,837	12,010	1,318	10,692

(d) Refers to net tangible assets of overseas branches or units with non-SGD functional currency

Includes to the Global Financial Markets trading business in Singapore ("Markets Trading Singapore") Represents foreign currency denominated AT1 equity instruments. These are accounted for at historical cost and do not qualify for hedge accounting (e) (f)

Please refer to Note 32 for information on the foreign currency translation reserves. Foreign currency translation reserves include the effect of translation differences on net investments in foreign entities (e.g. subsidiaries, associates, joint ventures and branches) or units with non-SGD functional currency, and the related impact of foreign currency financial instruments designated for net investment hedges.

# 37. Share-based Compensation Plans

As part of the Group's remuneration policy, the Group provides various share-based compensation plans to foster a culture that aligns employees' interests with shareholders', enable employees to share in the Group's performance and enhance talent retention.

Main Scheme/ Plan	Note
DBSH Share Plan (Share Plan)	
<ul> <li>The Share Plan is granted to Group employees as determined by the Compensation and Management Development Committee ("Committee") which has been appointed to administer the Share Plan from time to time.</li> </ul>	37.1
<ul> <li>Participants are awarded shares of DBSH or, at the Committee's discretion, their equivalent cash value or a combination.</li> </ul>	
<ul> <li>The share awards consist of a main award and a retention award for employees on bonus/ sales incentive plans. Dividends on unvested shares do not accrue to employees.</li> </ul>	
<ul> <li>The Directors reviewed and approved the proposed changes to the vesting schedule and retention awards on 5 December 2022. These would apply to shares granted from 2023, and there are no changes to the vesting schedule and retention awards for shares that had been granted in earlier periods:</li> </ul>	
<ul> <li>Vesting schedule</li> <li>For employees on bonus plan (including key employees who are also awarded shares as part of talent retention):         <ul> <li>The main award granted prior to February 2023 will vest 2 to 4 years after grant i.e. 33% will vest 2 years</li> </ul> </li> </ul>	
<ul> <li>after grant; another 33% will vest on the third year and the remaining 34% plus the retention award will vest 4 years after grant.</li> <li>The main award granted from February 2023 will vest 1 to 4 years after grant i.e. 25% will vest each year. The retention award will vest 4 years after grant.</li> </ul>	
<ul> <li>Special Awards are granted as part of talent retention for selected individuals.</li> <li>Special Awards granted prior to February 2023 will vest 2 to 4 years after grant i.e. 33% will vest 2 years after grant; another 33% will vest on the third year and the remaining 34% will vest 4 years after grant.</li> <li>Special Awards granted from February 2023 will vest 1 to 3 years after grant i.e. 33% will vest 1 year after grant, another 33% will vest on the second year and the remaining 34% will vest 3 years after grant.</li> </ul>	
<ul> <li><u>Retention award</u></li> <li>For share awards granted from 2023, the retention award for employees on bonus plan was reduced from 20% to 15% following the change in the vesting schedule.</li> <li>There is no retention award for Special Awards.</li> </ul>	
• For employees on sales incentive plan, the main award will vest 1 to 3 years after grant; i.e. 33% will vest 1 year after grant, another 33% will vest on the second year and the remaining 34% plus the retention award will vest 3 years after grant. The retention award remains unchanged at 15%.	
<ul> <li>All the DBSH Share Plan awards will lapse immediately upon termination of employment, except in the event of ill health, injury, disability, redundancy, retirement or death.</li> </ul>	
• The market price of shares on the grant date is used to estimate the fair value of the shares awarded. The fair value of the shares granted includes an adjustment to exclude the present value of future expected dividends to be paid during the vesting period.	
<ul> <li>Vested and unvested shares are subject to clawback/ malus. Conditions that trigger such clawback/ malus are in the Remuneration Report section of DBSH's Annual Report.</li> </ul>	
<ul> <li>Shares are awarded to non-executive Directors as part of director's remuneration. Details of these awards are disclosed in the Corporate Governance section of DBSH's Annual Report.</li> </ul>	
<ul> <li>DBSH Employee Share Purchase Plan (ESPP)</li> <li>The ESPP was implemented in 2019 in selective markets across the Group. All permanent employees who hold the rank of Vice President and below are eligible to participate in the scheme.</li> </ul>	37.2
<ul> <li>The ESPP is a share ownership plan for eligible employees to own DBSH shares through monthly contributions via deductions from payroll or designated bank accounts.</li> </ul>	
<ul> <li>Participants contribute up to 10% of monthly salary (minimum S\$50, capped at S\$1,000) and the Group will match 25% of the participant's contributions to buy DBSH ordinary shares for a period of 12 months during each plan year.</li> </ul>	
• The matching shares bought from the Group's contribution will vest 24 months after the last contribution month for each plan year.	
<ul> <li>The matching shares will lapse immediately upon termination of employment, except in the event of ill health, injury, disability, redundancy, retirement or death.</li> </ul>	

# 37.1 DBSH Share Plan

The following table sets out the movements of the awards during the year.

	The Group			
Number of shares	2024	2023		
Balance at 1 January	15,974,775	16,138,420		
Granted	5,874,162	5,548,953		
Adjustments <sup>(a)</sup>	1,498,535	229,765		
Vested	(6,564,223)	(5,584,985)		
Forfeited	(347,765)	(357,378)		
Balance at 31 December	16,435,484	15,974,775		

Weighted average fair value of the shares granted during the year

(a) 2024 includes adjustments made to the unvested share awards as of 26 April 2024 for the bonus issue on the basis of one bonus share for every existing 10 ordinary shares grant held. 2023 includes adjustments (229,765 shares) made to all unvested share awards following the shareholders' approval for the special dividend of \$0.45 (adjusted) per ordinary share at DBSH's Annual General Meeting held on 31 March 2023 in accordance with terms of the Share Plan

S\$24.74

\$29.75

		Bank
Number of shares	2024	2023
Balance at 1 January	12,225,406	12,470,800
Granted	4,313,528	4,016,598
Adjustments <sup>(b)</sup>	1,133,419	178,488
Vested	(4,985,755)	(4,313,734)
Transferred	54,827	73,914
Forfeited	(200,035)	(200,660)
Balance at 31 December	12,541,390	12,225,406
Mainhead an ann an fairn abha a bha an		
Weighted average fair value of the shares granted during the year	S\$24.59	\$29.66

(b) 2024 includes adjustments made to the unvested share awards as of 26 April 2024 for the bonus issue on the basis of one bonus share for every existing 10 ordinary shares grant held. 2023 includes adjustments (178,488 shares) made to all unvested share awards following the shareholders' approval for the special dividend of \$0.45 (adjusted) per ordinary share at DBSH's Annual General Meeting held on 31 March 2023 in accordance with terms of the Share Plan

## 37.2 DBSH Employee Share Purchase Plan

The following table sets out the movements of the matching shares during the year.

The Group		Bank	
2024	2023	2024	2023
1,351,872	1,320,131	1,000,340	984,505
667,117	629,333	475,968	459,846
115,299	-	84,859	-
(409,813)	(523,660)	(304,822)	(392,649)
-	-	878	806
(83,586)	(73,932)	(59,344)	(52,168)
1,640,889	1,351,872	1,197,879	1,000,340
	2024 1,351,872 667,117 115,299 (409,813) - (83,586)	2024         2023           1,351,872         1,320,131           667,117         629,333           115,299         -           (409,813)         (523,660)           -         -           (83,586)         (73,932)	2024         2023         2024           1,351,872         1,320,131         1,000,340           667,117         629,333         475,968           115,299         -         84,859           (409,813)         (523,660)         (304,822)           -         -         878           (83,586)         (73,932)         (59,344)

(c) Excludes shares vested but temporarily withheld under the regulatory requirement as of the reporting date. Such shares will be reported as vested in the period the shares are released to the employees

## 38. Related Party Transactions

**38.1** Transactions between the Bank and its subsidiaries, including consolidated structured entities, associates and joint ventures which are related parties of the Bank, are disclosed in Notes 38.4 to 38.6.

**38.2** During the financial year, the Group had banking transactions with related parties, consisting of subsidiaries, associates and joint ventures and key management personnel of the Group. These included the taking of deposits and extension of credit card and other loan facilities. These transactions were made in the ordinary course of business and carried out at arms-length commercial terms, and were not material.

In addition, key management personnel received remuneration for services rendered during the financial year. Non-cash benefits including performance shares were also granted.

**38.3** Total compensation and fees to key management personnel<sup>(a)</sup> are as follows:

In \$ millions	The Group		Bank	
	2024	2023	2024	2023
Short term benefits <sup>(b)</sup>	58	48	46	37
Long term benefits	3	2	2	1
Share-based payments <sup>(c)</sup>	32	35	27	30
Total	93	85	75	68

(a) Includes Bank Directors and members of the Management Committee who have authority and responsibility in planning the activities and direction of the Group. The composition and number of Directors and Management Committee members may differ from year to year

(b) Includes cash bonus based on amount accrued during the year, to be paid in the following year

(c) Share-based payments are expensed over the vesting period in accordance with SFRS(I) 2

#### 38.4 Income received from and expenses paid to related parties

In addition to the related party information shown elsewhere in the financial statements, the following transactions took place between the Bank and related parties during the financial year on terms agreed by the parties concerned.

	The Group		Bank	
In \$ millions	2024	2023	2024	2023
Income received from:				
- Holding company	65	29	65	29
- Subsidiaries	-	-	1,921	1,740
<ul> <li>Associates and joint ventures</li> </ul>	67	68	167	127
Total	132	97	2,153	1,896
Expenses paid to:				
- Holding company	261	265	188	186
- Subsidiaries	-	-	1,738	1,486
<ul> <li>Associates and joint ventures</li> </ul>	108	102	107	102
Total	369	367	2,033	1,774

#### 38.5 Amounts due from and to related parties

		Bank	
In \$ millions	2024	2023	
Amounts due from:			
- Holding company	1,486	1,474	
- Subsidiaries (Note 21)	30,768	29,309	
- Associates and joint ventures	1,169	1,056	
Total	33,423	31,839	
Amounts due to:			
- Holding company	3,766	5,037	
- Subsidiaries	43,257	47,621	
<ul> <li>Associates and joint ventures</li> </ul>	221	183	
Total	47,244	52,841	

#### 38.6 Guarantees issued to and received from related parties

Guarantees issued to and received from subsidiaries amounted to \$3,750 million (2023: \$3,180 million) and \$431 million (2023: \$585 million) respectively.

The Bank also finances customer through discounting bills issued by related parties. As at 31 December 2024, outstanding amount of such bills was \$13 million (2023: \$10 million).

# 39. Fair Value of Financial Instruments

#### **39.1 Valuation Process**

The valuation processes within the Group are governed by the Valuation Policy, which is approved by the Board Audit Committee.

The Valuation Policy applies to all financial assets and liabilities that are measured at fair value, covering both market prices as well as model inputs. Financial assets and liabilities are marked directly using reliable and independent quoted market prices where available or by using reliable and independent market parameters (as model inputs) in conjunction with a valuation model.

Valuation models go through an assurance process carried out by the Risk Management Group (RMG), independent of the model developers. This assurance process covers the review of the underlying methodology including its logic and conceptual soundness together with the model inputs and outputs. Model assurances are conducted prior to implementation and subject to regular review or when there are significant changes arising from market or portfolio changes. Where necessary, the Group also imposes model reserves and other adjustments in determining fair value. Models are approved by the Group Market and Liquidity Risk Committee (GMLRC).

A process of independent price verification (IPV) is in place to establish the accuracy of the market parameters used when the marking is performed by the Front Office. The IPV process entails independent checks to compare traders' marks to independent sources such as broker/ dealer quotes or market consensus providers.

Where market parameters are sourced independently for the marking of financial assets and liabilities, or used as inputs into a valuation model, these are checked for reliability and accuracy, for example by reviewing large daily movements or by referencing other similar sources, or transactions.

Valuation adjustments and reserves are taken to account for close-out costs, model and market parameter uncertainty, and any other factor that may affect valuations. Valuation adjustment and reserve methodologies are approved by the GMLRC and governed by the Valuation Policy.

The valuation adjustments and reserves include but are not limited to:

#### Model and Parameter Uncertainty Adjustments

Valuation uncertainties may occur during fair value measurement either due to uncertainties in the required input parameters or uncertainties in the modelling methods used in the valuation process. In such situations, adjustments may be necessary to take these factors into account.

For example, where market data such as prices or rates for an instrument are no longer observable after an extended period of time, these inputs used to value the financial instruments may no longer be relevant in the current market conditions. In such situations, adjustments may be necessary to address the pricing uncertainty arising from the use of stale market data inputs.

# Credit Valuation Adjustments

Credit valuation adjustments are taken to reflect the impact on fair value of counterparty credit risk. Credit valuation adjustments are based upon the creditworthiness of the counterparties, magnitude of the current or potential exposure on the underlying transactions, netting and collateral arrangements, and the maturity of the underlying transactions.

#### Funding Valuation Adjustments

Funding valuation adjustments represent an estimate of the adjustment to fair value that a market participant would make in incorporating funding costs and benefits that arise in relation to uncollateralised derivatives positions.

#### Day 1 Profit or Loss (P&L) Reserve

In situations where the market for an instrument is not active and its fair value is established using a valuation model based on significant unobservable market parameters, the Day 1 P&L arising from the difference in transacted price and end-of-day model valuation is set aside as reserves. A market parameter is defined as being significant when its impact on the Day 1 P&L is greater than an internally determined threshold. The Day 1 P&L reserve is released to the income statement when the parameters become observable or when the transaction is closed out or amortised over the duration of the transaction. At year end, the unamortised Day 1 P&L was not material.

#### **Bid-Offer Adjustments**

The Group often holds, at varying points in time, both long or short positions in financial instruments which are valued using mid-market levels. Bid-offer adjustments are then made to account for close-out costs.

#### 39.2 Fair Value Hierarchy

The fair value hierarchy accords the highest level to observable inputs such as unadjusted quoted prices in active markets for identical assets or liabilities and the lowest level to unobservable inputs. The fair value measurement of each financial instrument is categorised in accordance with the same level of the fair value hierarchy as the input with the lowest level that is significant to the entire measurement. If unobservable inputs are deemed significant, the financial instrument will be categorised as Level 3.

Financial instruments that are valued using quoted prices in active markets are classified as Level 1 within the fair value hierarchy. These would include government and sovereign securities, listed equities and corporate debt securities which are actively traded. Derivatives contracts which are traded in an active exchange market are also classified as Level 1 of the valuation hierarchy.

Where fair value is determined using quoted market prices in less active markets or quoted prices for similar assets and liabilities, such instruments are generally

classified as Level 2. In cases where quoted prices are generally not available, the Group will determine the fair value based on valuation techniques that use market parameters as inputs including but not limited to yield curves, volatilities and foreign exchange rates. The majority of valuation techniques employ only observable market data so that reliability of the fair value measurement is high. These would include corporate debt securities, repurchase, reverse repurchase agreements and most of the Group's overthe-counter (OTC) derivatives. The Group classifies financial instruments as Level 3 when there is reliance on unobservable market parameters, whether used directly to value a financial asset or liability, or used as inputs to a valuation model, attributing to a significant contribution to the instrument value. These would include all input parameters which are derived from historical data, for example, asset correlations or certain volatilities. Level 3 instruments also include unquoted equity securities which are measured based on the net asset value of the investments. In addition, Level 3 inputs include all stale quoted security prices and other approximations (e.g. bonds valued using credit default swap spreads).

The following tables present assets and liabilities measured at fair value, classified by level within the fair value hierarchy.

	The Group							
		202	24			202	23	
In \$ millions	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Assets								
Financial assets at FVPL								
<ul> <li>Government securities and treasury bills</li> </ul>	12,931	4,921	-	17,852	13,130	3,147	-	16,277
- Bank and corporate securities	25,476	8,490	82	34,048	16,947	4,782	108	21,837
- Other financial assets	2,605	41,325	-	43,930	368	28,955	-	29,323
FVOCI financial assets - Government securities and treasury bills	35,376	3,919	-	39,295	27,340	2,492	-	29,832
- Bank and corporate securities	17,952	4,697	831 <sup>(a)</sup>	23,480	17,694	5,248	632	23,574
- Other financial assets	19	7,801	-	7,820	-	5,052	-	5,052
Derivative assets	56	27,908	1 <sup>(b)</sup>	27,965	35	22,629	122	22,786
Liabilities								
Financial liabilities at FVPL								
- Other debt securities	-	19,911	-	19,911	-	15,880	-	15,880
- Other financial liabilities	3,451	45,352	-	48,803	3,040	25,710	-	28,750
Derivative liabilities	156	26,533	1	26,690	57	23,416	1	23,474

(a) Increase in Level 3 balance was mainly due to securities marked using approximations

(b) Decrease in Level 3 balance was due to full redemption of total return swap on an illiquid fund

	Bank							
		202	24			20	23	
In \$ millions	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Assets								
Financial assets at FVPL - Government securities and	40.040	0.405		40.077	40.005	4 405		44.000
treasury bills	10,212	3,465	-	13,677	10,335	1,495	-	11,830
<ul> <li>Bank and corporate securities</li> </ul>	25,160	5,610	58	30,828	16,633	2,485	105	19,223
<ul> <li>Other financial assets</li> </ul>	2,605	38,665	-	41,270	368	28,039	-	28,407
FVOCI financial assets - Government securities and treasury bills	20,836	1,055	-	21,891	16,520	1,014	-	17,534
- Bank and corporate securities	15,962	1,677	710 <sup>(a)</sup>	18,349	16,236	1,535	551	18,322
- Other financial assets	19	4,763	-	4,782	-	2,836	-	2,836
Due from subsidiaries	-	1,414	-	1,414	-	574	-	574
Derivative assets	53	24,263	_(b)	24,316	35	21,289	122	21,446
Liabilities								
Financial liabilities at FVPL								
- Other debt securities	-	19,911	-	19,911	-	15,880	-	15,880
- Other financial liabilities	2,973	40,215	-	43,188	2,706	21,066	-	23,772
Derivative liabilities	154	23,332	1	23,487	56	21,671	1	21,728

(a) Increase in Level 3 balance was mainly due to securities marked using approximations

(b) Decrease in Level 3 balance was due to full redemption of total return swap on an illiquid fund

The bank and corporate securities classified as Level 3 at 31 December 2024 comprised mainly securities which were marked using approximations, less liquid bonds and unquoted equity securities valued based on net asset value of the investments.

#### 39.3 Own credit adjustments on financial liabilities designated at fair value through profit or loss

Changes in the fair value of financial liabilities designated at fair value through profit or loss related to the Group's own credit risk are recognised in other comprehensive income. As the Group does not hedge changes in own credit risk arising from financial liabilities, presenting the own credit movements within other comprehensive income does not create or increase an accounting mismatch in the income statement.

The change in fair value attributable to changes in own credit risk has been determined as the amount of change in fair value that is attributable to changes in funding spreads above benchmark interest rates. Fair value changes arising from factors other than the Group's own credit risk are insignificant.

The cumulative amounts attributable to changes in own credit risk for these financial liabilities as at 31 December 2024 was a loss of \$54 million for the Group (2023: loss of \$42 million) and a loss of \$55 million for the Bank (2023: loss of \$42 million).

Realised losses attributable to changes in own credit risk as at 31 December 2024 was \$22 million (2023: \$22 million).

#### 39.4 Financial assets & liabilities not carried at fair value

For financial assets and liabilities not carried at fair value in the financial statements, the Group has ascertained that their fair values were not materially different from their carrying amounts at year-end.

For cash and balances with central banks, due from banks, loans and advances to customers, as well as due to banks and deposits and balances from customers, the basis of arriving at fair values is by discounting cash flows using the relevant market interest rates for the respective currencies.

For investment debt securities and other debts issued, fair values are determined based on independent market quotes, where available. Where market prices are not available, fair values are estimated using discounted cash flow method.

The fair value of variable interest-bearing as well as short-term financial instruments accounted for at amortised cost is assumed to be approximated by their carrying amounts.

# 40. Risk Governance

The Group Board oversees the Group's affairs and provides sound leadership for the CEO and management. Authorised by the Group Board, various Board committees oversee specific responsibilities based on clearly defined terms of reference.

Under the Group's risk management approach, the Group Board, through the Board Risk Management Committee (BRMC), sets the Group's Risk Appetite, oversees the establishment of enterprise-wide risk management policies and processes, and establishes risk appetite limits to guide risk-taking within the Group.

The BRMC also oversees the identification, monitoring, management and reporting of credit, market, liquidity, operational, technology and reputational risks. The BRMC Technology Risk Committee (BTRC), a subcommittee to the BRMC, was established in November 2023 to assist the BRMC in overseeing the management of technology risk across the Group. It has been dissolved with the set-up of the Board Technology Committee (BTC) in 2025. In addition to the BTC subsuming the responsibilities of the BTRC, it also has a mandate for oversight of the Group's technology strategy and architecture.

To facilitate the BRMC and management's risk oversight, the following risk management committees have been established:

- 1. Risk Executive Committee (Risk EXCO);
- 2. Group Credit Risk Committee (GCRC);
- 3. Group Credit Risk Models Committee (GCRMC);
- 4. Group Market and Liquidity Risk Committee (GMLRC);
- 5. Group Operational Risk Committee (GORC);
- 6. Group Technology Risk Committee (GTRC);
- 7. Group Scenario and Stress Testing Committee (GSSTC); and
- 8. Product Approval Committee (PAC).

As the overall executive body regarding risk matters, the Risk EXCO oversees the risk management of the Group.

Each of the committees reports to the Risk EXCO, and serves as an executive forum to discuss and implement the Group's risk management.

Key responsibilities:

- Assess and approve risk-taking activities;
- Oversee the Group's risk management
- infrastructure, which includes frameworks, decision criteria, authorities, people, policies, standards, processes, information and systems;
- Approve risk policies such as model governance standards, stress testing scenarios, and the evaluation and endorsement of risk models;
- Assess and monitor specific credit concentration; and
- Recommend stress-testing scenarios (including macroeconomic variable projections) and review the results

The members in these committees comprise representatives from the Risk Management Group (RMG) as well as key business and support units.

The PAC provides group-wide oversight and direction for the approval of new product/service and outsourcing initiatives. It evaluates new product/service and outsourcing initiatives to ensure that they are in line with the Group's strategy and risk appetite.

Most of the above committees are supported by local risk committees in all major locations, where appropriate. These local risk committees oversee the local risk positions for all businesses and support units, ensuring that they keep within limits set by the Group risk committees. They also approve location-specific risk policies.

The Chief Risk Officer (CRO), who is a member of the Group Executive Committee and reports to the Chairman of the BRMC and the CEO, oversees the risk management function. The CRO is independent of business lines and is actively involved in key decisionmaking processes. He often engages with regulators to discuss risk matters, enabling a more holistic risk management perspective.

Working closely with the risk and business committees, the CRO is responsible for the following:

- Management of the Group's risks, including systems and processes to identify, approve, measure, monitor, control and report risks;
- Engagement with senior management about material matters regarding all risk types;
- Development of risk controls and mitigation processes; and
- Ensuring the Group's risk management is effective and the Risk Appetite established by the Group Board is adhered to

# 41. Credit Risk

The most significant measurable risk the Group faces – credit risk – arises from the Group's daily activities in its various businesses. These activities include lending to retail, corporate and institutional customers. It includes the risk of lending, as well as the pre-settlement and settlement risk of foreign exchange, derivatives and securities.

#### **Credit Risk Management**

The Group's approach to credit risk management comprises the following building blocks:

#### Policies

The dimensions of credit risk and the scope of its application are defined in the Group Credit Risk Management Policy. Senior management sets the overall direction and policy for managing credit risk at the enterprise level.

The Group Core Credit Risk Policies (CCRPs) established for Consumer Banking/ Wealth Management and Institutional Banking set forth the principles by which the Group conducts its credit risk management and control activities. These policies, supplemented by a number of operational standards and guides, ensure consistency in identifying, assessing, underwriting, measuring, reporting and controlling credit risk across the Group, and provide guidance in the formulation of business-specific and/ or location-specific credit risk policies and standards.

The operational standards and guides are established to provide greater details on the implementation of the credit principles within the Group CCRPs and are adapted to reflect different credit environments and portfolio risk profiles. The CCRPs are approved by the Group Chief Credit Officer (GCCO).

#### Risk Methodologies

Credit risk is managed by thoroughly understanding the Group's wholesale customers – the businesses they are in, as well as the economies in which they operate. It is also managed through statistical models and data analytics for retail customers.

The assignment of credit risk ratings and setting of lending limits are integral parts of the Group's credit risk management process, and it uses an array of rating models for the Group's wholesale and retail portfolios. Most of these models are built internally using the Group's loss data, and the limits are driven by the Group's Risk Appetite Statement and the Target Market and Risk Acceptance Criteria (TM-RAC).

Wholesale borrowers are assessed individually, and further reviewed and evaluated by experienced credit risk managers who consider relevant credit risk factors in the final determination of the borrower's risk. For some portfolios within the small and medium-sized enterprises (SME) segment, the Group also uses a programme-based approach to achieve a balanced management of risks and rewards. Retail exposures are assessed using credit score models, credit bureau records, as well as internally and externally available customer behaviour records supplemented by the Group's Risk Acceptance Criteria (RAC). Credit applications are proposed by the business units, and applications outside the RAC are independently assessed by the credit risk managers.

Pre-settlement credit risk for traded products arising from a counterparty potentially defaulting on its obligations is quantified by evaluation of the markto-market value, plus potential future exposure. This is included within the Group's overall credit limits to counterparties for internal risk management.

The Group actively monitors and manages its exposure to counterparties for OTC derivative trades to protect its balance sheet in the event of a counterparty default. Counterparty risk exposures that may be adversely affected by market risk events are identified, reviewed and acted upon by management, and highlighted to the appropriate risk committees. Specific wrong-way risk arises when the credit exposure of a counterparty (from the traded product transaction) directly correlates with the probability of default of the counterparty. The Group has processes in place to guide the handling of specific wrong-way risk transactions, and its risk measurement metric takes into account the higher risks associated with such transactions.

Issuer default risk that may also arise from derivatives, notes and securities is generally measured based on jump-to-default computations.

#### **Concentration Risk Management**

For credit risk concentration, the Group uses Economic Capital (EC) as its measurement tool as it combines the individual risk factors such as the probability of default (PD), loss given default (LGD) and exposure at default (EAD), in addition to industry correlation and portfolio concentration. EC thresholds are set to ensure that the allocated EC stays within the Group's Risk Appetite. Concentration risk for retail is managed at two levels – product level where exposure limits are set up and segment level to manage the growth of high-risk segments. Governance processes are in place to ensure that these thresholds are monitored regularly, and appropriate actions are taken when the thresholds are breached.

The Group continually examines and reviews how it can enhance the scope of its thresholds and approaches to manage concentration risk.

#### Environmental, Social and Governance Risks

The Group considers ESG risk management as critical to ensure a sustainable lending and investment portfolio.

Following the Group strengthening of ESG governance through establishment of Board Sustainability Committee in 2022 and introduction of its new ESG Risk assessment process in 2023, the Group continued to invest in building its ESG risk management capabilities to manage the

rapidly evolving ESG landscape. The Group Responsible Finance standard updated in 2023 continues to provide minimum requirements for responsible financing, incorporating enhanced due diligence for higher risk transactions and alignment with international practices where applicable.

The Group further enhanced its ESG risk assessment process through sector benchmark guidance supporting RMs and CRMs to better assess clients against industry standards. The Group also leveraged Generative Artificial Intelligence (Gen AI) for its ESG Risk assessment questionnaire to enable summarization of key ESG information and screening of negative ESG news of the client. In 2024, the Group also strengthened its capabilities to assess physical risk vulnerabilities and further enhanced its in-house Climate Scenario Analysis (CSA) models to translate transition risk on key financial drivers.

#### Country risk

Country risk refers to the risk of loss due to events in a specific country (or a group of countries). This includes political, exchange rate, economic, sovereign and transfer risks.

The Group manages country risk through the requirements of the Group CCRP and the said risk is part of the Group's concentration risk management. The way the Group manages transfer risk at the Group is set out in its Country Risk Management Standard. This includes an internal transfer risk and sovereign risk rating system, where assessments are made independently of business decisions. The Group's transfer risk limits are set in accordance with the Group Risk Appetite Policy.

Transfer risk limits for individually reviewed countries are set based on country-specific strategic business considerations as well as the acceptable potential loss according to the Group's Risk Appetite. Management actively evaluates and determines the appropriate level of transfer risk exposures for these countries taking into account the risks and rewards and whether they are in line with the Group's strategic intent. Limits for all other countries are set using a model-based approach.

Risk Appetite for each country is approved by the BRMC, while transfer risk limits are approved by Group Board EXCO and senior management.

# Credit stress testing

The Group engages in various types of credit stress testing, and these are driven either by regulators or internal requirements and management.

The Group's credit stress tests are performed at the total portfolio or sub-portfolio level, and are generally conducted to assess the impact of changing economic conditions on asset quality, earnings performance, capital adequacy and liquidity. The Group's stress testing programme is comprehensive and covers a range of risks and business areas. The Group typically performs the following types of credit stress testing at a minimum and others as necessary:

Pillar 1 cyclicality stress testing	The Group conducts Pillar 1 cyclicality stress testing regularly as required by regulators. Under Pillar 1 cyclicality stress testing, the Group assesses the impact of a mild stress scenario (at least two consecutive quarters of zero growth) on Internal Ratings-Based (IRB) estimates (i.e. PD, LGD and EAD) and the impact on regulatory capital. The purpose of the Pillar 1 cyclicality stress test is to assess the robustness of internal credit risk models and the cushion above minimum regulatory capital.
Pillar 2 credit stress testing	The Group conducts Pillar 2 credit stress testing once a year as part of the Internal Capital Adequacy Assessment Process (ICAAP). Under Pillar 2 credit stress testing, the Group assesses the impact of stress scenarios, with different levels of severity, on asset quality, earnings performance, as well as internal and regulatory capital. The results of the credit stress test form inputs to the capital planning process under ICAAP. The purpose of the Pillar 2 credit stress testing is to examine, in a rigorous and forward-looking manner, the possible events or changes in market conditions that could adversely impact the Group and to develop the appropriate action plan.
Industry- wide stress testing	The Group participates in the annual industry-wide stress test (IWST) conducted by the MAS to facilitate the ongoing assessment of Singapore's financial stability. Under the IWST, the Group is required to assess the impact of adverse scenarios, as defined by the regulator, on asset quality, earnings performance and capital adequacy, where applicable.
Sensitivity and scenario analyses	The Group also conducts multiple independent sensitivity analyses and credit portfolio reviews based on various scenarios. The intent of these analyses and reviews is to identify vulnerabilities for the purpose of developing and executing mitigating actions. For example, climate transition and physical risk scenario analyses are conducted as part of the regulatory-driven pilot climate stress test exercises to assess the potential vulnerabilities of its portfolios to short and long-term climate transition and physical risks.

#### • Processes, Systems and Reports The Group constantly invests in systems to support risk monitoring and reporting for its Institutional Banking and Consumer Banking/ Wealth

Management businesses.

The end-to-end credit process is continually being reviewed and improved through various front-toback initiatives involving business, operations, risk management and other key stakeholders. Day-today monitoring of credit exposures, portfolio performance and external environmental factors potentially affecting credit risk profiles is key to its philosophy of effective credit risk management.

In addition, credit trends, which may include industry analysis, early warning alerts and significant weak credits, are submitted to the various risk committees, allowing key strategies and action plans to be formulated and evaluated. Credit control functions also ensure that any credit risk taken complies with the credit risk policies and standards. These functions ensure that approved limits are activated, credit excesses and policy exceptions are appropriately endorsed, compliance with credit standards is carried out, and covenants established are monitored.

Independent risk management functions that report to the CRO are jointly responsible for developing and maintaining a robust credit stress testing programme. These units oversee the implementation of credit stress tests as well as the analysis of the results, of which management, various risk committees and regulators are informed.

# Non-performing assets

The Group's credit facilities are classified as "Performing assets" or "Non-performing assets" (NPA), in accordance with the MAS Notice to Banks No. 612 "Credit Files, Grading and Provisioning" (MAS Notice 612).

Credit exposures are categorised into one of the following five categories, according to the Group's assessment of a borrower's ability to repay a credit facility from its normal sources of income and/ or the repayment behaviour of the borrower.

Classification	Description
Grade	
Performing Ass	ets
Pass	Indicates that the timely
	repayment of the outstanding
	credit facilities is not in doubt.
Special	Indicates that the borrower
mention	exhibits potential weaknesses
	that, if not corrected in a timely
	manner, may adversely affect
	future repayments and warrant
	close attention by the Group.

Classification Grade	Description					
Classified or NPA						
Substandard	Indicates that the borrower exhibits definable weaknesses in its business, cash flow or financial position that may jeopardise repayment on existing terms.					
Doubtful	Indicates that the borrower exhibits severe weaknesses such that the prospect of full recovery of the outstanding credit facilities is questionable and the prospect of a loss is high, but the exact amount remains undeterminable as yet.					
Loss	Indicates that the outstanding credit facility is not collectable, and little or nothing can be done to recover the outstanding amount from any collateral or from the assets of the borrower generally.					

A default is considered to have occurred with regard to a particular borrower when either or both of the following events have taken place:

- Subjective default: Borrower is considered to be unlikely to pay its credit obligations in full, without the Group taking action such as realising security (if held)
- Technical default: Borrower is more than 90 days past due on any credit obligation to the Group

For retail borrowers, the categorisation into the respective MAS loan grades is at the facility level and consistent with MAS Notice 612.

Credit facilities are classified as restructured assets when the Group grants non-commercial concessions to a borrower because its financial position has deteriorated or is unable to meet the original repayment schedule. A restructured credit facility is classified into the appropriate non-performing grade based on the assessment of the borrower's financial condition and its ability to repay according to the restructured terms.

Such credit facilities are not returned to the performing status until there are reasonable grounds to conclude that the borrower will be able to service all future principal and interest payments on the credit facility in accordance with the restructured terms and MAS Notice 612. Apart from what has been described, the Group does not grant concessions to borrowers in the normal course of business.

In addition, it is not within the Group's business model to acquire debts that have been restructured at inception (e.g. distressed debts).

Please refer to Note 2.11 for the Group's accounting policies regarding specific and general allowances for credit losses.

In general, specific allowances are recognised for defaulting credit exposures rated substandard and below.

The breakdown of the Group's NPA by loan grading and industry and the related amounts of specific allowances can be found in Note 41.2. A breakdown of past due loans can also be found in the same note.

When required, the Group will take possession of all collateral and dispose them as soon as practicable. Realised proceeds are used to reduce outstanding indebtedness.

A breakdown of collateral held for NPA is shown in Note 41.2.

Repossessed collateral is classified in the balance sheet as Other assets. The amounts of such Other assets for 2023 and 2024 were not material.

# **Credit Risk Mitigants**

# **Collateral received**

Where possible, the Group takes collateral as a secondary source of repayment. This includes, but is not limited to cash, marketable securities, real estate, trade receivables, inventory, equipment, and other physical and/ or financial collateral. The Group may also take fixed and floating charges on the assets of borrowers.

Policies are in place to determine the eligibility of collateral for credit risk mitigation. Collateral is generally diversified and periodic valuations of collateral are required. Real estate constitutes the bulk of the Group's collateral, with a significantly lower proportion in marketable securities and cash.

For derivatives, repurchase agreements (repo) and other repo-style transactions with financial market counterparties, collateral arrangements are typically covered under market-standard documentation, such as International Swaps & Derivatives Association (ISDA) Agreements and Master Repurchase Agreements.

The collateral exchanged mitigates marked-to-market changes at a re-margining frequency that the Group and the counterparties have mutually agreed upon. This is governed by internal guidelines with respect to collateral eligibility. In the event of a default, the credit risk exposure is reduced by master-netting arrangements where the Group is allowed to offset what is owed to a counterparty against what is due from that counterparty in a netting-eligible jurisdiction.

Please refer to Note 13 for further information on financial assets and liabilities subject to netting agreement but not offset on the balance sheet.

Collateral held against derivatives generally consists of cash in major currencies and highly rated government or quasi-government bonds. Exceptions may arise in certain countries, where due to domestic capital markets and business conditions, the Group may be required to accept less highly rated or liquid government bonds and currencies. Reverse repotransactions are generally traded with large institutions with reasonably good credit standing. The Group takes haircuts against the underlying collateral of these transactions that commensurate with collateral quality to ensure credit risks are adequately mitigated.

In times of difficulty, the Group will review the customers' specific situation and circumstances to assist them in restructuring their financial obligations.

However, should the need arise, disposal and recovery processes are in place to dispose the collateral held. The Group maintains a panel of agents and solicitors to assist in the disposal of non-liquid assets and specialised equipment quickly.

# Other credit risk mitigants

The Group accepts guarantees as credit risk mitigants. Internal requirements for considering the eligibility of guarantors for credit risk mitigation are in place.

# 41.1 Maximum exposure to credit risk

The following table shows the exposure to credit risk of on-balance sheet and off-balance sheet financial instruments, before taking into account any collateral held, other credit enhancements and netting arrangements. For on-balance sheet financial assets, the maximum credit exposure is the carrying amounts. For contingent liabilities, the maximum exposure to credit risk is the amount the Group would have to pay if the instrument is called upon. For undrawn facilities, the maximum exposure to credit risk is the full amount of the undrawn credit facilities granted to customers.

	The	e Group	
In \$ millions	2024	2023	
On-balance sheet			
Cash and balances with central banks (excluding cash on hand)	56,406	47,786	
Government securities and treasury bills	81,539	70,565	
Due from banks	80,388	67,236	
Derivative assets	27,965	22,786	
Bank and corporate debt securities	84,867	69,335	
Loans and advances to customers	430,594	416,163	
Other assets (excluding deferred tax assets)	28,914	17,204	
Due from holding company	1,488	1,474	
	792,161	712,549	

Contingent liabilities and commitments (excluding capital commitments)	477,646	463,546
Total	1,269,807	1,176,095

The Group's exposures to credit risk, measured using the expected gross credit exposures that will arise upon a default of the end obligor are as shown in the Group's Pillar 3 Disclosures (unaudited). These exposures, which include both onbalance sheet and off-balance sheet financial instruments, are shown without taking into account any collateral held or netting arrangements.

# Analysis of Collateral

Whilst the Group's maximum exposure to credit risk is the carrying amount of the assets or, in the case of off-balance sheet instruments, the amount guaranteed, committed, accepted or endorsed, the likely exposure may be lower due to offsetting collateral, credit guarantees and other actions taken to mitigate the Group's exposure.

The description of collateral for each class of financial asset is set out below.

# Balances with central banks, Government securities and treasury bills, Due from banks and Bank and corporate debt securities

Collateral is generally not sought for these assets.

#### Derivatives

The Group maintains collateral agreements and enters into master netting agreements with most of the counterparties for derivative transactions. Please refer to Note 35 for the impact of netting arrangements recognised for the computation of Capital Adequacy Ratio (CAR).

#### Loans and advances to customers, Contingent liabilities and commitments

Certain loans and advances to customers, contingent liabilities and commitments are typically collateralised to a substantial extent. In particular, residential mortgage exposures are generally fully secured by residential properties. Income-producing real estate, which is a sub-set of the Specialised Lending exposure, is fully secured by the underlying assets financed.

The extent to which credit exposures are covered by Basel-eligible collateral, besides real estate, after the application of the requisite regulatory haircuts, is shown in the Group's Pillar 3 Disclosures (unaudited). The amounts are a sub-set of the actual collateral arrangements entered by the Group as Basel imposes strict legal and operational standards before collateral can be admitted as credit risk mitigants. As a result, certain collateral arrangements which do not meet its criteria will not be included. Certain collateral types which are not permitted as credit risk mitigants for credit exposures under the Standardised Approach are also excluded.

# 41.2 Loans and advances to customers

	The	Group
In \$ millions	2024	2023
Performing Loans		
- Neither past due nor impaired	429,631	414,913
- Past due but not impaired	2,273	2,542
Non-Performing Loans (impaired)	4,780	4,697
Total gross loans	436,684	422,152
Pass	428,212	415,012
Special Mention	3,692	2,443
Substandard	2,591	2,850
Doubtful	1,196	886
Loss	993	961
Total gross loans	436,684	422,152

# Non-performing assets (NPAs)

# Non-performing assets by grading and industry

				The G	Group			
		NPAs			S	Specific allo	wances	
	Sub-				Sub-	-		
In \$ millions	standard	Doubtful	Loss	Total	standard	Doubtful	Loss	Total
2024								
Manufacturing	212	311	114	637	61	188	114	363
Building and construction	592	257	123	972	47	143	123	313
Housing loans	186	#	2	188	3	#	2	5
General commerce	345	210	366	921	28	187	366	581
Transportation, storage and								
communications	402	195	301	898	189	190	301	680
Financial institutions, investment and								
holding companies	62	-	-	62	#	-	-	#
Professional and private individuals	505	405						
(excluding housing loans)	595	135	38	768	164	99	38	301
Others	197	88	49	334	16	85	49	150
Total non-performing loans	2,591	1,196	993	4,780	508	892	993	2,393
Debt securities, contingent liabilities and								450
others	141	38	77	256	39	36	77	152
Total	2,732	1,234	1,070	5,036	547	928	1,070	2,545
Of which: restructured assets	1,118	237	43	1,398	301	232	43	576
# represents less than \$500,000								
2023								
Manufacturing	403	154	116	673	63	130	116	309
Building and construction	525	168	78	771	100	156	78	334
Housing loans	174	-	3	177	14	-	3	17
General commerce	329	172	360	861	37	163	360	560
Transportation, storage and								
communications	612	200	309	1,121	208	171	309	688
Financial institutions, investment and								
holding companies	3	16	10	29	-	16	10	26
Professional and private individuals								
(excluding housing loans)	567	73	46	686	136	59	46	241
Others	237	103	39	379	33	100	39	172
Total non-performing loans	2,850	886	961	4,697	591	795	961	2,347
Debt securities, contingent liabilities and	464	400	75	050	50	400	75	000
others	181	103	75	359	56	102	75	233
Total	3,031	989	1,036	5,056	647	897	1,036	2,580
Of which: restructured assets	1,460	387	77	1,924	327	355	77	759

# represents less than \$500,000

# Non-performing assets by geography<sup>(a)</sup>

	The	e Group
In \$ millions	NPAs	Specific allowances
2024		anowances
Singapore	1,958	1,190
Hong Kong	1,048	322
Rest of Greater China	853	289
South and Southeast Asia	594	492
Rest of the World	327	100
Total non-performing loans	4,780	2,393
Debt securities, contingent liabilities and others	256	152
Total	5,036	2,545
2023		
Singapore	2,233	1,232
Hong Kong	695	283
Rest of Greater China	841	294
South and Southeast Asia	661	505
Rest of the World	267	33
Total non-performing loans	4,697	2,347
Debt securities, contingent liabilities and others	359	233
<u>v</u>	5,056	2,580

# Non-performing assets by past due period

In \$ millions	The	Group
	2024	2023
Not overdue	1,585	1,827
Within 90 days	564	333
Over 90 to 180 days	485	562
Over 180 days	2,402	2,334
Total past due assets	3,451	3,229
Total	5,036	5,056

# Secured non-performing assets by collateral type

In \$ millions	The	Group
	2024	2023
Properties	1,211	988
Shares and debentures	1	24
Cash deposits	4	9
Others	940	1,171
Total	2,156	2,192

# 41.3 Credit quality of Government securities and treasury bills and Bank and corporate debt securities

The table below presents an analysis of Government securities and treasury bills and Bank and corporate debt securities for the Group by external rating bands.

		The Group	
	Singapore	Other government	Bank and
Analysed by external ratings	government securities	securities and	corporate debt
	and treasury bills	treasury bills	securities
In \$ millions	(Gross)	(Gross)	(Gross)
2024			
AAA	10,691	383	14,423
AA- to AA+	-	46,833	8,943
A- to A+	-	9,445	13,478
Lower than A-	-	14,191	12,483
Unrated	-	-	35,581
Total	10,691	70,852	84,908
2023			
AAA	15,069	429	15,351
AA- to AA+	-	35,644	9,252
A- to A+	-	8,979	12,392
Lower than A-	-	10,448	10,245
Unrated	-	-	22,208
Total	15,069	55,500	69,448

# 41.4 Credit risk by geography and industry

			The G	roup		
Analysed by geography <sup>(a)</sup>	Government securities and treasury	Due from		Bank and corporate debt	Loans and advances to	
In \$ millions	bills (Gross)	banks (Gross)	Derivative assets	securities (Gross)	customers (Gross)	Total
2024						
Singapore	10,691	1,066	2,113	13,976	196,076	223,922
Hong Kong	5,433	7,788	1,454	2,033	63,003	79,711
Rest of Greater China	4,966	19,134	5,268	11,182	57,530	98,080
South and Southeast Asia	14,061	8,045	1,681	8,387	36,731	68,905
Rest of the World	46,392	44,359	17,449	49,330	83,344	240,874
Total	81,543	80,392	27,965	84,908	436,684	711,492
2023						
Singapore	15,069	2,125	2,163	13,645	193,044	226,046
Hong Kong	4,821	7,540	1,285	1,852	66,065	81,563
Rest of Greater China	3,987	13,189	2,484	9,898	59,468	89,026
South and Southeast Asia	10,318	5,439	1,375	5,879	31,267	54,278
Rest of the World	36,374	38,948	15,479	38,174	72,308	201,283
Total	70,569	67,241	22,786	69,448	422,152	652,196

(a) Based on the location of incorporation of the issuer (for debt securities), counterparty (for derivative assets), borrower (for loans) or the issuing bank in the case of bank backed export financing.

			The G	roup		
	Government			Bank and		
	securities			corporate	Loans and	
Analysed by industry	and treasury	Due from		debt	advances to	
	bills	banks	Derivative	securities	customers	
In \$ millions	(Gross)	(Gross)	assets	(Gross)	(Gross)	Total
2024						
Manufacturing	-	-	299	5,459	42,934	48,692
Building and construction	-	-	697	7,258	113,451	121,406
Housing loans	-	-	-	-	85,746	85,746
General commerce	-	-	150	2,639	43,709	46,498
Transportation, storage and					,	
communications	-	-	500	4,681	33,599	38,780
Financial institutions,				.,	,	,
investment and holding						
companies	-	80,392	24,772	34,576	39,641	179,381
Government	81,543		,	-	-	81,543
Professionals and private	01,010					01,010
individuals (excluding						
housing loans)	-	-	646	-	41,579	42,225
Others	-	-	901	30,295	36,025	67,221
Total	81,543	80,392	27,965	84,908	436,684	711,492
2023						
Manufacturing			242	4,493	42,402	47,137
Building and construction	-	-	805	4,493 5,804	113,246	119,855
Housing loans	-	-	005	5,004	86,925	86,925
General commerce	-	-	103	- 1,910	38,684	40,697
	-	-	103	1,910	30,004	40,697
Transportation, storage and communications			524	4,598	31,316	36,438
Financial institutions,	-	-	524	4,390	31,310	30,430
investment and holding		07.044	40,400	00.007	25 700	450.000
companies	-	67,241	19,499	29,837	35,786	152,363
Government	70,569	-	-	-	-	70,569
Professionals and private						
individuals (excluding			<b>F1F</b>		20 454	20.000
housing loans)	-	-	515	-	39,451	39,966
Others	-	-	1,098	22,806	34,342	58,246
Total	70,569	67,241	22,786	69,448	422,152	652,196

# 42. Market Risk

The Group's exposure to market risk is categorised into:

- Trading portfolios: Arising from positions taken for (i) market-making, (ii) client facilitation, and (iii) benefiting from market opportunities.
- Non-trading portfolios: Arising from (i) the Group's Institutional Banking and Consumer Banking/ Wealth Management assets and liabilities, (ii) debt securities and equities comprising investments held for yield and/ or long-term capital gains, (iii) strategic stakes in entities, and (iv) structural foreign exchange risk arising mainly from the Group's strategic investments, which are denominated in currencies other than the Singapore Dollar.

The Group uses a variety of financial derivatives such as swaps, forwards and futures, and options for trading and hedging against market movements.

#### Market Risk Management

The Group's approach to market risk management comprises the following building blocks:

#### • Policies

The Group Market Risk Management Policy sets the Group's overall approach towards market risk management. This policy is supplemented with standards and guides, which facilitate the identification, measurement, control, monitoring and reporting of market risk in a consistent manner. They also set out the overall approach, requirements and controls governing market risk stress testing across the Group.

The criteria for determining the positions to be included in the trading book are stipulated in the Trading Book Policy Statement.

#### Risk Methodologies

The Group utilises Value-at-Risk (VaR), a statistical risk measure, to estimate the potential loss from market movements. This measure uses historical simulation based on data for the previous 12 months. It assumes that historical changes in market values reflect the distribution of potential outcomes in the immediate future.

The Group limits and monitors market risk exposures using Expected Shortfall (ES). ES is estimated by averaging the portfolio's potential losses beyond the 97.5% confidence interval, under normal market conditions and over a one-day holding period.

ES is supplemented with other risk control metrics such as sensitivities to risk factors and loss triggers for management action. The Group conducts backtesting to verify the predictiveness of the VaR model. Backtesting compares VaR calculated for positions at the close of each business day with the profit and loss (P&L) that arises from those positions on the following business day. The backtesting P&L excludes fees and commissions, revenues from intra-day trading, non-daily valuation adjustments and time effects.

For backtesting, VaR at the 99% confidence interval and over a one-day holding period is used. The Group adopts the standardised approach to compute market risk regulatory capital under MAS Notice 637 for the trading book positions. As such, VaR backtesting does not impact the Group's regulatory capital for market risk.

There are limitations to VaR models; for example, past changes in market risk factors may not provide accurate predictions of future market movements, and the risk arising from adverse market events may not be considered.

To monitor the Group's vulnerability to unexpected but plausible extreme market risk-related events, it conducts multiple market risk stress tests regularly. These cover trading and non-trading portfolios and follow a combination of historical and hypothetical scenarios depicting risk-factor movement.

Interest Rate Risk in the Banking Book (IRRBB) arises from mismatches in the interest rate profiles of assets, liabilities and capital instruments. The Group identifies, measures and manages IRRBB from both economic value and earning perspectives using Economic Value of Equity (EVE) and Net Interest Income (NII) variability as the respective key risk metrics. Estimating IRRBB requires the use of behavioural models and assumptions on certain parameters such as loan prepayment, fixed deposits early redemption and the duration of non-maturity deposits. The Group measures IRRBB on a monthly basis.

#### Processes, Systems and Reports

Robust internal control processes and systems have been designed and implemented to support the Group's market risk management approach. The Group reviews these control processes and systems regularly, allowing senior management to assess their effectiveness.

The RMG Market and Liquidity Risk unit – an independent market risk management function reporting to the CRO – monitors, controls and analyses the Group's market risk daily. The unit comprises risk control, risk analytics, production and reporting teams.

# Market Risk

The main risk factor driving the Group's trading portfolios in 2024 was interest rates. The following table shows the yearend, average, high and low diversified ES, and ES by risk class for the Group's trading portfolios. ES in 2024 was lower given the more benign financial market conditions as compared to the market volatilities witnessed in 2023.

		The G	Group					
		1 Jan 2024 to 31 Dec 2024						
In \$ millions	As at 31 Dec 2024	Average	High	Low				
Diversified	9	13	23	7				
Interest Rates	17	17	28	8				
Foreign Exchange	7	6	14	3				
Equity	2	3	7	1				
Credit Spread	9	9	16	6				
Commodity	1	3	10	1				
		1 Jan 2023 to 31 Dec 2023						
In \$ millions	As at 31 Dec 2023	Average	High	Low				
Diversified	11	17	27	11				
Interest Rates	11	20	30	8				
Foreign Exchange	3	4	9	2				
Equity	2	2	5	1				
Credit Spread	14	15	17	11				
Commodity	3	4	7	#				

# Amount under \$500,000

The Group's trading portfolios registered two backtesting exceptions during August and September 2024. These exceptions were attributed to the increased market volatility experienced during this period, a consequence of the Bank of Japan's decision to raise interest rates and the subsequent unwinding of yen carry trades.

In 2024, the key market risk drivers of the Group's non-trading portfolios were interest rate risk in the material currencies that is Singapore Dollar, US Dollar and Hong Kong Dollar. Interest Rate Risk in the Banking Book (IRRBB) is measured by the change in Economic Value of Equity (EVE) and Net Interest Income (NII). The rate shock scenarios follow MAS Notice 637 Annex 10C where interest rate shocks are prescribed for each currency. For example, the parallel scenario simulations for the Group's material currencies use a rate shock of 150 basis points for Singapore Dollar and a rate shock of 200 basis points for US Dollar and Hong Kong Dollar. Under the parallel up and down scenarios, all-currency NII is estimated to increase by \$868 million and decrease by \$1,156 million respectively. Growth in term deposits and issuances reduced NII loss in 2024 as funding cost reduced when interest rates are lower.

Another key risk in the Group's non-trading portfolios is structural foreign exchange positions, arising mainly from the Group's strategic investments and retained earnings in overseas branches and subsidiaries.

Please refer to Note 36.3 for more information on the Group's structural foreign exchange positions.

# 43. Liquidity Risk

The Group's liquidity risk arises from its obligations to honour withdrawals of deposits, repayments of borrowed funds at maturity and its commitments to extend loans to its customers. The Group seeks to manage its liquidity to ensure that its liquidity obligations will continue to be honoured under normal as well as adverse circumstances.

# Liquidity Risk Management

# Approach to Liquidity Risk Management

The Group's approach to liquidity risk management comprises the following building blocks:

# Policies

The Group Liquidity Risk Management Policy sets its overall approach towards liquidity risk management and describes the range of strategies the Group employs to manage its liquidity.

These strategies include maintaining an adequate counterbalancing capacity to address potential cash flow shortfalls and having diversified sources of liquidity.

The Group's counterbalancing capacity includes liquid assets, the capacity to borrow from the money markets (including the issuance of commercial papers and covered bonds), and forms of managerial interventions that improve liquidity. In the event of a potential or actual crisis, the Group has in place a set of liquidity contingency and recovery plans to ensure that it maintains adequate liquidity.

The Group Liquidity Risk Management Policy is supported by standards that establish the detailed requirements for liquidity risk identification, measurement, reporting and control within the Group. The set of policies, standards and supporting guides communicate these baseline requirements to ensure a consistent application throughout the Group.

# Risk Methodologies

The primary measure used to manage liquidity within the tolerance defined by the Group Board is cash flow maturity mismatch analysis.

This form of analysis is performed on a regular basis under normal and adverse scenarios. It assesses the adequacy of the Group's counterbalancing capacity to fund or mitigate any cash flow shortfalls that may occur as forecasted in the cash flow movements across successive time bands. To ensure that liquidity is managed in line with the Group's Risk Appetite, core parameters such as the types of scenarios, the survival period and the minimum level of liquid assets, are pre-specified for monitoring and control on a group-wide basis. Any occurrences of forecasted shortfalls that cannot be covered by the Group's counterbalancing capacity will be escalated to the relevant committees for evaluation and action.

Liquidity risk stress testing is performed regularly using cash flow maturity mismatch analysis, and covers adverse scenarios including general market and idiosyncratic stress scenarios. Stress tests assess the Group's vulnerability when liability run-offs increase, asset rollovers increase and/ or liquid asset buffers decrease. In addition, ad hoc stress tests are performed as part of the Group's recovery planning and ICAAP exercises.

Liquidity risk control measures such as liquidityrelated ratios and balance sheet analysis are complementary tools for cash flow maturity mismatch analysis, and they are performed regularly to obtain deeper insights and finer control over the Group's liquidity profile across different locations.

The liquidity risk control measures also include concentration measures regarding top depositors, wholesale borrowing and swapped funds ratios.

# • Processes, systems and reports

Robust internal control processes and systems support the Group's overall approach in identifying, measuring, aggregating, controlling and monitoring liquidity risk across the Group. Continuous improvement in data and reporting platforms has allowed most elements of internal liquidity risk reporting to be centralised.

The RMG Market and Liquidity Risk unit manages the day-to-day liquidity risk monitoring, control reporting and analysis.

# Liquidity Management and Funding Strategy

The Group strives to develop a diversified funding base with access to funding sources across retail and wholesale channels in both Singapore dollar and foreign currencies. The Group's funding strategy is anchored on the strength of its core deposit franchise and is augmented by its established long-term funding capabilities.

Growth in the regional franchise generates price, volume, currency and tenor mismatches between the Group's assets and liabilities. To this end, where practicable and transferable without loss in value, the Group makes appropriate use of swap markets for relevant currencies, commensurate with the liquidity of each, in the conversion and deployment of surplus funds across locations.

As these swaps typically mature earlier than loans, the Group is exposed to potential cash flow mismatches arising from the risk that counterparties may not roll over maturing swaps to support the Group's ongoing funding needs.

This risk is mitigated by triggers set on the amount of swaps transacted with the market and by conservative assumptions on the cash flow behaviour of swaps under its cash flow maturity gap analysis.

In general, the term borrowing needs are managed centrally by the head office in consultation with the Group's overseas locations, subject to relevant regulatory restrictions and to an appropriate level of

presence and participation required by the respective local funding markets.

The Group Asset and Liability Committee and respective Location Asset and Liability Committees regularly review the composition and growth trajectories of the relevant balance sheets and refine the Group's funding strategy according to business momentum, competitive factors and prevailing market conditions.

The Group also has a comprehensive Liquidity Contingency Plan, detailing the various channels available to the Group to raise funds under various liquidity stress scenarios. This includes monitoring mechanisms to provide early warning of digitally accelerated deposit outflows, as observed during the 2023 US Banking Crisis, and mitigants to stem these outflows. Bank-wide liquidity drills are carried out regularly to ensure the Bank's preparedness to deal with any liquidity stress.

# Liquidity risk in 2024

The Group actively monitors and manages its liquidity profile through cash flow maturity mismatch analysis.

In forecasting cash flow under the analysis, behavioural profiling is necessary in cases where a product has indeterminate maturity or the contractual maturity does not realistically reflect the expected cash flow.

Two examples are maturity-indeterminate savings and current account deposits, which are generally viewed as sources of stable funding for commercial banks. A conservative view is adopted in the behavioural profiling of assets, liabilities and off-balance sheet commitments that have exhibited cash flow patterns that differ significantly from the contractual maturity profile shown under Note 43.1.

# 43.1 Contractual maturity profile of assets and liabilities

The table below analyses assets and liabilities of the Group as at 31 December based on the remaining period as at balance sheet date to the contractual maturity date.

The Group	Less	1 week					More	No	
	than 7	to 1	1 to 3	3 to 12	1 to 3	3 to 5	than 5	specific	_
In \$ millions	days	month	months	months	years	years	years	maturity	Tota
2024									
Cash and balances with central banks	19,277	17,267	20,405	1,364	333	-	-	-	58,64
Government securities and	10,211	,201	20,400	1,004	000				00,04
treasury bills	1,432	6,108	10,324	14,000	17,315	9,535	22,825	-	81,53
Due from banks	23,098	15,350	15,432	19,007	7,015	486	-	-	80,38
Derivative assets <sup>(a)</sup>	27,965	-	-	-	-	-	-	-	27,96
Bank and corporate securities Loans and advances to	139	1,209	2,541	12,401	25,721	14,780	28,076	20,186	105,05
customers	28,761	69,750	57,900	59,844	81,272	50,535	82,532	-	430,59
Other assets	19,981	694	1,640	4,163	43	-	-	3,233	29,75
Associates and joint ventures	-	-	-	-	-	-	-	3,073	3,07
Properties and other fixed assets	-	-	-	-	-	-	-	3,873	3,87
Goodwill and intangible assets	-	-	-	-	-	-	-	6,372	6,37
Due from holding company	-	477	-	1,011	-	-	-	-	1,48
Total assets	120,653	110,855	108,242	111,790	131,699	75,336	133,433	36,737	828,74
Due to banks	31,691	21,728	6,357	4,021	339	-	39	-	64,17
Deposits and balances from	,	-	-						
customers	347,645	81,543	86,513	42,398	3,268	255	108	-	561,73
Derivative liabilities <sup>(a)</sup>	26,690	-	-	-	-	-	-	-	26,69
Other liabilities	24,986	624	4,045	4,296	640	697	413	888	36,58
Other debt securities	2,340	10,141	14,296	15,665	15,840	2,102	3,175	913	64,47
Due to holding company	464	4	301	2,062	5	136	1,843	-	4,81
Total liabilities	433,816	114,040	111,512	68,442	20,092	3,190	5,578	1,801	758,47
Non-controlling interests	-	-	_	-	-	-	_	1,063	1,06
Shareholders' funds	-	-	-	-	-	-	-	69,211	69,21
Total equity	-	-	-	-	-	_		70,274	70,27
Total equity								10,214	10,21
0000									
2023 Cash and balances with central									
banks	17,150	12,585	18,896	1,007	575	-	-	-	50,21
Government securities and									
treasury bills	1,391	5,403	9,972	10,987	11,769	8,735	22,308	-	70,56
Due from banks	22,286	15,002	11,398	14,914	3,392	244	-	-	67,23
Derivative assets <sup>(a)</sup>	22,786	-	-	-	-	-	-	-	22,78
Bank and corporate securities	25	1,293	2,035	9,405	20,893	15,749	19,935	12,400	81,73
Loans and advances to	21 000	66,567	49,061	60.246	90.021	10 066	9E 400		116 16
customers	31,000			60,346	80,921	42,866	85,402	4 005	416,16
Other assets	10,740	1,139	2,044	2,366	192	69	31	1,385	17,96
Associates and joint ventures	-	-	-	-	-	-	-	2,487	2,48
Properties and other fixed assets	-	-	-	-	-	-	-	3,689	3,68
Goodwill and intangible assets	-	-	-	-	-	-	-	6,313	6,31
Due from holding company	463	-	-	-	1,011	-	-	-	1,47
Total assets	105,841	101,989	93,406	99,025	118,753	67,663	127,676	26,274	740,62
Due to banks	23,788	12,636	6,430	2,342	1,508	-	-	-	46,70
Deposits and balances from customers	322,622	76,209	80,885	49,901	3,310	1,165	1,011	-	535,10
Derivative liabilities <sup>(a)</sup>	23,474	10,203	00,000	45,501	0,010	1,100	1,011	-	23,47
Other liabilities		-	3 200	3 665	-	- 640	-	1 260	
	10,980	984	3,290	3,665	809	643 2 207	706	1,260	22,33
Other debt securities	1,243	7,258	7,708	8,690	11,767	3,297	2,267	1,157	43,38
Due to holding company	511	4	32	1,296	2,248	132	1,816	-	6,03
Total liabilities	382,618	97,091	98,345	65,894	19,642	5,237	5,800	2,417	677,04
Non-controlling interests	-	-	-	-	-	-	-	1,106	1,10
Shareholders' funds	-		-	-	-	-	-	62,477	62,47
				-	-			63,583	63,58

(a) Derivative assets and liabilities are included in the "Less than 7 days" bucket as they are mainly held for trading. Please refer to the tables in Note 37 for the maturity profile of hedging derivatives

The above table includes disclosure of the contractual maturity of financial liabilities, which approximates the same analysis on an undiscounted basis, as total future interest payments are not material relative to the principal amounts. Assets and liabilities (including non-maturing savings/ current deposits) are represented on a contractual basis or in a period when it can legally be withdrawn. The cash flows of assets and liabilities may behave differently from their contractual terms.

# 43.2 Contingent liabilities and commitments

The table below shows the Group's contingent liabilities and commitments based on the remaining period as at the balance sheet date to contractual expiry date.

	The Group						
In \$ millions	Less than 1 year	1 to 3 years	3 to 5 years	More than 5 years	Total		
2024							
Guarantees, letters of credit and other contingent liabilities	37,931	-	-	-	37,931		
Undrawn credit commitments <sup>(a)</sup> and other facilities	388,877	25,922	22,356	2,560	439,715		
Capital commitments	54	13	6	-	73		
Total	426,862	25,935	22,362	2,560	477,719		
2023							
Guarantees, letters of credit and other contingent liabilities	38,619	-	-	-	38,619		
Undrawn credit commitments <sup>(a)</sup> and other facilities	377,906	24,892	20,110	2,019	424,927		
Capital commitments	39	14	3	-	56		
Total	416,564	24,906	20,113	2,019	463,602		

(a) Includes commitments that are unconditionally cancellable at any time by the Group

The Group expects that not all of the contingent liabilities will be called upon and not all of the undrawn credit commitments will be drawn before expiry.

# 44. Operational Risk

Operational risk is inherent in the Group's business activities and may arise from inadequate or failed internal processes, people, systems, or from external events. The Group's objective is to keep operational risk at appropriate levels, taking into account the markets it operates in, the characteristics of the businesses as well as its economic and regulatory environment.

# **Operational Risk Management**

The Group's approach to operational risk management comprises the following building blocks:

• Policies

The Group Operational Risk Management (ORM) Policy sets its overall approach for managing operational risk in a structured, systematic and consistent manner.

There are policies, standards, tools and programmes in place to govern ORM practices across the Group. These include corporate operational risk policies and standards that are owned by the respective corporate oversight and control functions. The key policies address risk areas relating to technology, compliance, fraud, money laundering, financing of terrorism and sanctions, new product, and third-party arrangements.

# Risk Methodologies

The Group adopts the standardised approach to compute operational risk regulatory capital.

To manage and control operational risk, the Group uses various tools, including risk and control selfassessment (RCSA), operational risk event management and key risk indicator monitoring.

The Group's Three Lines Model adopts one common risk taxonomy, and a consistent risk assessment approach to managing operational risk. RCSA is conducted by each business or support unit to identify key operational risk and assess the effectiveness of internal controls. When control issues are identified, the units develop action plans and track the resolution of the issues.

Operational risk events are classified in accordance with Basel standards. Such events, including any significant incidents that may impact the Group's reputation, must be reported based on certain established thresholds. Key risk indicators with predefined escalation triggers are employed to facilitate risk monitoring in a forward-looking manner.

Additional methodologies are in place to address subject-specific risks, including, but not limited to, the following:

#### Compliance risk

Compliance risk refers to the risk of the Group not being able to successfully conduct its business because of any failure to comply with laws, regulatory requirements, industry codes or standards of business and professional conduct applicable to the financial sector. This includes, in particular, laws and regulations applicable to the licensing and conducting of banking or other financial businesses, financial crime such as anti-money laundering (AML) and countering the financing of terrorism (CFT), fraud (including digital payment scams) and bribery/ corruption. The Group maintains a compliance programme designed to identify, assess, measure, mitigate and report on such risks through a combination of policy and relevant systems and controls.

To counter financial crime and sanctions risks, the Group established minimum standards for its business and support units to manage the Group's actual and/ or potential risk exposures. In addition, standards aimed to provide the end-to-end management for fraud and related issues at the unit and geographical levels, are implemented through a fraud management programme. Lastly, the Group had implemented surveillance and compliance testing controls where necessary to obtain assurance that the control framework is operating effectively.

The Group also provides relevant training and implements assurance processes. The Group strongly believes in the need to promote a strong compliance culture as well, and this is developed through the leadership of its Board and senior management.

# New product and third party risks

Each new product, or third party arrangement is subject to a due diligence review and sign-off process, where relevant risks are identified and assessed. Variations of existing products or services and existing third party arrangements are also subject to a similar process.

#### Other mitigation programmes

A robust business continuity management programme is in place to ensure that critical business services can continue in the event of unforeseen events or business disruptions. This includes a crisis management plan to enable quick response to manage incidents. Exercises are conducted annually, simulating different scenarios to test business continuity plans and crisis management protocol. The effectiveness of these exercises as well as the Group's business continuity readiness and its alignment to regulatory guidelines are communicated and attested by senior management to the BRMC annually.

To mitigate losses from specific risk events which are unexpected and significant, the Group effects groupwide insurance coverage under the Group Insurance Programme. These insurance policies relate to crime and professional indemnity, directors and officers liability, cybersecurity risk, property damage and business interruption, general liability and terrorism

# Processes, Systems and Reports Robust internal control processes and systems are integral to identifying, assessing, monitoring, managing and reporting operational risk.

All units within the Group are responsible for the dayto-day management of operational risk in their products, processes, systems and activities, in accordance with the various frameworks and policies. The RMG Operational Risk unit and other corporate oversight and control functions:

- Oversee and monitor the effectiveness of operational risk management;
- Assess key operational risk issues with the units; and
- Report and/ or escalate key operational risks to risk committees with recommendations on appropriate risk mitigation strategies.

The Group has in place an integrated governance, risk and compliance system with aligned risk assessment methodology, common taxonomy, and unified processes for the Three Lines Model. The Group has in place an operational risk landscape profile which provides the Group Board and senior management with an integrated view of the Group's operational risk profile periodically, across key operational risk areas and business lines.

# 45. Technology Risk

Technology risk refers to the potential for financial losses, operational disruptions, and reputational damage arising from system failures or security breaches. These include cyber attacks, software or hardware failures and data leakage, which can affect business operations and tarnish DBS brand.

# Technology Risk Management

The Group's approach to technology risk management comprises the following building blocks:

# Policies

The Group Technology Risk Management (TRM) Policy sets out the Group's overall approach for managing risks associated with the use of technology in a structured, and consistent manner.

Technology risk is managed through policies, standards, tools and control processes primarily owned by Group Technology and Risk Management Group. Areas covered by such policies, standards and processes include cybersecurity, technology resiliency, service and change management, incident response and crisis management, as well as thirdparty technology vendor management.

# Risk Methodologies

With technology risk being a subset of operational risks, regulatory capital is computed based on the standardised approach for operational risk. The Group adopts a structured approach to managing technology risks, from risk identification (threats and vulnerabilities of the Group's technology assets), risk assessment (employing qualitative and quantitative methods), risk mitigation strategies and continuous monitoring and review. Various tools and control processes employed include risk and control self-assessment (RCSA) with an enriched library for technology risks, and technology key risk indicators with various levels of escalation thresholds. The Group also has in place robust change management controls overseen by an architecture review committee. Incidents are proactively managed via continuous monitoring of early warning customer and system metrics, together with escalation protocols.

Cybersecurity risk remains a top priority for the Group. To ensure the Group is proactive in addressing cyber threats, the Group allocates significant resources towards enhancing the cyber hygiene and control environment to protect against the ever-evolving cyber threat landscape. The Group conducts regular assessments to validate the effectiveness of controls and to obtain assurance that the Group's control framework remains resilient.

Furthermore, the Group is dedicated to promoting a culture of technology and cybersecurity risk awareness. The Group believes that a strong security and resilience culture starts with its employees. As such, the Group provides relevant training and educational resources to empower its staff to recognise and respond to technology and cybersecurity risks effectively.

# • Processes, Systems and Reports

Robust internal control processes and systems are integral to identifying, assessing, monitoring, managing and reporting technology risk.

In line with the Group's Three Lines Model, risk and control processes are owned and executed by units within Group Technology and other relevant first line business and support functions, with oversight and effective challenge by the Technology Risk unit within Risk Management Group.

The Group has in place an integrated governance, risk and compliance system with aligned risk assessment methodology, common taxonomy, and unified processes for the Three Lines Model. The Group has in place a technology risk landscape profile which provides the Board and senior management with an integrated view of the Group's technology risk profile periodically. This includes regular reports on adherence to its technology risk appetite as well as key incident highlights and mitigation strategies.

#### 46. Capital Management

The Group Board is responsible for setting the Group's capital management objective, which is to maintain a strong capital position consistent with regulatory requirements under the MAS Notice 637 and the expectations of various stakeholders, including customers, investors and rating agencies. The Group Board articulates this objective in the form of capital targets. This objective is pursued while delivering returns to shareholders and ensuring that adequate capital resources are available for business growth and investment opportunities as well as adverse situations, taking into consideration the Group's strategic plans and risk appetite.

The Group's capital management objective is implemented via a capital management and planning process that is overseen by the Capital Committee. The Chief Financial Officer chairs the Capital Committee. The Capital Committee receives regular updates on the Group's current and projected capital positions. A key tool for capital planning is the annual Internal Capital Adequacy Assessment Process (ICAAP) through which the Group assesses its projected capital supply and demand relative to regulatory requirements and capital targets. The ICAAP generally has a three-year horizon and covers various scenarios, including stress scenarios of differing scope and severity.

The Group is subject to and has complied with the capital adequacy requirements set out in the MAS Notice 637, which effects the Basel Committee on Banking Supervision's capital adequacy framework in Singapore, throughout the year. The Group's capital adequacy ratios as at 31 December 2024 and 2023 have been subject to an external limited assurance review, pursuant to the MAS Notice 609 "Auditors' Reports and Additional Information to be submitted with Annual Accounts".

# 47. Segment Reporting

# 47.1 Business segment reporting

The business segment results are prepared based on the Group's internal management reporting which reflects the organisation's management structure. As the activities of the Group are highly integrated, internal allocation has been made in preparing the segment information. Amounts for each business segment are shown after the allocation of certain centralised costs, funding income and the application of transfer pricing, where appropriate. Transactions between segments are recorded within the segment as if they are third party transactions and are eliminated on consolidation.

The Group's various business segments are described below.

# **Consumer Banking/ Wealth Management**

Consumer Banking/ Wealth Management provides individual customers with a diverse range of banking and related financial services. The products and services available to customers include current and savings accounts, fixed deposits, loans and home finance, cards, payments, investment and insurance products.

# Institutional Banking

Institutional Banking provides financial services and products to institutional clients including bank and nonbank financial institutions, government-linked companies, large corporates and small and mediumsized businesses. The business focuses on broadening and deepening customer relationships. Products and services comprise the full range of credit facilities from short-term working capital financing to specialised lending. It also provides global transactional services such as cash management, trade finance and securities and fiduciary services, treasury and markets products, corporate finance and advisory banking as well as capital markets solutions.

# **Markets Trading**

"Treasury Markets" was renamed "Global Financial Markets" (GFM) as part of a business reorganisation in first-quarter 2024. Following the reorganisation, income from equity capital markets, DBS Vickers and DBS Digital Exchange have been incorporated into customer sales income which is reflected in the Consumer Banking/ Wealth Management and Institutional Banking business segments under Commercial book. "Markets Trading" comprise the structuring, market-making and trading activities of GFM and excludes customer sales income.

# Others

The Others segment encompasses the results of corporate decisions that are not attributed to business segments. It includes earnings on capital deployed into high quality assets, earnings from non-core asset sales and certain other head office items such as centrally-managed credit allowances.

The following table analyses the results, total assets and total liabilities of the Group by business segment.

			The Group		
	Consumer Banking/ Wealth	Institutional	Markets		
In \$ millions	Management	Banking	Trading	Others	Total
2024					
Net interest income	6,469	6,730	(619)	1,845	14,425
Net fee and commission income	2,677	1,513	(0.0)	(22)	4,168
Other non-interest income	1,009	916	1,541	229	3,695
Total income	10,155	9,159	922	2,052	22,288
Total expenses	5,273	2,820	737	171	9,001
Amortisation of intangible assets	-	-	-	23	23
Allowances for credit and other losses	445	9	2	166	622
Share of profits or losses of	-	-			-
associates and joint ventures	-	20	2	228	250
Profit before tax	4,437	6,350	185	1,920	12,892
Income tax expense and non-controlling	·	·		·	·
interest					1,611
Net profit attributable to shareholders					11,281
Total assets before goodwill and	400.000	227 202	004 000	440.057	000 070
intangible assets	133,626	337,392	234,398	116,957	822,373
Goodwill and intangible assets					6,372
Total assets	224 624	222 665	450 756	E0 446	828,745
Total liabilities	324,634	223,665	150,756	59,416	758,471
Capital expenditure	163	41	23	689	916
Depreciation	34	8	3	761	806
Depresidion	÷.	•	•		
2023 <sup>(a)</sup>					
Net interest income	6,195	7,159	(644)	897	13,607
Net fee and commission income	1,986	1,393	-	(13)	3,366
Other non-interest income	758	836	1,369	181	3,144
Total income	8,939	9,388	725	1,065	20,117
Total expenses	4,627	2,673	672	308	8,280
Amortisation of intangible assets	-	-	-	9	9
Allowances for credit and other losses	270	88	15	217	590
Share of profits or losses of					
associates and joint ventures	-	7	7	200	214
Profit before tax	4,042	6,634	45	731	11,452
Income tax expense and non-controlling					
interest					1,436
Net profit attributable to shareholders					10,016
Total assets before goodwill and					
intangible assets	134,693	317,552	182,940	99,129	734,314
Goodwill and intangible assets	, -	,	,	*	6,313
Total assets					740,627
Total liabilities	297,302	218,527	116,585	44,630	677,044
Capital expenditure	167	38	25	488	718
Depreciation	20	4	3	710	737

(a) In 2024, a more refined cost allocation approach was implemented. In addition, following an internal reorganisation, DBS Vickers was reported under the "Institutional Banking" segment instead of "Others". These changes, which have been applied retrospectively to the 2023 comparatives, do not affect the Group's total income, expenses or net profit.

# 47.2 Geographical segment reporting

The performance by geography is classified based on the location in which income and assets are recorded, while some items such as centrally-managed credit allowances and technology-related services are reflected in Singapore. Hong Kong comprises mainly DBS Bank (Hong Kong) Limited and DBS Hong Kong branch. Rest of Greater China comprises mainly DBS Bank (China) Ltd, DBS Bank (Taiwan) Ltd, DBS Taipei branch and DBS Securities (China) Co., Ltd. South and Southeast Asia comprises mainly PT Bank DBS Indonesia, DBS Bank India Limited DBS Gift City, DBS Labuan branch and DBS Ho Chi Minh branch. All results are prepared in accordance with SFRS(I).

			The G	iroup		
In \$ millions	Singapore	Hong Kong	Rest of Greater China	South and Southeast Asia	Rest of the World	Total
2024						
Net interest income	9,429	2,076	1,107	1,245	568	14,425
Net fee and commission income	2,499	831	444	287	107	4,168
Other non-interest income	2,574	481	426	37	177	3,695
Total income	14,502	3,388	1,977	1,569	852	22,288
Total expenses	5,233	1,326	1,342	941	159	9,001
Amortisation of intangible assets Allowances for credit and other	-	-	23	-	-	23
losses Share of profits or losses of	12	152	216	174	68	622
associates and joint ventures	43		205	-	2	250
Profit before tax Income tax expense and	9,300 939	1,910 313	601 78	454 97	627 184	12,892 1,611
non-controlling interest Net profit attributable to	939	313	10	97	104	1,011
shareholders	8,361	1,597	523	357	443	11,281
Total assets before goodwill and intangible assets	540,256	105,804	72,219	43,906	60,188	822,373
Goodwill and intangible assets	5,115	30	1,053	174	-	6,372
Total assets	545,371	105,834	73,272	44,080	60,188	828,745
Non-current assets <sup>(a)</sup>	4,511	847	1,292	286	10	6,946
2023						
Net interest income	8,973	2,167	871	1,089	507	13,607
Net fee and commission income	2,123	664	210	266	103	3,366
Other non-interest income	2,263	383	302	68	128	3,144
Total income	13,359	3,214	1,383	1,423	738	20,117
Total expenses	4,914	1,202	1,113	914	137	8,280
Amortisation of intangible assets Allowances for credit and other	-	-	9	-	-	9
losses Share of profits or losses of	276	138	95	84	(3)	590
associates and joint ventures	33	-	173	-	8	214
Profit before tax Income tax expense and	8,202	1,874	339	425	612	11,452
non-controlling interest	858	296	31	100	151	1,436
Net profit attributable to shareholders	7,344	1,578	308	325	461	10,016
Total assets before goodwill and intangible assets	482,030	98,721	70,415	33,326	49,822	734,314
Goodwill and intangible assets	5,115	29	995	174	-	6,313
Total assets	487,145	98,750	71,410	33,500	49,822	740,627
Non-current assets <sup>(a)</sup>	4,033	629	1,176	318	20	6,176

(a) Investments in associates and joint ventures, properties and other fixed assets